

DEEP CHANGE MODEL

Character

Who I am

The kind of person I am

Assumptions about self and the world

Deeply held values

Virtues that shape me

Beliefs

Patterned ways of responding

Stated and unstated principles for how to

Expectations for self and others

Actions

What I do

My choices

How I show up

Behaviors and habits

Results What I help create What I give to others

and what I get from myself

Achievements

Failures

Consequences

Each layer is informed and limited by the layer(s) that precede it. While results are the most obvious, character is the most significant.

>> The further to the right, the more obvious the layer is to the client and the easier it is to imagine change.>>

<< The further to the left, the more difficult it is to change, but the greater lasting impact is created by change. <<

When coaching, we want to help the client get new (better!) results, so we tend to focus on helping them choose new actions. A lot of good coaching occurs at only the Actions-Results layers. However, there are times when we need to coach deeper and help the client explore a shift in beliefs that will open up new possibilities for action (and therefore new results). And on some occasions, we need to go even deeper and invite the client to explore a transformation of character that will allow the client to break free from limiting beliefs in order to experience a new range of beliefs, actions, and results.