실전 TEST

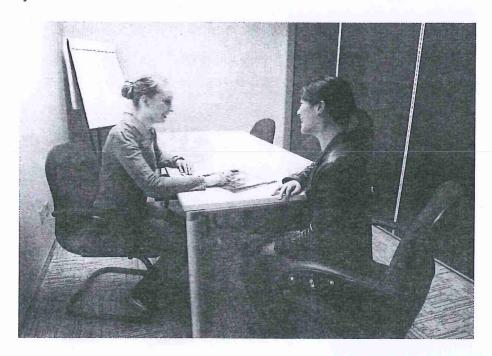
07

LISTENING TEST

In the Listening test, you will be asked to demonstrate how well you understand spoken English. The entire Listening test will last approximately 45 minutes. There are four parts, and directions are given for each part. You must mark your answers on the separate answer sheet. Do not write your answers in your test book.

PART 1

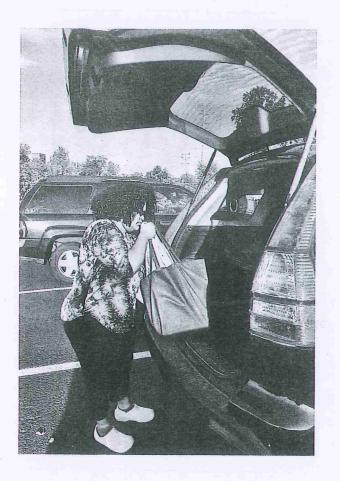
Directions: For each question in this part, you will hear four statements about a picture in your test book. When you hear the statements, you must select the one statement that best describes what you see in the picture. Then find the number of the question on your answer sheet and mark your answer. The statements will not be printed in your test book and will be spoken only one time.



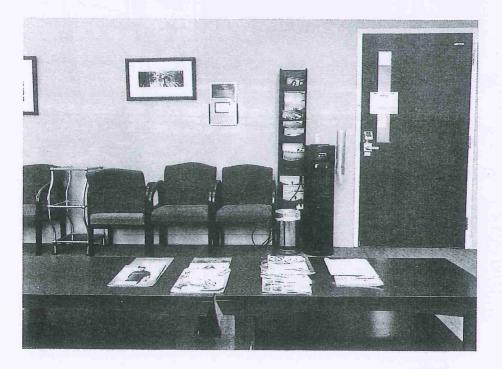
Statement (C), "They're sitting at a table," is the best description of the picture, so you should select answer (C) and mark it on your answer sheet.

1.

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2.

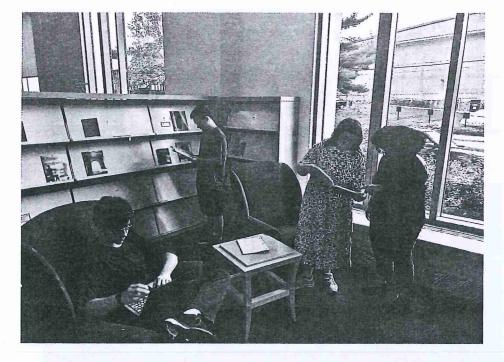


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3.

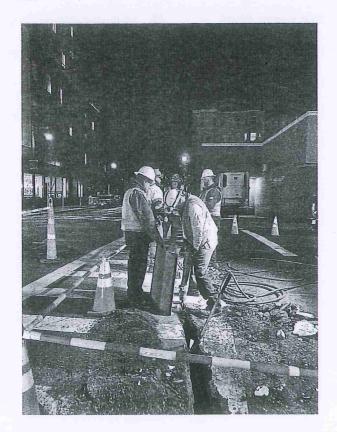


4.





6.



PART 2

Directions: You will hear a question or statement and three responses spoken in English. They will not be printed in your test book and will be spoken only one time. Select the best response to the question or statement and mark the letter (A), (B), or (C) on your answer sheet.

- 7. Mark your answer on your answer sheet.
- 8. Mark your answer on your answer sheet.
- 9. Mark your answer on your answer sheet.
- 10. Mark your answer on your answer sheet.
- 11. Mark your answer on your answer sheet.
- 12. Mark your answer on your answer sheet.
- 13. Mark your answer on your answer sheet.
- 14. Mark your answer on your answer sheet.
- 15. Mark your answer on your answer sheet.
- 16. Mark your answer on your answer sheet.
- 17. Mark your answer on your answer sheet.
- 18. Mark your answer on your answer sheet.
- 19. Mark your answer on your answer sheet.

- 20. Mark your answer on your answer sheet.
- 21. Mark your answer on your answer sheet.
- 22. Mark your answer on your answer sheet.
- 23. Mark your answer on your answer sheet.
- 24. Mark your answer on your answer sheet.
- 25. Mark your answer on your answer sheet.
- 26. Mark your answer on your answer sheet.
- 27. Mark your answer on your answer sheet.
- 28. Mark your answer on your answer sheet.
- 29. Mark your answer on your answer sheet.
- 30. Mark your answer on your answer sheet.
- 31. Mark your answer on your answer sheet.

PART 3

Directions: You will hear some conversations between two or more people. You will be asked to answer three questions about what the speakers say in each conversation. Select the best response to each question and mark the letter (A), (B), (C), or (D) on your answer sheet. The conversations will not be printed in your test book and will be spoken only one time.

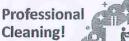
- 32. What are the speakers discussing?
 - (A) Moving to a new office
 - (B) Painting some walls
 - (C) Purchasing some furniture
 - (D) Raising employee salaries
- 33. What did the woman ask a team about?
 - (A) Group assignments
 - (B) Vacation schedules
 - (C) Software preferences
 - (D) Work-from-home dates
- 34. What does the man offer to do?
 - (A) Contact some businesses
 - (B) Get a manager's approval
 - (C) Calculate some costs
 - (D) Send a notification e-mail
- 35. Where do the speakers most likely work?
 - (A) At an appliance store
 - (B) At a restaurant
 - (C) At a food-manufacturing plant
 - (D) At a cooking school
- 36. What problem does the man mention?
 - (A) Some uniforms have not been delivered.
 - (B) Some paperwork was misfiled.
 - (C) A business will be understaffed.
 - (D) A permit has not been approved.
- **37.** What does the woman say she will do?
 - (A) Schedule an upcoming training session
 - (B) Inform customers of a potential delay
 - (C) Work an extra shift
 - (D) Contact a vendor

- **38.** What was the woman hired to do for a video game?
 - (A) Provide feedback
 - (B) Create some animations
 - (C) Compose a musical score
 - (D) Write a script
- **39.** According to the man, who has a video game been designed for?
 - (A) Medical personnel
 - (B) Human resource specialists
 - (C) Delivery drivers
 - (D) Assembly-line workers
- 40. What does the man invite the woman to do?
 - (A) Store her items in a locker
 - (B) Tour a building
 - (C) Choose a place to work
 - (D) Get some food
- **41.** Why did the man come to the woman's office?
 - (A) To discuss a report
 - (B) To deliver some tools
 - (C) To review job applications
 - (D) To make a repair
- 42. What does the man ask the woman to do?
 - (A) Provide a signature
 - (B) Confirm a budget
 - (C) Print a document
 - (D) Clear a work space
- 43. What does the man notice?
 - (A) An item is not a standard size.
 - (B) Some information is missing.
 - (C) A cord is unplugged.
 - (D) A manual is not accurate.

- 44. Why is the woman calling?
 - (A) To report a power outage
 - (B) To inquire about a bill
 - (C) To get advice about energy savings
 - (D) To transfer a service to a new location
- 45. What did the woman do a month ago?
 - (A) She had solar panels installed.
 - (B) She changed banks.
 - (C) She took a vacation.
 - (D) She opened a business.
- 46. What does the man say the woman needs to do?
 - (A) Schedule an inspection
 - (B) Talk to a building manager
 - (C) Complete an online form
 - (D) Pay an extra fee
- 47. Who most likely is the woman?
 - (A) A research scientist
 - (B) An advertising executive
 - (C) A software engineer
 - (D) A dentist
- **48.** What does the woman say she has decided to do?
 - (A) Accept a job offer
 - (B) Purchase some equipment
 - (C) Move to a new office
 - (D) Take a training course
- 49. What do the men say are available?
 - (A) Some preliminary sketches
 - (B) Some consultation services
 - (C) Payment plans
 - (D) User manuals

- 50. Who most likely is the man?
 - (A) A sales representative
 - (B) A restaurant chef
 - (C) A repair technician
 - (D) A health inspector
- 51. What does the man offer to do?
 - (A) Reduce a price
 - (B) Expedite an order
 - (C) Post an online notice
 - (D) Photograph some items
- 52. Why does the woman say she is concerned?
 - (A) Profits have decreased.
 - (B) A competitor has recently opened.
 - (C) Some supplies may run out.
 - (D) Her business Web site is down.
- 53. Where does the woman most likely work?
 - (A) At an elementary school
 - (B) At a pet store
 - (C) At a medical clinic
 - (D) At a department store
- 54. What do the men suggest doing?
 - (A) Upgrading a sound system
 - (B) Installing a fish tank
 - (C) Changing a color scheme
 - (D) Replacing some flooring
- **55.** How will some measurements be used?
 - (A) To draft a cost estimate
 - (B) To purchase some bookshelves
 - (C) To decide what materials to use
 - (D) To apply for a building permit

- 56. Where most likely are the speakers?
 - (A) At a car show
 - (B) At a job fair
 - (C) At a training workshop
 - (D) At a product launch
- **57.** What does the man imply when he says, "I'm very interested in learning"?
 - (A) He met a deadline earlier than expected.
 - (B) He requires more product information.
 - (C) He has many hobbies.
 - (D) He lacks experience.
- 58. What does the woman give the man?
 - (A) A brochure
 - (B) A business card
 - (C) A company T-shirt
 - (D) An event schedule
- 59. What is the man organizing?
 - (A) A client meeting
 - (B) A trade show
 - (C) An awards banquet
 - (D) A company outing
- 60. What factor influenced the man's selection?
 - (A) Affordability
 - (B) Proximity
 - (C) Positive reviews
 - (D) Catering options
- **61.** What does the woman imply when she says, "We book at least six months in advance"?
 - (A) A colleague is mistaken about a date.
 - (B) A request might not be accommodated.
 - (C) A decision needs to be made soon.
 - (D) A cancellation will not be possible.

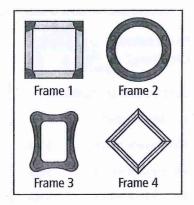




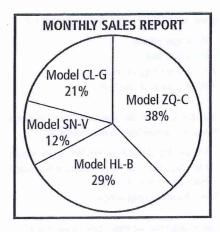
Cost by size of business

100 square meters	\$70
200 square meters	\$140
300 square meters	\$200
400 square meters	\$300

- 62. What was the woman uncertain about?
 - (A) Transportation costs
 - (B) Weekend availability
 - (C) A company's reputation
 - (D) Membership fees
- **63.** Look at the graphic. How much will the woman be charged?
 - (A) \$70
 - (B) \$140
 - (C) \$200
 - (D) \$300
- **64.** What does the man recommend Star Services to do?
 - (A) Manage payroll
 - (B) Install mirrors
 - (C) Shampoo the carpets
 - (D) Clean the windows



- 65. What is the man having framed?
 - (A) An invitation
 - (B) A photograph
 - (C) A diploma
 - (D) A painting
- **66.** Look at the graphic. Which frame will the man most likely select?
 - (A) Frame 1
 - (B) Frame 2
 - (C) Frame 3
 - (D) Frame 4
- 67. What is included in the price?
 - (A) Delivery
 - (B) Labor
 - (C) Gift wrapping
 - (D) UV glass



- 68. Why did the woman miss an update?
 - (A) She was on vacation.
 - (B) She was meeting with clients.
 - (C) She was training new employees.
 - (D) She was at a medical appointment.
- **69.** Look at the graphic. Which model are the speakers discussing?
 - (A) Model ZQ-C
 - (B) Model HL-B
 - (C) Model SN-V
 - (D) Model CL-G
- **70.** According to the woman, what do customers like about an air-conditioner model?
 - (A) It is quiet.
 - (B) It is easy to install.
 - (C) It is energy efficient.
 - (D) It is inexpensive.

PART 4

Directions: You will hear some talks given by a single speaker. You will be asked to answer three questions about what the speaker says in each talk. Select the best response to each question and mark the letter (A), (B), (C), or (D) on your answer sheet. The talks will not be printed in your test book and will be spoken only one time.

- 71. What type of company does the speaker work for?
 - (A) A technology consulting firm
 - (B) A landscaping company
 - (C) A construction company
 - (D) A law firm
- **72.** What good news does the speaker share about the company?
 - (A) It won a city contract.
 - (B) It will expand its headquarters.
 - (C) It has won an industry award.
 - (D) Its profits have increased.
- **73.** What does the speaker say he will do later this week?
 - (A) Purchase new equipment
 - (B) Update some software
 - (C) Contact an advertising agency
 - (D) Post some job openings

- 77. Where is the meeting most likely taking place?
 - (A) At a farm
 - (B) At a cafeteria
 - (C) At a warehouse
 - (D) At a grocery store
- 78. What does the speaker say is required?
 - (A) Requesting vacation time in advance
 - (B) Updating employee contact information
 - (C) Wearing the appropriate clothing
 - (D) Completing some employee training
- **79.** What did the speaker find out about this week?
 - (A) Business has been slower than usual.
 - (B) Inventory has been running low.
 - (C) Employees have been missing meetings.
 - (D) Workers have been taking extended breaks.
- 74. Where does the talk most likely take place?
 - (A) At a press conference
 - (B) At a trade show
 - (C) At an award ceremony
 - (D) At a sports competition
- **75.** What aspect of a product does the speaker mention?
 - (A) Its improved graphics
 - (B) Its fast download speeds
 - (C) Its high-quality audio
 - (D) Its smartphone compatibility
- **76.** What does the speaker say the listeners can do after the talk?
 - (A) Start a free trial
 - (B) Speak to a representative
 - (C) Enjoy some refreshments
 - (D) Enter a contest

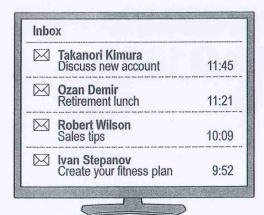
- 80. What type of business is coming to an area?
 - (A) A research facility
 - (B) A delivery service
 - (C) A computer repair company
 - (D) An electronics manufacturer
- 81. Why was a specific location chosen?
 - (A) It is near public transportation.
 - (B) It is affordable.
 - (C) It is near an educational institution.
 - (D) It will attract a lot of customers.
- **82.** How can the listeners find out more information?
 - (A) By attending an event
 - (B) By visiting a Web site
 - (C) By contacting a city official
 - (D) By subscribing to a newsletter

- 83. What is the broadcast mainly about?
 - (A) The announcement of a sporting competition
 - (B) The completion of a construction project
 - (C) The closing of a local business
 - (D) The election of a city official
- **84.** According to the speaker, which industry will benefit from an event?
 - (A) Technology
 - (B) Manufacturing
 - (C) Fishing
 - (D) Tourism
- **85.** Why does the speaker say, "that's less than taking the ferry"?
 - (A) To show surprise
 - (B) To stress a disadvantage
 - (C) To acknowledge a mistake
 - (D) To offer a counterargument
- 86. What kind of business does the speaker work for?
 - (A) A publicity agency
 - (B) A plastic bag manufacturer
 - (C) An accounting firm
 - (D) A grocery store
- 87. What does the speaker mainly discuss?
 - (A) Upgrading the bookkeeping system
 - (B) Preparing for a new regulation
 - (C) Revising a company logo
 - (D) Increasing online advertising
- **88.** What does the speaker expect one of the listeners to do?
 - (A) Contact another department
 - (B) Draft a timeline
 - (C) Find a new supplier
 - (D) Design a showroom layout

- 89. Who most likely is the speaker?
 - (A) A journalist
 - (B) An accountant
 - (C) A restaurant owner
 - (D) A customer service representative
- **90.** What does the speaker say she needs the listener to do?
 - (A) Contact some clients
 - (B) Check an inventory list
 - (C) Create a marketing campaign
 - (D) Scan some information
- **91.** Why does the speaker say, "we're offering a workshop on that topic next month"?
 - (A) To reject an invitation
 - (B) To explain a delay
 - (C) To make a recommendation
 - (D) To ask for help
- 92. What is the speaker discussing?
 - (A) Updating a database
 - (B) Hiring more staff
 - (C) Revising safety guidelines
 - (D) Purchasing supplies
- 93. Where does the speaker most likely work?
 - (A) At a warehouse
 - (B) At a fitness center
 - (C) At a home-improvement store
 - (D) At a cleaning service
- **94.** What does the speaker imply when he says, "Tunji, I think you have a free hour tomorrow morning"?
 - (A) Tunji should complete the task.
 - (B) Tunji can attend the client meeting.
 - (C) Tunji's schedule needs to be corrected.
 - (D) Tunji can leave work early.

Item Name	Color	Price per Box
Toy cars	Red	\$15
Toy cars	Mixed colors	\$17
Plastic jewelry	Mixed colors	\$18
Key chains	Blue	\$14

- 95. Where does the speaker work?
 - (A) At a community center
 - (B) At a car repair shop
 - (C) At a supermarket
 - (D) At a department store
- **96.** Look at the graphic. How much will the speaker pay for today's order?
 - (A) \$15
 - (B) \$17
 - (C) \$18
 - (D) \$14
- 97. What does the speaker want to install?
 - (A) A beverage vending machine
 - (B) An air-conditioning unit
 - (C) Some security cameras
 - (D) Some carpeting



- 98. Look at the graphic. Who is the speaker?
 - (A) Takanori Kimura
 - (B) Ozan Demir
 - (C) Robert Wilson
 - (D) Ivan Stepanov
- **99.** How is the company trying to increase participation in a program?
 - (A) By offering free snacks
 - (B) By providing paid time off
 - (C) By awarding a salary increase
 - (D) By giving away a free trip
- 100. What will the speaker do next?
 - (A) Introduce some committee members
 - (B) Review some sales figures
 - (C) Pass out tickets to an upcoming event
 - (D) Give examples of employee goals

This is the end of the Listening test.

READING TEST

In the Reading test, you will read a variety of texts and answer several different types of reading comprehension questions. The entire Reading test will last 75 minutes. There are three parts, and directions are given for each part. You are encouraged to answer as many questions as possible within the time allowed.

You must mark your answers on the separate answer sheet. Do not write your answers in your test book.

PART 5

PAR	(1 5		
giver	ctions: A word or phrase is missing in each of to below each sentence. Select the best answer (B), (C), or (D) on your answer sheet.		
101.	The Sandville Community Center received of art supplies.	105.	Mr. Kwon guided the proposal through the difficult approval process.
	(A) donating(B) donated(C) donations(D) donate		(A) skillful (B) skilled (C) skill (D) skillfully
102.	The sales associates often potential client accounts at the weekly meeting.	106.	The Standbridge Company its staff to work remotely one or two days each week.
	(A) discusses(B) discuss(C) discussion(D) discussing		(A) understands(B) participates(C) encourages(D) remembers
103.	Ravelia Hotels is building a hotel Wingate Mall. (A) up to (B) since	107.	Please arrive ten minutes before your appointment to allow enough to fill out some paperwork. (A) time
	(C) next to (D) throughout		(B) staff (C) seats (D) funds
104.	Starting this Thursday, all Tenacore employees will be required to wear official uniforms. (A) their (B) themselves (C) they (D) them	108.	you have any questions about the updated contract, please contact Human Resources. (A) If (B) Though (C) Either
	•		(D) Reyand

- **109.** The printed ----- for the upcoming musical are kept in the theater director's office.
 - (A) advertisements
 - (B) advertises
 - (C) advertised
 - (D) advertise
- **110.** Laboratory chemicals should be stored no ----- than eye level and never on top of a tall cabinet.
 - (A) upper
 - (B) further
 - (C) longer
 - (D) higher
- 111. According to Reilly's vehicle fleet manager, ----- company delivery vans will be serviced in August.
 - (A) much
 - (B) total
 - (C) all
 - (D) highly
- 112. Because airlines ----- revise baggage-check policies, passengers should check for updates before a flight.
 - (A) occasion
 - (B) occasional
 - (C) occasions
 - (D) occasionally
- **113.** Contracts for the Queen's Landing project should be placed in an ----- stack on the supervisor's desk.
 - (A) organize
 - (B) organizer
 - (C) organized
 - (D) organizing
- **114.** Some board members ----- that Mr. Saito's sales forecasts are too optimistic.
 - (A) need
 - (B) pause
 - (C) refuse
 - (D) suspect

- **115.** Ms. Koffler is confident ----- the new manager will improve the department's productivity.
 - (A) in
 - (B) well
 - (C) that
 - (D) both
- **116.** The wooden barn on the Eastwood property is so ----- deteriorated that it is unlikely to be salvaged.
 - (A) formerly
 - (B) badly
 - (C) briefly
 - (D) exactly
- **117.** Roseville Resort is offering discounted accommodations ----- its first month of operation.
 - (A) during
 - (B) among
 - (C) in front of
 - (D) away from
- **118.** Although the look of the new mobile phone model is ----- the previous one, the call quality is much improved.
 - (A) similar to
 - (B) involved in
 - (C) happy with
 - (D) occupied by
- 119. Dr. Simone Beaumont ----- to head of Research and Development at Brodeur Technology last week.
 - (A) promoted
 - (B) was promoted
 - (C) promotes
 - (D) is promoting
- **120.** Enertek Industries is developing an ----safe method for refining lithium.
 - (A) environmentalist
 - (B) environments
 - (C) environmental
 - (D) environmentally

- **121.** Before starting the motor, make sure the brake is -----.
 - (A) engage
 - (B) engages
 - (C) engagement
 - (D) engaged
- **122.** Henderson Technical College offers introductory computer ----- for free to community members.
 - (A) purchases
 - (B) lessons
 - (C) graphics
 - (D) users
- **123.** No fees will be charged for the time the agency ----- to search for records.
 - (A) looks
 - (B) examines
 - (C) takes
 - (D) inspects
- **124.** The Durand Concert Hall, ----- was built 80 years ago, has undergone a complete renovation.
 - (A) where
 - (B) each
 - (C) there
 - (D) which
- **125.** There may be flaws in the computer code that we are not ----- aware of.
 - (A) yet
 - (B) soon
 - (C) far
 - (D) lately

- 126. ----- who wishes to make a monetary gift to the Voltra Museum should fill out the form at the back of the brochure.
 - (A) Anyone
 - (B) Whichever
 - (C) Each other
 - (D) Those
- **127.** Companies that seek a stable workforce should focus on employee ----- as well as recruitment.
 - (A) agents
 - (B) coverage
 - (C) retention
 - (D) authentication
- **128.** ----- a new user-friendly interface on its Web site, the Kramer-Lee Company reported improved customer satisfaction.
 - (A) Furthermore
 - (B) Owing to
 - (C) Subsequently
 - (D) At one time
- 129. Chef Wingert is reluctant to open a second location of Antoine's Pizza ----- interest from many of his customers.
 - (A) overall
 - (B) in addition to
 - (C) despite
 - (D) on the whole
- thinking by Ms. Blakely's marketing team helped increase sales of the Mindi motorcycle.
 - (A) Relative
 - (B) Potential
 - (C) Distant
 - (D) Creative

PART 6

Directions: Read the texts that follow. A word, phrase, or sentence is missing in parts of each text. Four answer choices for each question are given below the text. Select the best answer to complete the text. Then mark the letter (A), (B), (C), or (D) on your answer sheet.

Questions 131-134 refer to the following Web page.

Slipcovers

- **131.** (A) protect
 - (B) to protect
 - (C) are protecting
 - (D) protected
- 132. (A) furniture
 - (B) systems
 - (C) appliances
 - (D) routes
- **133.** (A) They do not hold up well with frequent use.
 - (B) They are no longer available on our online store.
 - (C) And we are adding more options every week.
 - (D) We find them fun and easy to wear.

- 134. (A) quicken
 - (B) quickly
 - (C) quicker
 - (D) quick

Questions 135-138 refer to the following e-mail.

To: All Staff <staff@kelseytech.co.uk>

From: Kosei Masutani kelseytech.co.uk

Subject: Information
Date: 26 January

Some of you may have felt a bit $\frac{1}{135}$ while sitting at your desk this morning. That's because one of the heating units in our building is broken. Unfortunately, the repair crew cannot come to fix the problem until Thursday. The open office space on the lower level is the most affected area, with only some heat. Our interns are $\frac{1}{136}$ there, so they will be assigned temporary office spaces on other floors. $\frac{1}{137}$, upon arrival tomorrow morning, interns will need to check in with Ms. Connor to receive their alternative work-space assignments. $\frac{1}{138}$. In the meantime, be assured we will ensure everyone's safety and resolve this quickly.

Kosei Masutani, Facilities Manager

- 135. (A) uncomfortable
 - (B) lonely
 - (C) prompt
 - (D) overwhelmed
- 136. (A) a location
 - (B) to locate
 - (C) locating
 - (D) located
- 137. (A) However
 - (B) Likewise
 - (C) Consequently
 - (D) Otherwise

- **138.** (A) The interns will not arrive here until June.
 - (B) I apologize for the inconvenience.
 - (C) We will soon be renovating the open office space.
 - (D) Heater maintenance is sometimes costly.

Questions 139-142 refer to the following brochure.

Southerby Designs

- 139. (A) produced
 - (B) have produced
 - (C) was producing
 - (D) producing
- 140. (A) even
 - (B) instead
 - (C) therefore
 - (D) nevertheless
- **141**. (A) By
 - (B) Over
 - (C) After
 - (D) From

- **142.** (A) We worked with a large portfolio of designers and artists at that time.
 - (B) Contact us today and let us know what design challenges you are facing.
 - (C) In fact, we raised our rates for the first time last year.
 - (D) In contrast, our business has grown substantially over the past ten years.

Questions 143-146 refer to the following Web page.

Central Train Service gift cards never $\frac{1}{145}$. They can be redeemed online or at any major train station. Cards can be purchased in amounts up to \$500. There are no additional $\frac{1}{146}$. The full value of the gift card can be applied to any ticket purchase.

- 143. (A) easily
 - (B) easier
 - (C) easy
 - (D) ease
- 144. (A) The tourists often visit Paris and London.
 - (B) There are several ways to change your seat selection.
 - (C) Travelers are free to relax and enjoy the adventure.
 - (D) Passengers must travel with personal identification.

- 145. (A) expire
 - (B) expiring
 - (C) expired
 - (D) expiration
- 146. (A) comments
 - (B) instructions
 - (C) dates
 - (D) fees

PART 7

Directions: In this part you will read a selection of texts, such as magazine and newspaper articles, e-mails, and instant messages. Each text or set of texts is followed by several questions. Select the best answer for each question and mark the letter (A), (B), (C), or (D) on your answer sheet.

Questions 147-148 refer to the following Web page.

Luchan	www.aci.com/	chilarens-c	oral-care/availa	preobrior	15		
Availab	le Options	Toothb	orushes	Mouth	nwash	Other	Products
oral hyg nation's the Pro	giene products most popular duct Excellence	for childre children's e Prize. In a	(ACI) is the cou en and adults. A toothpaste. It h addition to beir ets, pharmacies	imong ou ias won v ng availab	ir best seller arious indus ble on this W	s is Oragli stry award eb site, O	itz, the Is, including raglitz can
		C					
		20m	e Basic Facts A	bout Or	agiitz		
<u></u>	Flavor	30m	Designed for		Size		
	Flavor Peach	Som	· · · · · · · · · · · · · · · · · · ·	r Ages		nce	
			Designed for	r Ages	Size		
	Peach		Designed for	r Ages	Size 5 and 6 ou	ounce	

- 147. What is NOT stated about Oraglitz?
 - (A) It is widely available.
 - (B) It comes in three sizes.
 - (C) It has seen an increase in sales recently.
 - (D) It is highly regarded within the industry.
- **148.** What flavor of Oraglitz is best for an eight-year-old child?
 - (A) Peach
 - (B) Strawberry
 - (C) Vanilla
 - (D) Mint

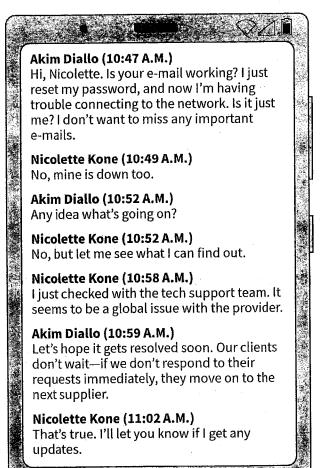
Questions 149-150 refer to the following e-mail.

1		*E-mail*	Œ
	To:	Parsons Road Distribution List	
	From:	Alfredo Moreno	╡
	Date:	October 12	╡ .
	Subject:	Parsons Road	
	Dear Parsons I	Road Businesses:	
Beginning in March, Parsons Road will be widened between Memorial Boulevard and Hallam Road. The project will add a center turn lane, bicycle paths, pedestrian paths, and streetlights. In addition, a side gutter will be added to improve water flow.			
The Parsons Road project ties into work completed between Hallam Road and Ingraham Avenue earlier this year. This work will improve access to your businesses and increase pedestrian safety on Parsons Road, which can be quite busy. The roadwork is expected to take three months to complete. Please visit www.yorkcity.gov/parsonsroadproject for more information.			
	Sincerely,		- 1
		no elations Manager ruction and Engineering	

- 149. What is the purpose of the e-mail?
 - (A) To inform local companies about upcoming construction
 - (B) To request feedback on a road-improvement plan
 - (C) To advise businesses about a new traffic light
 - (D) To ask for help in distributing information

- **150.** What is indicated about the Parsons Road project?
 - (A) It was delayed three times.
 - (B) It requires additional funding.
 - (C) It is expected to begin on October 12.
 - (D) It will make walking near the road safer.

Questions 151-152 refer to the following text-message chain.



- 151. What is Mr. Diallo unable to do?
 - (A) Access his e-mail account
 - (B) Locate his Internet provider
 - (C) Update his résumé information
 - (D) Contact the tech support team
- **152.** At 11:02 A.M., what does Ms. Kone most likely mean when she writes, "That's true"?
 - (A) She feels that the supplier makes unreasonable requests.
 - (B) She understands that customers can be impatient.
 - (C) She thinks her company needs a new service provider.
 - (D) She expects to receive a status update soon.

Questions 153-154 refer to the following sign.

Attention!

Some park visitors have been intentionally stacking piles of rocks as an art form or for amusement. Please refrain from doing this on park grounds, as these unofficial rock stacks can disrupt sensitive habitats and affect the area's natural beauty.

New rock piles can also endanger hikers who traditionally rely on stacked rock markers as navigational tools. Park officials are the only ones who should be stacking rocks, and they do so strategically on trails where the path may be unclear. If you see rocks that have been stacked, please leave them alone, and do not create confusion by making your own stack.

- 153. What is the purpose of the sign?
 - (A) To describe a historic monument
 - (B) To warn hikers about dangerous trails
 - (C) To change a behavior of visitors
 - (D) To ask for help with a building project
- **154.** According to the sign, what do park officials do?
 - (A) They coordinate group activities.
 - (B) They create directional markers.
 - (C) They issue resource permits.
 - (D) They grant access to a scenic overlook.

Questions 155-157 refer to the following article.

Orinti Explains Web Site Updates

SAN DIEGO (May 2)—Orinti, Inc., one of North America's largest purveyors of tea, recently added a page to its Web site, listing the sources of all the tea leaves that end up in its final products. The page was created in response to recent public scrutiny over whether the company is justified in claiming that its tea is pesticide-free.

"The rumors being circulated do not reflect reality," Orinti CEO Giovanni Shaw said in a public statement issued on Tuesday. "We procure tea leaves only from producers who meet our strict quality standards. We never settle for anything less."

According to Mr. Shaw, the company also utilizes software that tracks the producer, the processing date, and other pertinent data for each batch of tea leaves.

"This level of detail is not displayed on our packaging for the simple reason that we do not have the space for it," said Mr. Shaw. "As we are committed to transparency, this information can be viewed on our Web site."

The popular blog foodnews.org was the first to call into question Orinti's assertion that its tea leaves are grown without the use of pesticides. The issue has since attracted national attention.

- **155.** What does the company's new Web page display?
 - (A) The origin of its ingredients
 - (B) The steps in a production process
 - (C) The results of some product testing
 - (D) The process for evaluating new vendors
- **156.** Why did Mr. Shaw issue a public statement?
 - (A) To announce a policy change
 - (B) To announce a policy change
 - (C) To correct some misinformation
 - (D) To reveal a new regional partner

- **157.** What does the article suggest about Orinti, Inc.?
 - (A) It is considering some packaging alternatives.
 - (B) It is changing its leadership team.
 - (C) It wants to keep its recipes confidential.
 - (D) It gets information from an electronic tracking system.

Questions 158-160 refer to the following notice.

Learn about Woodworking

Multonia Hardware, Inc., is offering an online video course about basic woodworking. — [1] —. The course is fun and can be completed at your own pace, and, best of all, it's free! It is divided into four prerecorded sections. — [2] —. Section 1 is an introduction to woodworking equipment, tools, and safety. — [3] —. Section 2 describes various types of wood and their appropriate uses. Section 3 introduces the fundamentals of cabinet and furniture repair. — [4] —. The final section describes the preparation of wood surfaces and a variety of popular and beautiful finishing techniques.

The course includes a downloadable instruction guide and an online chat feature that can connect participants with an experienced woodworking artisan. Sign up today at multoniahardware.com/tips/basicwoodworking.

- **158.** What section most likely covers how to choose wood for a project?
 - (A) Section 1
 - (B) Section 2
 - (C) Section 3
 - (D) Section 4
- **159.** According to the notice, how can participants find help while taking the course?
 - (A) By buying a textbook from Multonia Hardware
 - (B) By reaching out to other course participants
 - (C) By visiting a Multonia Hardware location
 - (D) By contacting an expert through the Web site

160. In which of the positions marked [1], [2], [3], and [4] does the following sentence best belong?

"Participants may take and retake as many of the sections as they wish."

- (A) [1]
- (B) [2]
- (C) [3]
- (D) [4]

Questions 161-164 refer to the following e-mail.

1	<u> </u>	E III all	
	То:	Kristen Coetzee <kcoetzee@rhyta.co.za></kcoetzee@rhyta.co.za>	
	From:	Anita Ngubane <angubane@clubfreshenup.co.za></angubane@clubfreshenup.co.za>]
	Subject:	Welcome to Club Freshen-Up	
	Date:	12 January]
	Dear Ms. Coet	zee,	
		joining Club Freshen-Up. We are delighted to be a part of your mey to well-being for the next twelve months.	
	health-care and packaged items be an itemised	hip in Club Freshen-Up entitles you to a monthly delivery of six essential beauty products. Each shipment will contain a variety of individually in attractive and reusable containers. Accompanying every shipment will receipt listing product numbers. Please refer to these numbers when with questions about a product.	
	the eight answe you receive is	m vitamins to lotions to cosmetics will be chosen just for you based on ers you provided in the personal-preferences questionnaire. Every item guaranteed for one full year from the date of shipment. If you wish to simply send us the unused portion along with a short note describing the	

reason for your dissatisfaction. Upon receipt, we will send you an alternative of equal

161. What will a Club Freshen-Up subscriber receive every month?

Member Services Specialist, Club Freshen-Up

- (A) Vegetarian cooking ingredients
- (B) Fitness training equipment
- (C) Household cleaning supplies
- (D) Personal care merchandise
- **162.** What does Club Freshen-Up offer its customers?
 - (A) Monthly consultations
 - (B) Free shipping

value.

Sincerely,

Anita Ngubane

- (C) A product guarantee
- (D) A print catalog
- **163.** According to the e-mail, what should accompany every product return?
 - (A) The original shipping material
 - (B) A written explanation
 - (C) A copy of the receipt
 - (D) The preferences questionnaire

- **164.** What will Club Freshen-Up do when it receives a product return?
 - (A) Provide the customer with a discount on a future membership fee
 - (B) Refund the purchase price
 - (C) Replace the item with another product
 - (D) Increase the number of products included in a future shipment

Questions 165-167 refer to the following letter.

9 September

Soraya Delgado Carrer de Bergara, 2, 08139 Sant Cugat del Valles Barcelona, Spain

Dear Ms. Delgado,

I am writing to notify you that the board of directors has selected you to receive the Ondae Award for Leadership for the Mediterranean region. Your contributions to Allegrino Travel Agency helped place our company on the radar this year. Due to your relentless work, your direction of the "Find a New Way" marketing initiative, and your strategic development and placement of advertising, our travel agency is now one of the most recognized brands in Europe.

The award ceremony will be held at the next shareholders' meeting of Allegrino Travel Agency in Copenhagen on 19 November. I would like to ask you to consider being a featured speaker at the meeting in addition to accepting your award. I believe your insights into boosting market share and finding new ways to reframe our services would be incredibly valuable for shareholders and other employees to hear. Of course, all the expenses associated with your travel to Copenhagen would be covered by the company. Please let me know whether you will be available to accept your award and speak about your recent initiatives.

Sincerely,

Noor Darwish Noor Darwish, CEO Allegrino Travel Agency

- **165.** What is indicated about Ms. Delgado's work?
 - (A) It has increased public awareness of her company.
 - (B) It involves evaluating contributions made by employees.
 - (C) It includes collecting feedback from consumer surveys.
 - (D) It was instrumental in launching a new award.
- 166. What is Ms. Delgado asked to do?
 - (A) Share her travel arrangements
 - (B) Present an award to a colleague
 - (C) Consider becoming a shareholder
 - (D) Give a speech at a company meeting

- **167.** The word "covered" in paragraph 2, line 7, is closest in meaning to
 - (A) paid
 - (B) hidden
 - (C) insured
 - (D) guarded

Questions 168-171 refer to the following text-message chain.

Vincent Benedict (9:45 A.M.) Hello. I was given your contact information by my neighbor, Ms. Ryan. You did some work in her home yesterday. I was wondering if you would be able to move a power outlet in my house.

Matt Clayton (9:55 A.M.) We can help with that. Where is the outlet? By the way, I'm adding my business partner, Denise Bosworth, to this message.

Vincent Benedict (9:57 A.M.) It's in my living room, near the floor. I want to move it up. I am going to have a television screen mounted on my wall, and it will look ugly if there are cords hanging down to the outlet.

Matt Clayton (10:00 A.M.) OK. We can do this type of work for you.

Vincent Benedict (10:02 A.M.) How much would something like that cost?

Matt Clayton (10:03 A.M.) That will probably be between one and two hours of labor. We charge \$50 per hour.

Denise Bosworth (10:05 A.M.) However, we might find pipes, insulation, or other wiring in the wall once we open it.

Vincent Benedict (10:08 A.M.) I understand. Thank you for the information. Are you available to come out and see what needs to be done?

Matt Clayton (10:12 A.M.) I will have someone from our office get in touch with you by phone to schedule a visit.

- 168. Why did Mr. Benedict contact Mr. Clayton?
 - (A) To apply for a job
 - (B) To request a service
 - (C) To complain about a repair
 - (D) To welcome a new neighbor
- 169. What most likely is Mr. Clayton's job?
 - (A) Electrician
 - (B) Inspector
 - (C) Plumber
 - (D) Salesperson

- 170. At 10:08 A.M., what does Mr. Benedict most likely mean when he writes, "I understand"?
 - (A) He will reschedule a visit.
 - (B) He will follow up with Ms. Bosworth.
 - (C) He knows that the final cost may vary from the estimate.
 - (D) He knows what materials need to be purchased.
- 171. What should Mr. Benedict expect next?
 - (A) Delivery of a television
 - (B) Removal of some wires
 - (C) A call from Mr. Clayton's office
 - (D) An invoice for completed work

Questions 172-175 refer to the following e-mail.

	From:	Sita J. Kumar	7
1	To: [Homestead Natural Pharmaceuticals Staff]
	Subject:	News	1
	Date:	October 10]
	Natural Pharmac worked with over	you all for the wonderful fifteen years I have spent with Homestead ceuticals. I am especially grateful for all the coworkers and mentors I have or the years. Moreover, for those who worked on the projects that I commitment to developing safe, effective medicines has always been [2]—.	
	leaving the field	ng to India to be near my extended family. — [3] —. However, I am not . I will be taking a job with Aithal Research, where I will continue the natural pharmaceuticals. — [4] —.	of the control of the
	I wish you all th	ne best. Keep up the great work!	
	Sincerely,		
	Sita Kumar		

- 172. What is one purpose of the e-mail?
 - (A) To request a job transfer
 - (B) To describe some pharmaceutical products
 - (C) To ask for help with a new project
 - (D) To announce a decision to colleagues
- **173.** What most likely is Ms. Kumar's position at Homestead Natural Pharmaceuticals?
 - (A) Accountant
 - (B) Project manager
 - (C) Chief executive officer
 - (D) Administrative assistant
- 174. What is indicated about Ms. Kumar?
 - (A) She is retiring from work.
 - (B) She has started her own company.
 - (C) She is relocating to be closer to her relatives.
 - (D) She completed an internship at Aithal Research.

- 175. In which of the positions marked [1], [2], [3], and [4] does the following sentence best belong?
 - "I am proud that, together, we have made positive advances in our industry."
 - (A) [1]
 - (B) [2]
 - (C) [3]
 - (D) [4]

Questions 176-180 refer to the following review and e-mail.

In the Kitchen Reviewed by Peter Gottlieb

Qi Chien understands how restaurants work. Her new book, *In the Kitchen: How to Thriwe in the Restaurant Business*, expertly advises restaurant managers on handling challenges in the industry, from creating reasonable schedules for chefs to appeasing picky diners. Throughout the book, Chien offers concise, practical suggestions with easy-to-understand concepts. Overall, the book offers a colorful snapshot of the various tasks involved in the day-to-day operations of a restaurant.

Chien's book is unique among other industry guides in that she interviewed restaurant owners, managers, and customers as part of her research. She even spoke to journalists who write restaurant reviews to get a good sense of what they most prize in a dining experience. My only criticism is that the book should have also included the perspective of chefs, especially since their role is crucial to a restaurant's success. This caveat aside, *In the Kitchen* is an insightful and instructive read.

To:	editor@lakecountyherald.com]
From:	qichien@rapidonline.com]
Date:	August 5]
Subject:	In the Kitchen].
To the Editor:		4
newspaper. I hat even if they are chapter about re journalists for to but unfortunate	to read Peter Gottlieb's review of my latest book, <i>In the Kitchen</i> , in your ve appreciated his thoughtful comments about my works over the years, sometimes negative. In this case, I was especially glad that he liked the estaurant reviewers, since initially I had been reluctant to interview he book. It is true that I could have included a greater variety of insights, y the people whose views he most wanted to hear were just too busy to pefore the publishing deadline. Perhaps this is something I can address in	

Qi Chien

an updated edition of the book.

- 176. What is the focus of Ms. Chien's book?
 - (A) How to properly train chefs
 - (B) How to develop recipes
 - (C) How to manage a restaurant
 - (D) How to write an engaging story
- **177.** What does Mr. Gottlieb indicate about Ms. Chien's writing?
 - (A) It is informative.
 - (B) It is outdated.
 - (C) It is imaginative.
 - (D) It is well organized.
- **178.** In the review, the word "sense" in paragraph 2, line 3, is closest in meaning to
 - (A) intelligence
 - (B) idea
 - (C) chance
 - (D) direction

- **179.** What is suggested about Mr. Gottlieb in the e-mail?
 - (A) He has worked at the same company as Ms. Chien.
 - (B) He met Ms. Chien at a restaurant industry conference.
 - (C) He was interviewed by Ms. Chien for one of her books.
 - (D) He has reviewed other books written by Ms. Chien.
- **180.** What group of people was Ms. Chien unable to speak to before her deadline?
 - (A) Chefs
 - (B) Diners
 - (C) Journalists
 - (D) Restaurant owners

Questions 181-185 refer to the following e-mail and text message.

To: Harriet Trimble Harriet Trimble https://docs.org/<a>
From: Karl Vinton Karl Vinton https://docs.org/<a href="https://docs

Ä

Hello, Harriet,

I am delighted you are available for this latest project; we were very pleased with your previous work. Here are some general instructions to start.

On the back wall, hang the Vint Apparel neon sign high enough to be seen over other furniture in the store. The sign has already shipped and should be delivered next Monday.

The rectangular light fixtures will also arrive on Monday. There should be four—two for each of the side walls. The racks and shelving to display clothing are already there. Please place the three circular racks in the center of the store and put the two shelving units along the left side as you enter the store. Finally, place the cashier station to the right as you enter the store.

I have attached a drawing of the layout that includes more detail.

Regards,

Karl Vinton, Owner



Harriet Trimble [8:05 A.M.]

I stopped by the Vint Apparel job site. We will have to put everything in place by June 15 because the grand opening is fast approaching. Mr. Vinton stressed that they need to start stocking merchandise the week of June 20 to be ready for the official event on July 1.

Jackson Ortega [8:06 A.M.]

We can do that.

Harriet Trimble [8:07 A.M.]

Also, there has been a change to the layout drawing. Now we are to install a mannequin display where the two shelving units were and then move the shelving units to the side walls. I will bring an updated copy for you when I come over this afternoon.

- **181.** What does Mr. Vinton suggest in the e-mail?
 - (A) He has worked with Ms. Trimble before.
 - (B) A neon sign has already been delivered to Vint Apparel's new location.
 - (C) He plans to inspect the store on Monday.
 - (D) Vint Apparel's new location is in a shopping center.
- **182.** According to the e-mail, how many rectangular light fixtures will be delivered?
 - (A) One
 - (B) Two
 - (C) Three
 - (D) Four
- **183.** Where will the mannequin display be installed?
 - (A) Against the back wall
 - (B) In the center of the store
 - (C) To the left of the entrance
 - (D) To the right of the cashier station

- **184.** What does Ms. Trimble suggest is the date of the new Vint Apparel location's grand opening?
 - (A) May 26
 - (B) June 15
 - (C) June 20
 - (D) July 1
- **185.** What will Ms. Trimble do with the updated layout drawing?
 - (A) She will hang it in her office.
 - (B) She will review it with Mr. Vinton.
 - (C) She will take it to Mr. Ortega.
 - (D) She will mail it to Vint Apparel.

Foursquare Housing offers corporate housing with apartment units in the greater Miltonville area. The apartments are fully furnished and include wireless Internet service. Floor plans and photos of apartment interiors can be viewed online.

Center Tower

Located in downtown Miltonville, the ten-story building has shops on the ground level. Center Tower is on the southwest corner of Beeman Square, features a rooftop garden, and is close to public transportation.

Angora Plaza

Located near downtown Miltonville, the building has a self-service laundromat and a large parking garage. It is also close to two subway stations.

Regent Apartments

Located approximately six miles outside of Miltonville, the building features an on-site business center and is within walking distance of public transportation.

Cityview Gardens

Cityview Gardens is a complex of four two-story buildings located in Dayton, about a twenty-minute drive from downtown Miltonville. The property boasts a fitness center and a swimming pool and is adjacent to a community park. A bus line operates a route through the neighborhood.

	From: gsteuber@wardertechnology.com		
To: info@foursquarehousing.com			
	Date: July 12		
	Subject: Inquiry		
	Foursquare Housing,		
	I work in the human resources office of Warder Technology's Miltonville division. We are seeking an apartment that can be used by employees from outside the area who will work at our headquarters temporarily.		
	We need an apartment for employees who will be in Miltonville for two months or more. The apartment should have amenities like a gym and a pool.		
	Sincerely,		
	Gina Steuber		

From:	info@foursquarehousing.com	}
To:	gsteuber@wardertechnology.com]
Date:	July 12]
Subject:	Information you requested]
Attachment:	① Pricing_ Leases.pdf]
Dear Ms. Steub	er,	*
that will be ava	your interest in Foursquare Housing. We have a two-bedroom apartment allable on August 15 that should meet your requirements. I have attached a is unit and our other apartments as well. If you agree that this meets your nd a contract.	
apartments own	out that your corporate headquarters in Beeman Square is next to need by Foursquare. One apartment here will also become available in yould be very convenient if you have short-term visitors.	
Sincerely,		
Sam Flannery Leasing Agent		*

- **186.** What is true about all of the apartments listed on the Web site?
 - (A) They are in downtown Miltonville.
 - (B) They are near public transportation.
 - (C) They have swimming pools.
 - (D) They are in high-rise buildings.
- **187.** What apartment would best fit the requirements mentioned by Ms. Steuber?
 - (A) Center Tower
 - (B) Angora Plaza
 - (C) Regent Apartments
 - (D) Cityview Gardens
- 188. According to Mr. Flannery, what will happen in August?
 - (A) Two apartments will become available.
 - (B) Foursquare Housing will purchase a new building.
 - (C) Warder Technology will reach the end of its lease.
 - (D) An apartment building will be renovated.

- **189.** What does Mr. Flannery offer to send Ms. Steuber?
 - (A) A map of Miltonville
 - (B) A rental contract
 - (C) Photos of apartments
 - (D) Resident reviews of properties
- **190.** What does Mr. Flannery suggest about Warder Technology's corporate headquarters?
 - (A) It is a twenty-minute drive from Miltonville.
 - (B) It is next to the Center Tower building.
 - (C) It is on the same road as the Regent Apartments.
 - (D) It has a large parking garage.

Questions 191-195 refer to the following e-mails and Web page.

To:	Everlast Hospital Nursing Staff	7			
From:					
Date:	February 3	<u> </u>			
Subject:	Deonardo pilot testing]			
new robot, Deyou, our nursing It has been a rewith Deonardo	agreeing to work with the team at Cybernetic Robotics as they tested their onardo, in our hospital. As you know, Deonardo was developed to allow a staff, more time to focus on patients. This is exciting work. nonth, and Cybernetic Robotics would like to hear about your experiences b. Please use the following link to complete an online survey. The team				
especially wants to know about your experiences with Deonardo during the state reviewers' inspection on January 28. At the end of the survey, you may leave any additional comments you have about the robot.					
www.cyberneti	crobotics.com/survey/everlast/				
Best regards,					
Gretchen Robe Director, Everl					

https://www.cyberneticrobotics.com/survey/everlast/01282

Deonardo is easy to work with. I like that I don't have to tell Deonardo directly what to do. When I update patient information in our system, Deonardo's tasks are updated as well. I have been better able to concentrate on my patients because I know Deonardo takes care of little things that used to take up so much of my time. Deonardo was particularly helpful during a recent state review because it delivered patients' medications for all the nurses so that we didn't have to, and we were able to focus on patient care. I believe Deonardo helped us receive positive comments from the inspectors.

I do wish Deonardo could respond to voice commands. And occasionally, its wheels squeak as it moves around. But patients like watching it work, and everyone wants to take pictures with it. I wonder if you could get Deonardo to stand still for pictures?

THE THE PARTY OF T

Lan Duy, BSN

To: Everlast Hospital Nursing Staff

From: Gretchen Robertson

Date: February 13

Subject: Deonardo in-house pilot

Thank you all for your help with Deonardo, our nursing robot. I'm glad that our staff has been able to take part in such groundbreaking work.

Those of you who work directly with Deonardo can expect it to behave a bit differently in the coming week. It will be programmed to perform some new tasks. Previously, it waited at the nurse's station between tasks. Now, it will spend some of this time interacting with patients who may want to pose for pictures with it. When Deonardo is in this socializing mode, the eyes on its LED face will be heart-shaped instead of the round eyes that indicate that it is in work mode.

Finally, the hospital will be purchasing two additional robots in the next few months to work in other areas of the hospital. I appreciate your willingness to work with this new technology. We look forward to learning how robots can further improve employee and patient experiences.

Sincerely,

Gretchen Robertson Director, Everlast Hospital

- 191. What is the purpose of the first e-mail?
 - (A) To describe an upcoming inspection
 - (B) To invite nurses to give feedback
 - (C) To announce an employment opportunity
 - (D) To request suggestions for naming a robot
- **192.** What task did Deonardo perform on January 28?
 - (A) It analyzed patients' health data.
 - (B) It made copies of patients' records.
 - (C) It brought medications to patients.
 - (D) It played music to entertain patients.
- **193.** In the second e-mail, what does Ms. Robertson indicate about Deonardo?
 - (A) It has a display that looks like a face.
 - (B) It works closely with doctors.
 - (C) It will begin serving patients their meals.
 - (D) It has a special charging base.

- **194.** What suggestion from Ms. Duy did the robotics company most likely apply?
 - (A) The robot will now play games with patients.
 - (B) The robot will get quieter wheels.
 - (C) The robot will respond to voice commands.
 - (D) The robot will now be available for photographs with patients.
- **195.** What does the hospital plan to do in the near future?
 - (A) Replace the robot
 - (B) Buy more robots
 - (C) Advertise its robot
 - (D) Repair the robot

Questions 196-200 refer to the following e-mail, advertisement, and online form.

	E-mail	Γ
To:	management_team@pfi.co.uk	_
From:	schakravarty@pfi.co.uk	
Subject:	R&D Director Search	
 Date:	24 July	
Attachment:	∅ Files.txt	

Dear Management Team Members,

On behalf of the hiring committee, I am pleased to report that the search for a new research and development director is nearing completion.

Given the key selection criteria the suitable candidate must meet—a demonstrated ability to improve product offerings, a keen awareness of consumers' tastes, and in-depth knowledge of nutritional science—we have narrowed the applicant pool to Alex Mooring and Inez Fuentes. While either makes for an excellent choice, I believe that Ms. Fuentes is better suited to the role. Though somewhat less experienced than Mr. Mooring, she has innovative ideas that are in line with our company's needs.

Attached are the résumés and references of the two candidates. The dates, times, and location of their final interviews will be forthcoming in another e-mail when that information is finalized. We look forward to your participation in these meetings as well as your final hiring decision.

Sincerely,

Supriya Chakravarty, Chair, Hiring Committee Primidian Food Industries

Upcoming Events at Primidian Food Industries

On 7 October at 10 A.M., Ms. Inez Fuentes, director of research and development at Primidian Food Industries (PFI), will facilitate a workshop titled Food Innovation for the Future. Among other things, she will explain why PFI recently reformulated its pasta products and demonstrate how they can be prepared in novel, tasty ways.

Ms. Fuentes is a certified nutritionist with a degree in food science from Mexico City's Academy of Science and Technology. Upon graduation, she accepted a two-year internship at Italy's prestigious Rome Institute of Culinary Arts. Before joining PFI's executive team, she served for five years as lead product development manager at Zesty Meals, based in Montreal, Canada.

Register for this free event at www.pfi.co.uk/events/register, specifying whether you will attend online or in person at our corporate headquarters in Birmingham.

https://www.pfi.co.uk/contact-us

Who We Are Our Brands News and Events Contact Us

Please complete the form below so someone from our team can contact you.

Name: Chaim Auerbach

E-mail: chaim_auerbach@equisend.net.uk

Your Message:

I thoroughly enjoyed the Food Innovation for the Future workshop led by Ms. Fuentes on 28 October. I almost missed it, though. Apparently, when details about the workshop were updated, including that it would be an online-only event, my registration—and, I learned, that of some other participants—was not transferred over. Luckily, a staffer charged with online registration was able to quickly reregister me. PFI may want to analyse its electronic registration system and make improvements where necessary so that this problem does not reoccur.

- 196. Why did Ms. Chakravarty write the e-mail?
 - (A) To describe her work experience
 - (B) To propose a new line of products
 - (C) To provide information about some job applicants
 - (D) To offer feedback on a pending research project
- 197. According to the e-mail, what will Ms. Chakravarty send to committee members in the near future?
 - (A) An interview schedule
 - (B) A list of desired leadership skills
 - (C) An analysis of a consumer survey
 - (D) A collection of tips for revising résumés
- **198.** What can be concluded about the management team?
 - (A) It agreed with Ms. Chakravarty's recommendation.
 - (B) It recently added more members.
 - (C) It updated the key selection criteria for a job in July.
 - (D) It contacted Mr. Mooring for references.

- **199.** Based on the advertisement, where most likely does Ms. Fuentes currently live?
 - (A) In Rome
 - (B) In Montreal
 - (C) In Mexico City
 - (D) In Birmingham
- 200. What is suggested about the workshop?
 - (A) It was mainly an in-person event.
 - (B) It was held later than originally scheduled.
 - (C) It cost more than was budgeted.
 - (D) It had more participants than expected.

Stop! This is the end of the test. If you finish before time is called, you may go back to Parts 5, 6, and 7 and check your work.