### 1Q21 Financial highlights



- Excluding significant items<sup>4</sup>, net income of \$10.6B, EPS of \$3.31 and ROTCE of 21%
- Managed revenue of \$33.1B<sup>5,6</sup>
- Expense of \$18.7B<sup>6</sup> and managed overhead ratio of 57%<sup>5</sup>
- Balance sheet
  - Loans<sup>7,8</sup>: average loans of \$1.0T up 1% YoY and 2% QoQ
  - Deposits: average deposits of \$2.2T up 36% YoY and 5% QoQ
  - Basel III CET1 capital of \$206B<sup>2</sup>
    - Standardized CET1 capital ratio of 13.1%<sup>2</sup>; Advanced CET1 capital ratio of 13.7%<sup>2</sup>
- Capital returned to shareholders
  - Common dividend of \$2.8B or \$0.90 per share
  - \$4.3B of common stock net repurchases in 1Q21<sup>9</sup>

#### JPMORGAN CHASE (JPM)

Net revenue on a reported basis was \$32.3 billion, \$29.3 billion, and \$28.3 billion for the first quarter of 2021, fourth quarter of 2020, respectively.<sup>11</sup>

Results for JPM							4Q	20	1Q	20
(\$ millions, except per share data)	1	Q21		4Q20		1Q20	\$ O/(U)	O/(U) %	\$ 5 O/(U)	O/(U) %
Net revenue - managed	\$ 33	,119	\$ 3	30,161	\$ 1	29,010	\$ 2,958	10 %	\$ 4,109	14 %
Noninterest expense	18	,725	1	6,048		16,791	2,677	17	1,934	12
Provision for credit losses	(4	,156)		(1,889)		8,285	(2,267)	(120)	(12,441)	NM
Net income	\$ 14	,300	\$ 1	12,136	\$	2,865	\$ 2,164	18 %	\$ 11,435	399 %
Earnings per share - diluted	\$	4.50	\$	3.79	\$	0.78	\$ 0.71	19 %	\$ 3.72	477 %
Return on common equity		23 %		19 %		4 %				
Return on tangible common equity		29		24		5				

Most of the credit losses release come from consumer banking

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Return on common equity	23 %	19 %	4 %	<b>)</b>				
Return on tangible common equity	29	24	5					

## CORPORATE & INVESTMENT BANK (CIB)

Results for CIB				4Q	220	1Q	20
(\$ millions)	1Q21	4Q20	1Q20	\$ O/(U)	O/(U) %	\$ O/(U)	O/(U) %
Net revenue	\$ 14,605	\$ 11,352	\$ 10,003	\$ 3,253	29 %	\$ 4,602	46 %
Banking	4,508	4,117	2,650	391	9	1,858	70
Markets & Securities Services	10,097	7,235	7,353	2,862	40	2,744	37
Noninterest expense	7,104	4,939	5,955	2,165	44	1,149	19
Provision for credit losses	(331)	(581)	1,401	250	43	(1,732)	NM
Net income	\$ 5,740	\$ 5,349	\$ 1,985	\$ 391	7 %	\$ 3,755	189 %

COMMERCIAL BANKING (CB)							
Results for CB				 4Q	20	1Q	20
(\$ millions)	1Q21	4Q20	1Q20	\$ O/(U)	O/(U) %	\$ 5 O/(U)	O/(U) %
Net revenue	\$ 2,393	\$ 2,463	\$ 2,165	\$ (70)	(3)%	\$ 228	11 %
Noninterest expense	969	950	986	19	2	(17)	(2)
Provision for credit losses	(118)	(1,181)	1,010	1,063	90	(1,128)	NM
Net income	\$ 1,168	\$ 2,034	\$ 139	\$ (866)	(43)%	\$ 1,029	NM

# ASSET & WEALTH MANAGEMENT (AWM)

Results for AWM				 4Q	20	1Q	20
(\$ millions)	1Q21	4Q20	1Q20	\$ 0/(U)	O/(U) %	\$ O/(U)	O/(U) %
Net revenue	\$ 4,077	\$ 3,867	\$ 3,389	\$ 210	5 %	\$ 688	20 %
Noninterest expense	2,574	2,756	2,435	(182)	(7)	139	6
Provision for credit losses	(121)	(2)	94	(119)	NM	(215)	NM
Net income	\$ 1,244	\$ 786	\$ 669	\$ 458	58 %	\$ 575	86 %

					\$ O/(U)	
				1Q21	4Q20	1Q20
Net interest income				\$13.0	(\$0.4)	(\$1.6)
Noninterest revenue <sup>2</sup>				20.1	3.3	5.7
Managed revenue <sup>1,2</sup>	\$B	1Q21 4Q	20 1Q20	33.1	3.0	4.1
Expense <sup>2</sup>	Net charge-offs Reserve build/(release	\$1.1 \$1 ) (5.2) (2	1.1 \$1.5 2.9) 6.8	18.7	2.7	1.9
Credit costs	Credit costs	· · · · · · · · · · · · · · · · · · ·	.9) \$8.3	(4.2)	(2.3)	(12.4)
Net income			1 Tax rate	\$14.3	\$2.2	\$11.4
Net income applicable to	o common stockhold	Effective Brs Manageo	e rate: 19.2% <sup>6</sup> l rate: 22.9% <sup>1,7</sup>	\$13.9	\$2.2	\$11.4
EPS – diluted				\$4.50	\$0.71	\$3.72
ROE <sup>3</sup>		1Q21 RO		23%	19%	4%
ROTCE <sup>3,4</sup>		CIB 2	54% 58% 27% 49%	29	24	5
Overhead ratio – manag	ed <sup>1,3</sup>		9% 40% 5% 63%	57	53	58
Memo: Adjusted expension	se <sup>5</sup>			\$18.7	\$2.9	\$2.1
Memo: Adjusted overhe	ad ratio <sup>1,3,5</sup>			56%	52%	57%

# 1Q21 Reserves

Allowance for credit losses (\$B)					
				[]	
	1/1/2020	3/31/2020	12/31/2020	1Q21 Build/(release)	3/31/2021
Consumer					
Card	\$11.2	\$15.0	\$17.8	(\$3.5)	\$14.3
Home Lending	2.0	2.3	2.0	(0.6)	1.4
Other Consumer <sup>1</sup>	1.0	1.3	1.8	(0.4)	1.5
Total Consumer	14.2	18.6	21.6	(4.5)	17.1
Wholesale <sup>1</sup>	4.4	6.8	9.1	(0.7)	8.4
Securities	0.0	0.0	0.1	0.0	0.1
Firmwide	\$18.6	\$25.4	\$30.8	(\$5.2)	\$25.6

## Fortress balance sheet

\$B, except per share data				
		1Q21	4Q20	1Q20
Risk-based capital metrics <sup>1</sup>				
CET1 capital		\$206	\$205	\$184
CET1 capital ratio – Standardized		13.1%	13.1%	11.5%
CET1 capital ratio – Advanced		13.7	13.8	12.3
Leverage-based capital metrics <sup>2</sup>	1Q21 Firm SLR excl.			
Firm SLR	temporary relief <sup>2</sup> : 5.5%	6.7%	6.9%	6.0%
Liquidity metrics <sup>3</sup>				
Firm LCR		110%	110%	114%
Bank LCR		166	160	117
Total excess HQLA		\$505	\$465	\$153
HQLA and unencumbered marketab	le securities	1,538	1,437	980
Balance sheet metrics				
Total assets (EOP) <sup>4</sup>	:	\$3,689	\$3,385	\$3,139
Deposits (average)		2,225	2,112	1,636
Tangible book value per share <sup>5</sup>		66.56	66.11	60.71

## Capital actions

 2Q21 net buyback capacity of \$7.4B<sup>6</sup>, after paying common dividend of \$0.90 per share

Issued \$1.5B of preferred stock in 1Q21

### Asset & Wealth Management<sup>1</sup>

\$mm			
		\$ O/(L	J)
	1Q21	4Q20	1Q20
Revenue	\$4,077	\$210	\$688
Asset Management	2,185	(25)	445
Global Private Bank <sup>2</sup>	1,892	235	243
Expense	2,574	(182)	139
Credit costs	(121)	(119)	(215)
Net income	\$1,244	\$458	\$575

#### Key drivers/statistics (\$B)<sup>3</sup>

Average loans Average deposits	188.7 206.6	176.8 180.3	159.5 144.6
Client assets	3,828	3,652	2,891
Assets under management ("AUM")	\$2,833	\$2,716	\$2,210
Pretax margin	40	29	25
ROE	35%	29%	25%
Equity	\$14.0	\$10.5	\$10.5

# Commercial Banking<sup>1</sup>

\$mm						
		\$ O/(U)				
	1Q21	4Q20	1Q20			
Revenue	\$2,393	(\$70)	\$228			
Middle Market Banking	916	(31)	(27)			
Corporate Client Banking	851	(5)	178			
Commerical Real Estate Banking	604	(26)	63			
Other	22	(8)	14			
Expense	969	19	(17)			
Credit costs	(118)	1,063	(1,128)			
Net income	\$1,168	(\$866)	\$1,029			

#### Key drivers/statistics (\$B)<sup>2</sup>

Equity	\$24.0	\$22.0	\$22.0
ROE	199	% 36%	2%
Overhead ratio	40	39	46
Gross IB revenue (\$mm)	\$1,129	\$971	\$686
Average loans <sup>3</sup>	206.7	212.2	211.8
Average client deposits	291.0	276.7	188.8
Allowance for loan losses	3.1	3.3	2.7
Nonaccrual loans	1.1	1.4	0.8
Net charge-off/(recovery) ra	te <sup>4</sup> 0.065	% 0.31%	0.19%
ALL/loans <sup>4</sup>	1.52	1.60	1.15

#### Financial performance

- Net income of \$1.2B, up 86% YoY
- Revenue of \$4.1B, up 20% YoY
- Higher management fees, higher deposit and loan balances, as well as net valuation gains, were partially offset by deposit margin compression
- Expense of \$2.6B, up 6% YoY, predominantly driven by higher volume- and revenue-related expense, partially offset by lower structural expense
- Credit costs: net benefit of \$121mm due to reserve releases
- AUM of \$2.8T and client assets of \$3.8T, were up 28% and 32% respectively, driven by higher market levels as well as inflows into both long-term and liquidity products
  - Net inflows of \$48B into long-term products and \$44B into liquidity products in the quarter
- Average loans of \$189B, up 18% YoY
- Average deposits of \$207B, up 43% YoY

#### Financial performance

- Net income of \$1.2B vs. \$139mm in 1Q20
- Revenue of \$2.4B, up 11% YoY
  - Noninterest revenue of \$917mm, up 51% YoY, predominantly driven by higher investment banking revenue, impact of prior year markdowns in the bridge book<sup>5</sup>, and deposit-related fees
  - Net interest income of \$1.5B, down 5% YoY, driven by deposit margin compression, predominantly offset by higher deposit balances and lending revenue
  - Record gross IB revenue of \$1.1B, up 65% YoY
- Expense of \$969mm, down 2% YoY, driven by lower structural expense
- Credit costs: net benefit of \$118mm
  Net charge-offs were \$29mm
- Average loans of \$207B, down 2% YoY
  - C&I<sup>6</sup> down 4% YoY and down 4% QoQ
  - CRE<sup>6</sup> down 1% YoY and down 1% QoQ
- Average deposits of \$291B, up 54% YoY as client balances remain elevated

## Corporate & Investment Bank<sup>1</sup>

\$mm			
		\$ O/(U)	
	1Q21	4Q20	1Q20
Revenue	\$14,605	\$3,253	\$4,602
Investment Banking revenue	2,851	354	1,965
Wholesale Payments	1,392	(35)	(22)
Lending	265	72	(85)
Total Banking	4,508	391	1,858
Fixed Income Markets	5,761	1,811	768
Equity Markets	3,289	1,300	1,052
Securities Services	1,050	(3)	(24)
Credit Adjustments & Other	(3)	(246)	948
Total Markets & Securities Services	10,097	2,862	2,744
Expense	7,104	2,165	1,149
Credit costs	(331)	250	(1,732)
Net income	\$5,740	\$391	\$3,755

#### Key drivers/statistics (\$B)<sup>2</sup>

Equity	\$83.0	\$80.0	\$80.0
	+	+	+
ROE	27%	26%	9%
Overhead ratio	49	44	60
Comp/revenue	30	17	30
IB fees (\$mm)	\$2,988	\$2,558	\$1,907
Average loans <sup>3</sup>	182.5	165.0	164.0
Average client deposits <sup>4</sup>	705.8	683.8	514.5
Merchant processing volume (\$B) <sup>5</sup>	425.7	444.5	374.8
Assets under custody (\$T)	31.3	31.0	24.4
ALL/EOP loans ex-conduits and trade <sup>6</sup>	2.06%	2.54%	1.11%
Net charge-off/(recovery) rate <sup>6</sup>	(0.02)	0.27	0.17
Average VaR (\$mm) <sup>7</sup>	\$99	\$91	\$58

### Consumer & Community Banking<sup>1</sup>

\$mm			
		\$ O/(U)	
	1Q21	4Q20	1Q20
Revenue <sup>2</sup>	\$12,517	(\$211)	(\$770)
Consumer & Business Banking	5,635	(109)	(631)
Home Lending	1,458	2	297
Card & Auto <sup>2</sup>	5,424	(104)	(436)
Expense <sup>2</sup>	7,202	160	(67)
Credit costs	(3,602)	(3,519)	(9,374)
Net charge-offs (NCOs)	1,023	206	(290)
Change in allowance	(4,625)	(3,725)	(9,084)
Net income	\$6,728	\$2,403	\$6,531

#### Key drivers/statistics (\$B)<sup>3</sup>

Equity	\$50.0	\$52.0	\$52.0
ROE	54%	32%	1%
Overhead ratio	58	55	55
Average loans <sup>4</sup>	\$434.0	\$440.8	\$464.5
Average deposits	979.7	928.5	739.7
Active mobile customers (mm)	41.9	40.9	38.3
Debit & credit card sales volume <sup>5</sup>	\$290.3	\$299.4	\$266.0

- Average loans down 7% YoY
- Average deposits up 32% YoY
- Active mobile customers up 9% YoY
- Client investment assets up 44% YoY
- Debit & credit card sales volume up 9% YoY

#### Financial performance

- Net income of \$5.7B, up 189% YoY; revenue of \$14.6B, up 46%
- Banking revenue
  - IB revenue of \$2.9B, up 222% YoY
    - IB fees, up 57%, reflecting higher fees across products
  - YoY comparison benefited from an \$820mm bridge book<sup>8</sup> markdown in 1Q20
  - Wholesale Payments revenue of \$1.4B, down 2% YoY
  - Lending revenue was \$265mm, down 24% YoY, predominantly driven by mark-to-market gains on hedges of accrual loans in the prior year
- Markets & Securities Services revenue
  - Markets revenue of \$9.1B, up 25% YoY
    - Fixed Income Markets revenue of \$5.8B, up 15% YoY, predominantly driven by Securitized Products and Credit, largely offset by Rates and Currencies & Emerging Markets
    - Equity Markets revenue of \$3.3B, up 47% YoY, driven by strong performance across products
  - Securities Services revenue of \$1.1B, down 2% YoY
- Expense of \$7.1B, up 19% YoY, predominantly driven by higher revenue-related compensation partially offset by lower legal expense
- Credit costs: net benefit of \$331mm, driven by reserve releases

### Financial performance

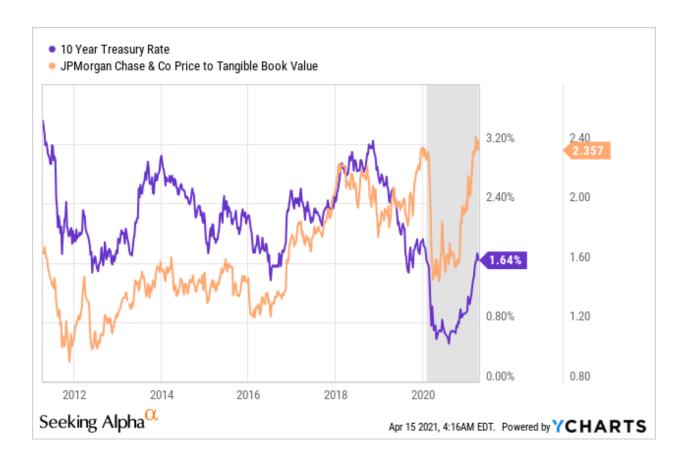
- Net income of \$6.7B vs. \$197mm in 1Q20
- Revenue of \$12.5B, down 6% YoY
- Expense of \$7.2B, down 1% YoY
- Credit costs: net benefit of \$3.6B
  - Card: \$3.5B reserve release vs. \$3.8B build in 1Q20
  - HL: \$625mm reserve release vs. \$300mm build in 1Q20
  - CBB: \$350mm reserve release vs. \$159mm build in 1Q20
  - Auto: \$150mm reserve release vs. \$250mm build in 1Q20

#### Key drivers/statistics (\$B) – detail by business

1Q21	4Q20	1Q20
\$43.5	\$43.7	\$24.7
10.0	0.7	1.5
637.0	590.2	442.6
1.29%	1.41%	2.05%
\$182.2	\$185.7	\$211.3
39.3	32.5	28.1
443.2	447.3	505.0
(0.12)%	(0.11)%	(0.25)%
\$134.9	\$141.2	\$162.7
87.3	85.2	84.0
11.2	11.0	8.3
2.97%	2.17%	3.25%
11.53	11.22	10.54
\$183.7	\$197.0	\$179.1
	\$43.5 10.0 637.0 1.29% \$182.2 39.3 443.2 (0.12)% \$134.9 87.3 11.2 2.97% 11.53	\$43.5 \$43.7 10.0 0.7 637.0 590.2 1.29% 1.41% \$182.2 \$185.7 39.3 32.5 443.2 447.3 (0.12)% (0.11)% \$134.9 \$141.2 87.3 85.2 11.2 11.0 2.97% 2.17% 11.53 11.22

## JenniferPiepszak

So first of all, I would say that deposits are going to be driven by the Fed's balance sheet. And to some extent, obviously, by bank lending, but given the demand picture there, you can think of it in the near term as all being driven by Fed balance sheet expansion. And so we obviously continue to expect significant deposit growth, which is why we've been talking about this so much. And then just in terms of how we deploy it, you will have seen that our cash balances are up quarter-over-quarter. And there, it's just important to remember that for sure we are being patient in the investment securities portfolio that is true. I'll also mention that we are -- because of the steepening of the yield curve, we are less short, and banks will drift long in a sell off. And so that has been part of the dynamic as well, but they are short term cash deployment also. And so what we saw there was when repo markets fall below IOER, we're going to hold that short term cash deployment in IOER relative to the repo market. So you'll see that dynamic on our balance sheet, as well.



- JPMorgan Chase & Co Price to Tangible Book Value
- Wells Fargo & Co Price to Tangible Book Value
- Bank of America Corp Price to Tangible Book Value
- Goldman Sachs Group Inc Price to Tangible Book Value
- Morgan Stanley Price to Tangible Book Value
- Citigroup Inc Price to Tangible Book Value

