

Market Trends and The Reinforcing Loop



Market trends on sustainability

Concept of sustainable entrepreneurship

- Sustainable entrepreneurship **used to be 'extra'** in regard to proper company management
- Sustainability actions are **now becoming mandatory** for companies
- The concept of 'sustainable business' moves further and is **developing quickly**.

Internal and external stakeholders

- Companies request suppliers and/or clients to **report on their sustainability metrics**
- The '**new workforce**' holds a strong requirement regarding the sustainability focus of a company to choose an employer. On average, **70% of employees expect a sustainability policy** of the company they work for.

EU Climate Law

• Legal objective for the EU to reach climate neutrality by 2050 and an ambitious 2030 climate target of at least 55% reduction of net emissions of greenhouse gases as compared to 1990, with clarity on the contribution of emission reductions and removals.

Legislation

- European Union (in light of EU Green Deal) is producing a **series of new directives** regarding *sustainability* on different aspects of business
- Main business areas impacted: 'reporting', 'finance', 'strategy', 'marketing', 'services', 'production'



The reinforcing loop

Legislation and market trends are reinforcing themselves.

Example: Corporate Sustainability Reporting Directive (CSRD) - ESG-reporting

CSRD impacts large companies (+250 employees, +50M€ turnover)

- \rightarrow An analysis on ESG requires a value chain mapping & analysis
- → Question from large companies push smaller companies to comply
- → Smaller companies pro-actively develop a sustainability strategy to ensure business survival
- → Every legislation installs a principal of 'continuous improvement', raising the bar for sustainability in a constant way.
- → Sustainability 'reporting', 'strategy' and 'implementation' will accelerate.



Market influences

Stakeholders Own workforce Competitors • Suppliers: Increase in amount of questions on the way the organisation operates. • 90% expect a climate policy • Is competition is perception-wise better? • Clients: more customer demand for sustainable products and services. • 1s competition is perception-wise better? • Is competition is perception-wise better?

Legislation

- Sustainability reporting requirements • CSRD, CSDDD, ...
- Take into account which supplier and clients will be impacted by sustainability legislation

Carbon taxation

 Carbon tax is inevitable, and already active in some instances and regions

 ETS, CBAM,

Financial institutions

- Financial institutions, creditors, investors have to report on ESG.
- Interest rate for loans & credits will rise/fall dependent on ESG score.