#### MSCI World Small Cap Index Research – 3,500 Businesses

#### Source: iShares

There is one commonality in the top 10 of the MSCI World Small Cap Index – can you find it?

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#### PWR Stock - QUANTA SERVICES INC – GOOD BUSINESS EXAMPLE

I already analyzed this one in April of 2020, now it is already a 3x. <u>https://sven-carlin-research-platform.teachable.com/courses/stock-market-research-platform/lectures/15770342</u>

Market Summary > Quanta Services Inc



This just confirms what to look for: stable businesses, good cash flows (10% yield), that have exposure to growth trends i.e. utilities infrastructure in the U.S.

This remains a cyclical, so I don't see many differences than back in April of 2020 except for it being 3x more expensive.

| Add to Portfolio               | Print This P | age 🏼 💾 PDF R | eport ? Dat | ta Question |          |           |            |         |         |           |        |
|--------------------------------|--------------|---------------|-------------|-------------|----------|-----------|------------|---------|---------|-----------|--------|
| Quote Chart 🗈 Stock Analysis   | Performance  | Key Ratios    | Financials  | Valuation   | Insiders | Ownership | Filings Bo | nds     |         |           |        |
| Financials                     |              |               |             |             |          |           |            | Exp     | oort 💼  | Ascending | *      |
|                                | 2011-12      | 2012-12       | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | ттм    |
| Revenue USD Mil                | 4,624        | 5,920         | 6,523       | 7,851       | 7,572    | 7,651     | 9,466      | 11,171  | 12,112  | 11,203    | 11,969 |
| Gross Margin %                 | 13.4         | 15.8          | 16.2        | 15.7        | 12.2     | 13.3      | 13.1       | 13.2    | 13.2    | 14.8      | 15.2   |
| Operating Income USD Mil       | 218          | 465           | 527         | 476         | 296      | 329       | 432        | 578     | 582     | 609       | 680    |
| Operating Margin %             | 4.7          | 7.9           | 8.1         | 6.1         | 3.9      | 4.3       | 4.6        | 5.2     | 4.8     | 5.4       | 5.7    |
| Net Income USD Mil             | 133          | 307           | 402         | 297         | 311      | 198       | 315        | 293     | 402     | 446       | 551    |
| Earnings Per Share USD         | 0.62         | 1.44          | 1.87        | 1.35        | 1.59     | 1.26      | 2.00       | 1.90    | 2.73    | 3.07      | 3.81   |
| Dividends USD                  | _            | _             | _           | -           | _        | _         | _          | 0.04    | 0.17    | 0.21      | 0.24   |
| Payout Ratio % *               | -            | -             | _           | -           | _        | _         | -          | -       | 6.9     | 7.4       | 6.3    |
| Shares Mil                     | 213          | 213           | 215         | 220         | 195      | 157       | 157        | 154     | 148     | 145       | 145    |
| Book Value Per Share * USD     | 15.98        | 17.67         | 18.86       | 21.21       | 20.86    | 22.62     | 24.31      | 27.09   | 27.45   | 30.02     | 32.50  |
| Operating Cash Flow USD Mil    | 218          | 106           | 447         | 311         | 641      | 380       | 372        | 359     | 527     | 1,116     | 609    |
| Cap Spending USD Mil           | -172         | -211          | -264        | -302        | -210     | -213      | -245       | -308    | -262    | -261      | -327   |
| Free Cash Flow USD Mil         | 46           | -105          | 183         | 9           | 430      | 168       | 128        | 51      | 264     | 855       | 281    |
| Free Cash Flow Per Share * USD | 0.86         | -0.49         | 0.50        | -0.17       | 1.94     | 1.48      | 0.73       | 0.75    | -1.71   | 8.53      | _      |
| Working Capital USD Mil        | 984          | 1,321         | 1,270       | 1,417       | 1,074    | 1,084     | 1,378      | 1,520   | 1,568   | 1,450     | _      |

I guess things will get cheaper as I go lower on the list!

Morningstar Personal Fin

H Follow

#### TREX – TREX Inc. – ALSO GOOD BUT EXPENSIVE IN PEAK CYCLE

Wooden alternative decking products!! This Deserves a 15 price to sales????

| Trex | Со | Inc | TREX |
|------|----|-----|------|
|      |    |     |      |

|                                |              |             |            |             |          |           |           |         |         | Center    |      |
|--------------------------------|--------------|-------------|------------|-------------|----------|-----------|-----------|---------|---------|-----------|------|
| Add to Portfolio               | Print This P | age 🌁 PDF R | eport ? Da | ta Question |          |           |           |         |         |           |      |
| Quote Chart 🗈 Stock Analysis   | Performance  | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings B | Bonds   |         |           |      |
| Financials                     |              |             |            |             |          |           |           | Ex      | port 🖻  | Ascending | Ţ    |
|                                | 2011-12      | 2012-12     | 2013-12    | 2014-12     | 2015-12  | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12   | тт   |
| Revenue USD Mil                | 267          | 307         | 343        | 392         | 441      | 480       | 565       | 684     | 745     | 881       | 1,12 |
| Gross Margin %                 | 23.5         | 27.5        | 28.8       | 35.8        | 35.1     | 39.0      | 43.1      | 43.1    | 41.1    | 40.8      | 38.  |
| Operating Income USD Mil       | 2            | 13          | 25         | 68          | 77       | 104       | 142       | 177     | 188     | 234       | 30   |
| Operating Margin %             | 0.8          | 4.1         | 7.2        | 17.3        | 17.6     | 21.7      | 25.2      | 25.8    | 25.2    | 26.5      | 27.  |
| Net Income USD Mil             | -12          | 3           | 35         | 42          | 48       | 68        | 95        | 135     | 145     | 176       | 22   |
| Earnings Per Share USD         | -0.09        | 0.02        | 0.25       | 0.32        | 0.38     | 0.57      | 0.81      | 1.14    | 1.24    | 1.51      | 1.9  |
| Dividends USD                  | _            | -           | _          | _           | _        | -         | -         | _       | -       | -         | -    |
| Payout Ratio % *               | _            | -           | _          | _           | _        | _         | -         | _       | _       | _         | -    |
| Shares Mil                     | 123          | 137         | 137        | 131         | 127      | 118       | 118       | 118     | 117     | 116       | 11   |
| Book Value Per Share * USD     | 0.88         | 0.69        | 0.70       | 0.84        | 0.87     | 1.02      | 1.80      | 2.81    | 3.64    | 4.70      | 6.2  |
| Operating Cash Flow USD Mil    | 34           | 60          | 45         | 59          | 63       | 85        | 102       | 138     | 156     | 187       | 28   |
| Cap Spending USD Mil           | -7           | -8          | -13        | -13         | -23      | -15       | -15       | -34     | -67     | -173      | -19  |
| Free Cash Flow USD Mil         | 26           | 53          | 32         | 46          | 39       | 71        | 87        | 104     | 89      | 14        | 9    |
| Free Cash Flow Per Share * USD | 0.15         | 0.39        | 0.31       | 0.18        | 0.02     | 0.99      | 0.65      | 0.84    | 0.62    | -0.52     | -    |
| Working Capital USD Mil        | -19          | 10          | 29         | 36          | 39       | 54        | 86        | 177     | 225     | 216       | -    |

\* Indicates calendar year-end data information

#### Market Summary > Trex Company Inc

### **140,68** USD +139.07 (8,637.89%) **↑** all time

Closed: 10 Dec, 17:23 GMT-5 • Disclaimer After hours 140,70 +0,020 (0,014%)



Careful there as I know a few others that do the same!

#### It is a great business likely, but...

#### TREX COMPANY GROWTH INITIATIVES





Trex Company, Inc. 2021 Q3 Investor Presentation Page 5 of 27

#### Will the profitability be as expected is always the question

#### 3<sup>RD</sup> PRODUCTION SITE ANNOUNCED

Trex is excited to be part of the Little Rock, AR community

- > Best fit for immediate and future needs
  - Proximity to raw materials
  - Strong labor market
  - Near key growth regions for wood conversion
  - Adjacency to major transportation hubs
- > 300 acres at the Port of Little Rock to house
  - Decking and railing production
  - Plastic film recycling and processing
  - Reclaimed wood storage
  - Warehousing and administrative offices
- > Construction to begin in early 2022
  - \$400M invested over next 5 years
- Start of production slated for early 2024
   Will create ~500 new jobs



Trex Company, Inc. 2021 Q3 Investor Presentation Page 6 of 27



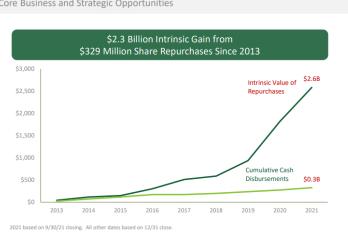
\$200M CAPACITY EXPANSION COMPLETE

**Repurchases:** 

#### CAPITAL ALLOCATION STRATEGY

Putting Free Cash Flow to work through Investment in Core Business and Strategic Opportunities

- > \$421M capital expenditures since 2016
- > New capacity from \$200M capacity expansion to help meet higher demand levels
- > 3<sup>rd</sup> site announced for start of production in 2024
- \$329M in share repurchases
   \$52.3M in FY21 YTD repurchases at an
  - average price of \$90.68
  - 8.2M remaining share repurchases authorized



Trex Company, Inc. 2021 Q3 Investor Presentation Page 17 of 27

#### Lowered number of stocks

| Add to Portfolio               | Print This Pa | age 🌁 PDF R | eport ? Dai | ta Question |          |           |           |         |         |           |      |
|--------------------------------|---------------|-------------|-------------|-------------|----------|-----------|-----------|---------|---------|-----------|------|
| Quote Chart 🗈 Stock Analysis   | Performance   | Key Ratios  | Financials  | Valuation   | Insiders | Ownership | Filings E | Bonds   |         |           |      |
| Financials                     |               |             |             |             |          |           |           | E       | xport 💼 | Ascending | ~    |
|                                | 2011-12       | 2012-12     | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12   | TT   |
| Revenue USD Mil                | 267           | 307         | 343         | 392         | 441      | 480       | 565       | 684     | 745     | 881       | 1,12 |
| Gross Margin %                 | 23.5          | 27.5        | 28.8        | 35.8        | 35.1     | 39.0      | 43.1      | 43.1    | 41.1    | 40.8      | 38.  |
| Operating Income USD Mil       | 2             | 13          | 25          | 68          | 77       | 104       | 142       | 177     | 188     | 234       | 30   |
| Operating Margin %             | 0.8           | 4.1         | 7.2         | 17.3        | 17.6     | 21.7      | 25.2      | 25.8    | 25.2    | 26.5      | 27.  |
| Net Income USD Mil             | -12           | 3           | 35          | 42          | 48       | 68        | 95        | 135     | 145     | 176       | 22   |
| Earnings Per Share USD         | -0.09         | 0.02        | 0.25        | 0.32        | 0.38     | 0.57      | 0.81      | 1.14    | 1.24    | 1.51      | 1.9  |
| Dividends USD                  | -             | -           | _           | -           | _        | _         | -         | _       | -       | _         | -    |
| Payout Ratio % *               | -             | -           | _           | _           | _        | _         | _         | _       | _       | _         | -    |
| Shares Mil                     | 123           | 137         | 137         | 131         | 127      | 118       | 118       | 118     | 117     | 116       | 11   |
| Book Value Per Share * USD     | 0.88          | 0.69        | 0.70        | 0.84        | 0.87     | 1.02      | 1.80      | 2.81    | 3.64    | 4.70      | 6.26 |
| Operating Cash Flow USD Mil    | 34            | 60          | 45          | 59          | 63       | 85        | 102       | 138     | 156     | 187       | 28   |
| Cap Spending USD Mil           | -7            | -8          | -13         | -13         | -23      | -15       | -15       | -34     | -67     | -173      | -19  |
| Free Cash Flow USD Mil         | 26            | 53          | 32          | 46          | 39       | 71        | 87        | 104     | 89      | 14        | 91   |
| Free Cash Flow Per Share * USD | 0.15          | 0.39        | 0.31        | 0.18        | 0.02     | 0.99      | 0.65      | 0.84    | 0.62    | -0.52     | -    |
| Working Capital USD Mil        | -19           | 10          | 29          | 36          | 39       | 54        | 86        | 177     | 225     | 216       | _    |

\* Indicates calendar year-end data information

Another excellent example of what to look for, at 2 times sales and price to cash flow of 15, like it was the case in 2017! Very interesting!

#### BLDR - BUILDERS FIRSTSOURCE INC - CYCLE

d

Market Summary > Builders FirstSource, Inc.



Builders FirstSource Inc is a manufacturer and supplier of building materials. The company offers structural and related building products such as factory-built roof and floor trusses, wall panels and stairs, vinyl windows, custom millwork and trim, and engineered wood. The products can be designed for each home individually and are installed by Builders FirstSource.

The boom in construction goes on, but this is a pure cyclical, just look at the stock price!

#### Builders FirstSource Inc BLDR

Morningstar Personal Finance

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|------------------|---------------------|-------------------|--------------|-----------------|
|------------------|---------------------|-------------------|--------------|-----------------|

| Quote Chart 🗈 Stock Analysis   | Performance | Key Ratios | Financials | Valuation | Insiders | Ownership | Filings Bo | nds     |         |           |       |
|--------------------------------|-------------|------------|------------|-----------|----------|-----------|------------|---------|---------|-----------|-------|
| Financials                     |             |            |            |           |          |           |            | Exp     | port 🖻  | Ascending | ~     |
|                                | 2011-12     | 2012-12    | 2013-12    | 2014-12   | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | TT    |
| Revenue USD Mil                | 779         | 1,071      | 1,490      | 1,604     | 3,564    | 6,367     | 7,034      | 7,725   | 7,280   | 8,559     | 17,79 |
| Gross Margin %                 | 20.3        | 20.0       | 21.5       | 22.3      | 25.3     | 25.1      | 24.6       | 24.9    | 27.2    | 26.0      | 28.   |
| Operating Income USD Mil       | -37         | -8         | 48         | 50        | 91       | 236       | 285        | 369     | 392     | 544       | 1,98  |
| Operating Margin %             | -4.8        | -0.7       | 3.2        | 3.1       | 2.5      | 3.7       | 4.1        | 4.8     | 5.4     | 6.4       | 11.   |
| Net Income USD Mil             | -65         | -57        | -43        | 18        | -23      | 144       | 39         | 205     | 222     | 314       | 1,42  |
| Earnings Per Share USD         | -0.68       | -0.60      | -0.44      | 0.18      | -0.22    | 1.27      | 0.34       | 1.76    | 1.90    | 2.66      | 7.3   |
| Dividends USD                  | -           | -          | -          | -         | -        | -         | -          | -       | -       | -         | -     |
| Payout Ratio % *               | _           | _          | _          | -         | _        | _         | _          | _       | _       | -         | -     |
| Shares Mil                     | 95          | 95         | 96         | 101       | 103      | 114       | 116        | 117     | 117     | 118       | 18    |
| Book Value Per Share * USD     | 1.21        | 0.50       | 0.06       | 0.36      | 1.42     | 2.69      | 3.63       | 4.68    | 6.71    | 8.63      | 28.8  |
| Operating Cash Flow USD Mil    | -66         | -67        | -48        | 27        | 177      | 158       | 179        | 283     | 504     | 260       | 1,00  |
| Cap Spending USD Mil           | -5          | -10        | -15        | -26       | -44      | -43       | -62        | -101    | -113    | -112      | -18   |
| Free Cash Flow USD Mil         | -71         | -77        | -63        | 2         | 133      | 116       | 116        | 181     | 391     | 148       | 81    |
| Free Cash Flow Per Share * USD | -0.73       | -0.81      | -0.88      | 0.19      | 0.76     | -0.26     | 0.85       | 0.88    | 4.56    | 1.53      | -     |
| Working Capital USD Mil        | 246         | 263        | 205        | 159       | 459      | 461       | 598        | 642     | 486     | 1,149     |       |

\* Indicates calendar year-end data information

#### Hype... dilution, share issuing or acquisition etc.

#### KIM - KIMCO REALTY REIT CORP - REIT

#### Here we go again, showing the risks of these stories.

Market Summary > Kimco Realty Corp



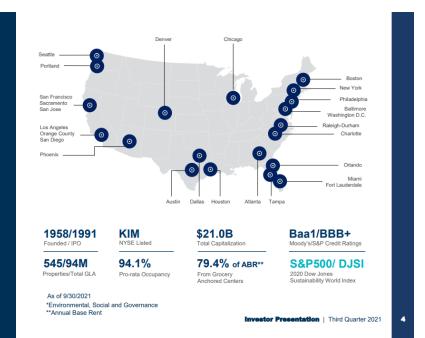
Open air grocery based shopping centers.

### Kimco at a Glance

North America's largest publicly traded owner and operator of open-air, groceryanchored shopping centers and mixeduse assets. Kimco has a nationally diversified portfolio of 545 centers located in the **drivable first-ring suburbs** of our top 20 major metropolitan **sun belt and coastal markets**.

Our centers provide essential, **necessity based goods and services** to the local communities and are primarily anchored by grocers, home improvement and pharmacy tenants.

**ESG\* leader** with a 60+ year track record delivering value to investors, tenants, employees and communities.



#### **KIIMCO**

| Kimco Realty Corp              | KIM 🛛 🗉         | Morningst   | ar Rating   |             |          |           |           |         |         | Momingstar<br>FundInvestor<br><u>Free Download</u> |       |
|--------------------------------|-----------------|-------------|-------------|-------------|----------|-----------|-----------|---------|---------|--|-------|
| Add to Portfolio               | 🖹 Print This Pa | age 🌁 PDF R | eport ? Dat | ta Question |          |           |           |         |         |  |       |
| Quote Chart 🗈 Stock Analysis   | Performance     | Key Ratios  | Financials  | Valuation   | Insiders | Ownership | Filings B | onds    |         |  |       |
| Financials                     |                 |             |             |             |          |           |           | Ex      | port 🖻  | Ascending  | *     |
|                                | 2011-12         | 2012-12     | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12  | ттм   |
| Revenue USD Mil                | 916             | 922         | 947         | 994         | 1,167    | 1,171     | 1,201     | 1,165   | 1,159   | 1,058  | 1,209 |
| Gross Margin %                 | 72.1            | 86.1        | 86.2        | 86.0        | 86.3     | 86.5      | 86.0      | 85.9    | 85.8    | 84.0   | 85.1  |
| Operating Income USD Mil       | 294             | 295         | 317         | 350         | 389      | 394       | 405       | 432     | 447     | 333  | 401   |
| Operating Margin %             | 32.1            | 31.9        | 33.5        | 35.2        | 33.3     | 33.7      | 33.7      | 37.1    | 38.6    | 31.5   | 33.2  |
| Net Income USD Mil             | 169             | 266         | 236         | 424         | 894      | 379       | 426       | 498     | 411     | 1,001  | 964   |
| Earnings Per Share USD         | 0.27            | 0.42        | 0.43        | 0.89        | 2.00     | 0.79      | 0.87      | 1.02    | 0.80    | 2.25   | 2.01  |
| Dividends USD                  | 0.73            | 0.78        | 0.85        | 0.92        | 0.97     | 1.03      | 1.09      | 1.12    | 1.12    | 0.54   | 0.67  |
| Payout Ratio % *               | 327.2           | 288.8       | 240.0       | 120.0       | 75.0     | 68.4      | 120.9     | 151.1   | 151.3   | 32.7   | 34.5  |
| Shares Mil                     | 408             | 407         | 409         | 411         | 413      | 420       | 424       | 421     | 422     | 432  | 464   |
| Book Value Per Share * USD     | 11.67           | 11.69       | 11.46       | 11.44       | 11.92    | 12.47     | 12.24     | 12.76   | 11.35   | 12.66  | 16.08 |
| Operating Cash Flow USD Mil    | 449             | 479         | 570         | 629         | 494      | 592       | 614       | 638     | 584     | 590  | 541   |
| Cap Spending USD Mil           | -381            | -           | -           | -           | -        | -         | -         | -       | -       | -  | _     |
| Free Cash Flow USD Mil         | 67              | 479         | 570         | 629         | 494      | 592       | 614       | 638     | 584     | 590  | 541   |
| Free Cash Flow Per Share * USD | 0.51            | 1.18        | 1.48        | 1.33        | 1.54     | 1.14      | 1.51      | 1.51    | 1.44    | 1.32   | _     |
| Working Capital USD Mil        | 169             | 202         | 177         | 283         | 131      | 85        | 149       | 48      | 46      | 1,068  | _     |

\* Indicates calendar year-end data information

If things return to pre covid, there is a 5% yield.

#### Well-Positioned for Sustainable Growth

.

#### **High Quality Portfolio & Operating Platform**

Deliver consistent FFO growth from a portfolio of well-located, e centers and mixed-use assets tial-anchored shopping Deliver consistent AFFO growth of 3.0% to 5.0%+ 85% anchored by grocery stores, home improvement and pharmacy tenants Located in the drivable first-ring suburbs of our top 20 major metropolitan sun belt and coastal markets.



#### **Accretive & Opportunistic Capital Allocation**

Generate additional internal and external growth through accretive acquisitions, (re)development and "Plus"/Structured investments

107 properties with redevelopment projects totaling \$1.0B and a blended ROI of 8.3%, since 2015 Opportunistic acquisition and structured investment ('plus' business) platform focused on accretive unique opportunities

#### **Financial Strength**

#### Maintain a strong balance sheet and liquidity position with an emphase on reduced leverage and a sustainable and growing dividend.

- \$2.4B+ in immediate liquidity, including full \$2.0B available on unsecured revolving
- credit facility 8.7 years consolidated debt maturity profile, one of the longest in the REIT industry
- 474 unencumbered properties, approximately 87% of the centers in the portfolio \$1.2B+ market value of remaining ownership interest in Albertsons grocer (NYSE: ACI)



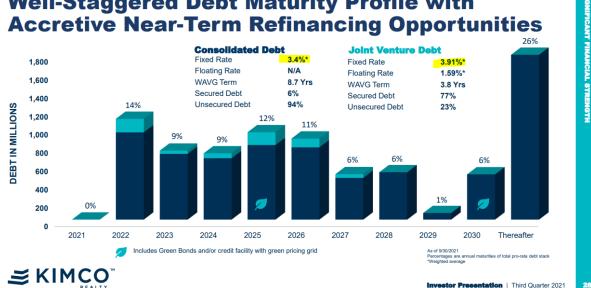
ESG leader with a 60-year track record delivering value to investors, tenants, employees, and communities ESG approach is aligned with core business strategy, with property-level and enterprise efforts that bolster FFQ growth Proactive approach to quantifying, disclosing and managing climate, reputational and other risks Commitment to DE&I, ethics and governance best practices at the Board, Management, and employee levels .

Environmental, Social & Governance Leadership

on | Third Quarter 2021

Low rate debt – a benefit but also a risk

#### **Well-Staggered Debt Maturity Profile with Accretive Near-Term Refinancing Opportunities**



#### TRANSACTION OVERVIEW

| TRANSACTION<br>DETAIL      | <ul> <li>Kimco Realty Corporation ("Kimco") is merging with Weingarten Realty Investors ("Weingarten") in a strategic combination</li> <li>Total consideration per Weingarten share of 1.408 Kimco shares plus \$2.89 in cash</li> <li>\$3.9 billion equity value and \$5.9 billion transaction value <sup>(1)</sup></li> <li>Pro forma ownership of approximately 71% Kimco / 29% Weingarten</li> </ul> |
|----------------------------|--|
| MANAGEMENT &<br>GOVERNANCE | <ul> <li>Company will retain the name Kimco Realty Corporation and continue to trade on the NYSE under the ticker "KIM"</li> <li>Kimco management team to continue to lead the combined company and will remain headquartered in New York</li> <li>Board will be expanded to nine Directors, with the addition of one new member from the Weingarten Board of Trust Managers</li> </ul>                  |
| DIVIDEND                   | Kimco intends to maintain its current dividend level post-transaction  |
| EXPECTED<br>TIMING         | Expected closing in 2H 2021, subject to customary closing conditions, including Kimco and Weingarten shareholder approvals   |

#### 2021 FFO guidance to \$1.36-\$1.37

That should also be the expected return, plus 2% growth if they can raise prices plus if there is organic. A REIT like all others, the problem is when things turn south. As we have seen in the stock chart over history – there risks with REITs are there, you don't want to be there when those materialize.

Plus, with REITs, I don't buy the story of unlimited everlasting growth – it is impossible that everybody does that and the competition is extremely fierce.

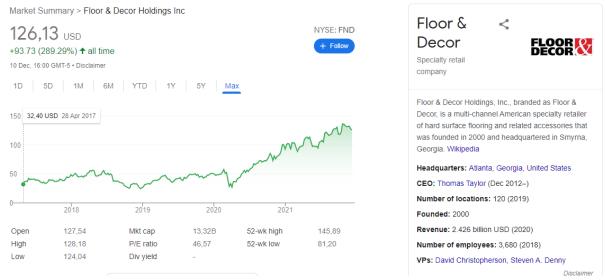
#### MRO – Marathon Oil Corp – LEVERAGE ON OIL PRICE

Market Summary > Marathon Oil Corporation



Now, this is a pure bet, it needs higher prices to be profitable and therefore the stock price reacts when oil prices go higher. So, just a leveraged play on oil, I can't know what will happen there and it doesn't have a margin of safety. Despite the 4x jump, it is not what I am looking for when it comes to investing.

#### FND - FLOOR DECOR HOLDINGS INC CLASS A - CYCLE



This construction business is in a bubble and it will get ugly – I don't know how much floor and décor do people expect to sell?

#### Floor & Decor Holdings Inc Class A FND

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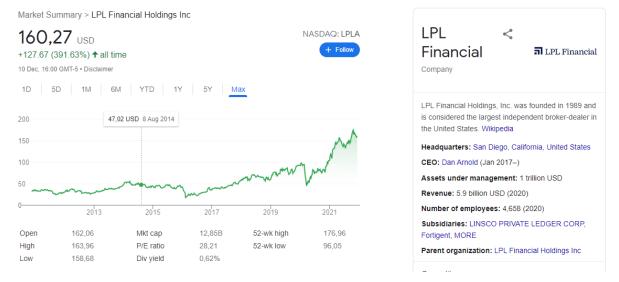
Quote Chart 🕑 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| · · · · · · · · · · · · · · · · · · · |         | Key Katios |         |         |         |         |         |         |         |           |       |
|---------------------------------------|---------|------------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|
| Financials                            |         |            |         |         |         |         |         | Ex      | port 🖻  | Ascending | *     |
|                                       | 2011-12 | 2012-12    | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12 | 2019-12 | 2020-12   | ттм   |
| Revenue USD Mil                       | 276     | 335        | 441     | 585     | 784     | 1,051   | 1,385   | 1,710   | 2,045   | 2,426     | 3,243 |
| Gross Margin %                        | 40.9    | 40.3       | 38.8    | 39.3    | 39.9    | 40.9    | 41.3    | 41.1    | 42.2    | 42.7      | 42.4  |
| Operating Income USD Mil              | 21      | 26         | 27      | 37      | 53      | 80      | 118     | 131     | 159     | 215       | 346   |
| Operating Margin %                    | 7.6     | 7.8        | 6.2     | 6.3     | 6.7     | 7.6     | 8.5     | 7.7     | 7.8     | 8.8       | 10.7  |
| Net Income USD Mil                    | 7       | 13         | 11      | 15      | 27      | 43      | 103     | 116     | 151     | 195       | 290   |
| Earnings Per Share USD                | 0.08    | 0.13       | 0.11    | 0.16    | 0.28    | 0.44    | 1.03    | 1.11    | 1.44    | 1.84      | 2.71  |
| Dividends USD                         | _       | _          | _       | _       | _       | _       | _       | _       | _       | -         | _     |
| Payout Ratio % *                      | -       | -          | -       | _       | -       | -       | -       | -       | -       | -         | -     |
| Shares Mil                            | 97      | 97         | 97      | 97      | 97      | 97      | 100     | 105     | 105     | 106       | 107   |
| Book Value Per Share * USD            | -       | -          | -       | _       | -       | -       | 4.06    | 5.77    | 7.13    | 8.93      | 11.98 |
| Operating Cash Flow USD Mil           | 8       | 23         | -15     | 44      | 20      | 89      | 109     | 186     | 205     | 406       | 501   |
| Cap Spending USD Mil                  | -10     | -11        | -25     | -39     | -45     | -75     | -102    | -151    | -196    | -212      | -380  |
| Free Cash Flow USD Mil                | -2      | 13         | -40     | 5       | -25     | 15      | 7       | 34      | 9       | 194       | 121   |
| Free Cash Flow Per Share * USD        | -       | -          | -       | -       | -       | _       | 0.10    | 0.27    | 0.65    | 0.94      | -     |
| Working Capital USD Mil               | _       | 43         | 94      | 77      | 109     | 93      | 144     | 155     | 149     | 342       | _     |
|                                       |         |            |         |         |         |         |         |         |         |           |       |

\* Indicates calendar year-end data information

#### Cash flows of \$121 million on a market capitalization of \$13 billion? 4 times sales???

#### LPLA - LPL Financial Holdings – CYCLE FINANCE



Price forward earnings of 24, and that in the best environment for finances the world has ever seen? Trust me, if a kid from the Former Republic of Yugoslavia can have a YouTube account with 200k subs speaking about stocks – it is the best environment for such businesses ever....

#### LPL Financial Holdings Inc LPLA | B Morningstar Rating

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Momingstar
Stock Investor
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| Quote | Chart | Stock Analysis | Performance | Key Ratios | Financials | Valuation | Insiders | Ownership | Filings | Bonds |
|-------|-------|----------------|-------------|------------|------------|-----------|----------|-----------|---------|-------|
|-------|-------|----------------|-------------|------------|------------|-----------|----------|-----------|---------|-------|

| Quote Chart 🔤 Stock Analysis          | Ferrormance | Key Ratios | Tillanciais | valuation | maidera | ownership | Things Do | inus    |         |           |       |
|---------------------------------------|-------------|------------|-------------|-----------|---------|-----------|-----------|---------|---------|-----------|-------|
| Financials                            |             |            |             |           |         |           |           | Exp     | port 🖻  | Ascending | *     |
|                                       | 2011-12     | 2012-12    | 2013-12     | 2014-12   | 2015-12 | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12   | ттм   |
| Revenue USD Mil                       | 3,411       | 1,025      | 1,165       | 1,274     | 1,299   | 1,298     | 1,448     | 1,823   | 2,042   | 1,998     | 2,244 |
| Gross Margin %                        | -           | -          | -           | _         | -       | -         | -         | -       | _       | -         | -     |
| Operating Income USD Mil              | -           | -          | -           | -         | -       | -         | -         | -       | -       | -         | -     |
| Operating Margin %                    | -           | -          | _           | -         | _       | -         | _         | _       | -       | _         | _     |
| Net Income USD Mil                    | 170         | 152        | 182         | 178       | 169     | 192       | 239       | 439     | 560     | 473       | 463   |
| Earnings Per Share USD                | 1.50        | 1.37       | 1.72        | 1.75      | 1.74    | 2.13      | 2.59      | 4.85    | 6.62    | 5.86      | 5.68  |
| Dividends USD                         | -           | 0.24       | 0.65        | 0.96      | 1.00    | 1.00      | 1.00      | 1.00    | 1.00    | 1.00      | 1.00  |
| Payout Ratio % *                      | -           | 17.5       | 35.4        | 53.8      | 50.8    | 51.3      | 42.4      | 23.9    | 15.6    | 16.6      | 17.6  |
| Shares Mil                            | 112         | 111        | 106         | 102       | 97      | 90        | 92        | 91      | 85      | 81        | 82    |
| Book Value Per Share * USD            | 12.02       | 10.73      | 10.71       | 10.95     | 10.56   | 8.86      | 10.48     | 11.51   | 12.71   | 15.19     | 20.17 |
| Operating Cash Flow USD Mil           | 442         | 254        | 160         | 232       | 279     | 275       | 444       | 582     | 624     | 790       | 526   |
| Cap Spending USD Mil                  | -36         | -55        | -78         | -99       | -73     | -128      | -272      | -161    | -156    | -156      | -184  |
| Free Cash Flow USD Mil                | 406         | 199        | 82          | 134       | 207     | 147       | 172       | 421     | 467     | 634       | 342   |
| Free Cash Flow Per Share * USD        | 1.86        | 1.80       | 2.17        | 1.23      | 1.71    | 2.36      | 0.34      | 2.67    | 8.31    | 5.11      | _     |
| Working Capital USD Mil               | -           | -          | _           | _         | -       | -         | -         | _       | -       | _         | _     |
| * Indicates calendar vear-end data ir | oformation  |            |             |           |         |           |           |         |         |           |       |

They do buybacks, pay a dividend, so thay did good over time, Stable and growing net income, but it was trading at a PE ratio of 10 5 years ago, now it is 25? RISK REWARD??



#### WOLF WOLFSPEED INC - PROMIS, BOOM HYPE

23 times price to sales!

#### Wolfspeed Inc WOLF

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Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

|                                |         | •       |         |         |         |         |         |         |         |           |       |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|
| Financials                     |         |         |         |         |         |         |         | Ex      | port 🖻  | Ascending | *     |
|                                | 2012-06 | 2013-06 | 2014-06 | 2015-06 | 2016-06 | 2017-06 | 2018-06 | 2019-06 | 2020-06 | 2021-06   | ттм   |
| Revenue USD Mil                | 1,165   | 1,386   | 1,648   | 1,633   | 1,617   | 1,473   | 1,494   | 1,080   | 903     | 526       | 567   |
| Gross Margin %                 | 35.2    | 37.8    | 37.6    | 29.1    | 30.1    | 29.5    | 27.3    | 36.2    | 27.5    | 31.3      | 31.5  |
| Operating Income USD Mil       | 43      | 100     | 137     | -25     | 6       | -29     | -71     | -11     | -162    | -209      | -209  |
| Operating Margin %             | 3.7     | 7.2     | 8.3     | -1.5    | 0.4     | -1.9    | -4.7    | -1.0    | -17.9   | -39.8     | -36.9 |
| Net Income USD Mil             | 44      | 87      | 124     | -64     | -22     | -98     | -280    | -375    | -191    | -523      | -410  |
| Earnings Per Share USD         | 0.39    | 0.74    | 1.00    | -0.57   | -0.21   | -1.00   | -2.81   | -3.62   | -1.78   | -4.66     | -4.57 |
| Dividends USD                  | _       | _       | _       | _       | _       | _       | _       | _       | _       | _         | _     |
| Payout Ratio % *               | -       | _       | -       | -       | -       | -       | -       | -       | -       | -         | -     |
| Shares Mil                     | 115     | 118     | 123     | 113     | 102     | 98      | 100     | 104     | 108     | 112       | 114   |
| Book Value Per Share * USD     | 21.96   | 22.64   | 25.24   | 25.51   | 23.34   | 22.63   | 20.32   | 19.34   | 17.76   | 19.42     | 17.55 |
| Operating Cash Flow USD Mil    | 242     | 285     | 319     | 181     | 203     | 216     | 167     | 202     | -29     | -126      | -188  |
| Cap Spending USD Mil           | -112    | -98     | -199    | -226    | -134    | -99     | -196    | -153    | -244    | -576      | -722  |
| Free Cash Flow USD Mil         | 130     | 187     | 121     | -44     | 69      | 117     | -28     | 49      | -273    | -701      | -910  |
| Free Cash Flow Per Share * USD | 0.85    | 1.71    | 1.04    | -0.44   | 0.61    | 1.39    | 0.08    | 0.53    | -2.36   | -4.82     | _     |
| Working Capital USD Mil        | 1,015   | 1,308   | 1,467   | 1,053   | 934     | 889     | 642     | 1,144   | 1,301   | 1,030     | _     |
|                                |         |         |         |         |         |         |         |         |         |           |       |

\* Indicates calendar year-end data information

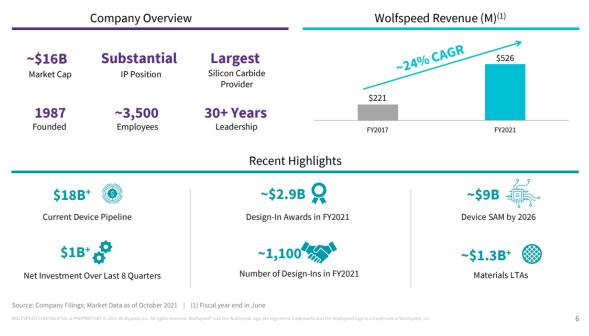


October 19, 2020

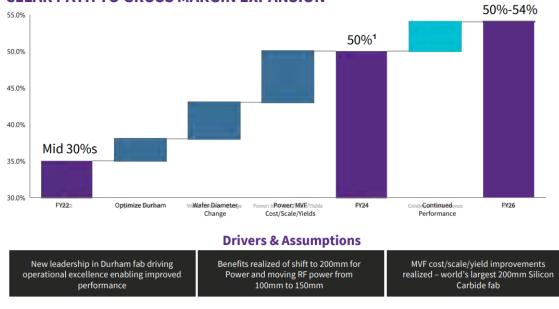
Sold led assets to remain a pure silicon carbide provider and show growth

Aorningstar Fundlnvesto Jownload Free Issue

#### **WOLFSPEED AT A GLANCE**



No finances discussed in presentation, just that they raised equity, and that things will get better as they dominate.



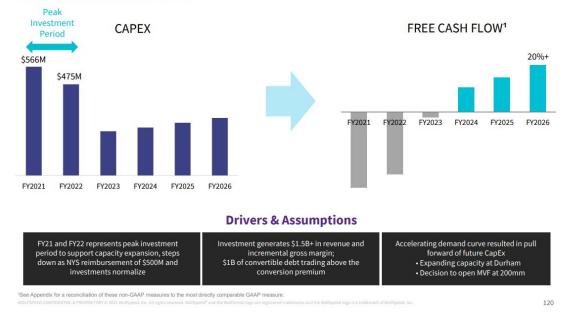
#### CLEAR PATH TO GROSS MARGIN EXPANSION

'Excludes ~2% to 3% impact of corporate items. See Appendix for a reconciliation of these non-GAAP measures to the most directly comparable GAAP measure

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#### They should turn positive

#### **CAPITAL AND CASH FLOW**



#### Who knows!

They invested \$1 billion and you have to pay \$13 billion?

## WHY WE WIN - SUCCESSFULLY TRANSFORMED INTO A LEADING GLOBAL SEMICONDUCTOR POWERHOUSE

| Invested \$1B+<br>In the last two<br>years to<br>cement our<br>position as a<br>global leader<br>in Silicon<br>Carbide<br>production | Multi-decade<br>growth<br>opportunity<br>within both<br>devices and<br>materials | Market leader<br>in terms of<br>knowledge<br>and capacity,<br>backed by 30<br>years of<br>experience in<br>the<br>technology<br>space | Outlook<br>reflects high<br>growth, high<br>margin, and<br>strong cash<br>flows |
|--|--|---|---|
|--|--|---|---|

And even if they reach their targets, \$420 million of FCF on \$13 billion is 3% yield???

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#### **RECONCILIATION: FREE CASH FLOW**

| (\$M)  | FY2024  | <u>FY2026</u> |
|--|---------|---------------|
| Cash Provided by Operating Activities                | \$475   | \$720         |
| Purchases of PP&E and Patents, Net of Reimbursements | (\$250) | (\$300)       |
| Free Cash Flow                                       | ~\$225  | ~\$420        |
| Free Cash Flow% of Revenue                           | ~15%    | ~20%+         |

#### Anyway, not my cup of tea – no idea...

#### WSM WILLIAMS SONOMA INC - CYCLE

Market Summary > Williams-Sonoma, Inc.



Another home furnishing business.

What when things return to normal??

#### Williams-Sonoma Inc WSM | B Morningstar Rating

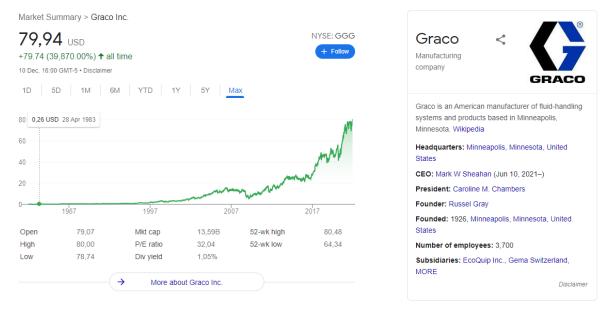
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Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Ex      | port 🛅  | Ascending | *     |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|
|                                | 2012-01 | 2013-01 | 2014-01 | 2015-01 | 2016-01 | 2017-01 | 2018-01 | 2019-01 | 2020-01 | 2021-01   | TT    |
| Revenue USD Mil                | 3,721   | 4,043   | 4,388   | 4,699   | 4,976   | 5,084   | 5,292   | 5,672   | 5,898   | 6,783     | 8,03  |
| Gross Margin %                 | 39.2    | 39.4    | 38.8    | 38.3    | 37.1    | 37.0    | 36.5    | 37.0    | 36.3    | 38.9      | 43.2  |
| Operating Income USD Mil       | 382     | 409     | 452     | 502     | 489     | 473     | 454     | 436     | 466     | 911       | 1,331 |
| Operating Margin %             | 10.3    | 10.1    | 10.3    | 10.7    | 9.8     | 9.3     | 8.6     | 7.7     | 7.9     | 13.4      | 16.6  |
| Net Income USD Mil             | 237     | 257     | 279     | 309     | 310     | 305     | 260     | 334     | 356     | 681       | 1,032 |
| Earnings Per Share USD         | 2.22    | 2.54    | 2.82    | 3.24    | 3.37    | 3.41    | 3.02    | 4.05    | 4.49    | 8.61      | 13.30 |
| Dividends USD                  | 0.73    | 0.88    | 1.24    | 1.32    | 1.40    | 1.48    | 1.56    | 1.72    | 1.92    | 2.02      | 2.42  |
| Payout Ratio % *               | 32.9    | 37.2    | 41.2    | 42.6    | 40.9    | 43.7    | 43.8    | 51.2    | 43.6    | 28.9      | 18.2  |
| Shares Mil                     | 107     | 101     | 99      | 95      | 92      | 89      | 86      | 82      | 79      | 79        | 78    |
| Book Value Per Share * USD     | 12.50   | 12.42   | 12.41   | 12.34   | 12.47   | 13.28   | 14.00   | 13.62   | 14.61   | 18.36     | 21.16 |
| Operating Cash Flow USD Mil    | 291     | 364     | 454     | 462     | 544     | 525     | 500     | 586     | 607     | 1,275     | 1,337 |
| Cap Spending USD Mil           | -130    | -205    | -194    | -205    | -203    | -197    | -190    | -190    | -186    | -170      | -186  |
| Free Cash Flow USD Mil         | 161     | 159     | 260     | 257     | 341     | 327     | 310     | 396     | 421     | 1,105     | 1,151 |
| Free Cash Flow Per Share * USD | 1.51    | 2.06    | 2.17    | 2.56    | 2.41    | 4.22    | 3.55    | 4.61    | 3.93    | 13.36     | _     |
| Working Capital USD Mil        | 705     | 660     | 558     | 516     | 340     | 406     | 629     | 620     | 146     | 619       | _     |

\* Indicates calendar year-end data information

#### GGG GRACO INC - GOOD EXAMPLE!



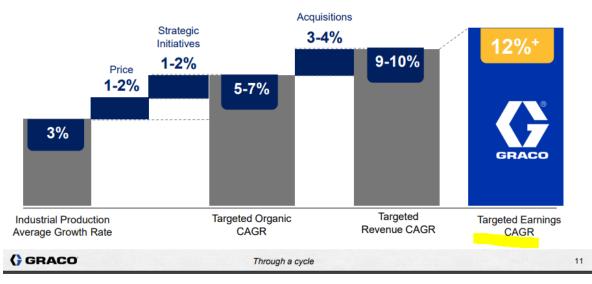
Double in revenue, triple in net income, triple in free cash flows, triple in dividend! STOCK UP 5 TIMES!

| Graco Inc GGG   🖻              | Morningstar   | Rating     |             |             |          |           |            |         |         | Momingstar<br>ETFInvestor<br>Free Download |       |
|--------------------------------|---------------|------------|-------------|-------------|----------|-----------|------------|---------|---------|--|-------|
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| Quote Chart 🕒 Stock Analysis   | Performance   | Key Ratios | Financials  | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |  |       |
| Financials                     |               |            |             |             |          |           |            | Exp     | oort 🖻  | Ascending                                  | *     |
|                                | 2011-12       | 2012-12    | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12                                    | TTM   |
| Revenue USD Mil                | 895           | 1,012      | 1,104       | 1,221       | 1,286    | 1,329     | 1,475      | 1,653   | 1,646   | 1,650                                      | 1,918 |
| Gross Margin %                 | 55.9          | 54.4       | 55.0        | 54.6        | 53.2     | 53.3      | 53.8       | 53.4    | 52.2    | 51.8                                       | 52.3  |
| Operating Income USD Mil       | 220           | 225        | 280         | 309         | 302      | 306       | 360        | 436     | 424     | 427  | 519   |
| Operating Margin %             | 24.5          | 22.2       | 25.3        | 25.3        | 23.5     | 23.0      | 24.4       | 26.4    | 25.8    | 25.9                                       | 27.0  |
| Net Income USD Mil             | 142           | 149        | 211         | 226         | 346      | 41        | 252        | 341     | 344     | 330  | 434   |
| Earnings Per Share USD         | 0.77          | 0.81       | 1.12        | 1.22        | 1.95     | 0.24      | 1.45       | 1.97    | 2.00    | 1.92                                       | 2.49  |
| Dividends USD                  | 0.28          | 0.30       | 0.33        | 0.37        | 0.40     | 0.44      | 0.48       | 0.53    | 0.64    | 0.70                                       | 0.74  |
| Payout Ratio % *               | 36.7          | 37.1       | 29.2        | 30.2        | 20.6     | 36.8      | 74.6       | 29.6    | 31.6    | 39.1                                       | 29.6  |
| Shares Mil                     | 184           | 185        | 188         | 185         | 177      | 171       | 174        | 173     | 172     | 172  | 174   |
| Book Value Per Share * USD     | 1.86          | 2.49       | 3.29        | 3.64        | 3.85     | 4.25      | 4.25       | 4.82    | 5.88    | 6.92                                       | 9.20  |
| Operating Cash Flow USD Mil    | 162           | 190        | 243         | 241         | 190      | 269       | 338        | 368     | 419     | 394  | 489   |
| Cap Spending USD Mil           | -25           | -18        | -23         | -31         | -42      | -42       | -40        | -54     | -128    | -71  | -108  |
| Free Cash Flow USD Mil         | 137           | 171        | 220         | 211         | 148      | 227       | 298        | 314     | 291     | 323  | 380   |
| Free Cash Flow Per Share * USD | 0.66          | 0.93       | 1.17        | 1.07        | 0.96     | 1.22      | 1.56       | 1.69    | 1.73    | 1.81                                       | _     |
| Working Capital USD Mil        | 452           | 625        | 624         | 685         | 314      | 325       | 398        | 423     | 506     | 702  | _     |

\* Indicates calendar year-end data information

#### They plan to keep on growing

## **Growth Plans and Earnings Drivers**





It should be cyclical, but this could be a business to look at when things are bad in the market.

### **Long-Term Cash Deployment Priorities**

|       | Organic<br>Growth     | <ul> <li>International footprint</li> <li>Product development</li> <li>Production capacity and capabilities</li> </ul>          |    |
|-------|-----------------------|---|----|
|       | Acquisitions          | <ul><li>Supplement to organic growth</li><li>Leverage our strengths</li></ul>   |    |
|       | Shareholder<br>Return | <ul> <li>Solid dividend history</li> <li>Approximately 18.5 million shares remaining<br/>on repurchase authorization</li> </ul> |    |
| () GR | ACO                   |   | 27 |

Example of what a good business looks like!



#### JLL JONES LANG LASALLE INC – RE IS TOUGH FOR ME..

It looks like they are doing good.

#### Jones Lang LaSalle Inc JLL | Morningstar Rating

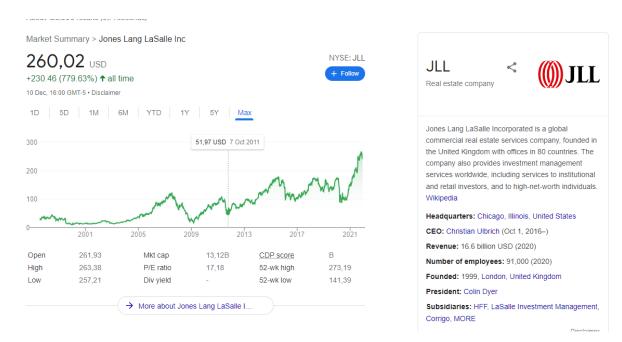
Morningstar Personal Finance Center

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Quote Chart 🕒 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Ex      | port 💼  | Ascending | -      |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|--------|
|                                | 2011-12 | 2012-12 | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12 | 2019-12 | 2020-12   | TTM    |
| Revenue USD Mil                | 3,585   | 3,933   | 4,462   | 5,430   | 5,966   | 6,804   | 7,932   | 16,318  | 17,983  | 16,590    | 18,267 |
| Gross Margin %                 | 100.0   | _       | _       | _       | _       | _       | _       | 55.7    | 55.8    | 53.6      | 55.8   |
| Operating Income USD Mil       | 307     | 335     | 387     | 508     | 564     | 509     | 568     | 746     | 899     | 702       | 1,044  |
| Operating Margin %             | 8.6     | 8.5     | 8.7     | 9.4     | 9.5     | 7.5     | 7.2     | 4.6     | 5.0     | 4.2       | 5.7    |
| Net Income USD Mil             | 164     | 208     | 270     | 386     | 439     | 318     | 254     | 485     | 535     | 403       | 790    |
| Earnings Per Share USD         | 3.70    | 4.63    | 5.98    | 8.52    | 9.65    | 7.23    | 6.03    | 10.54   | 10.87   | 7.70      | 15.13  |
| Dividends USD                  | 0.30    | 0.40    | 0.44    | 0.48    | 0.56    | 0.64    | 0.72    | 0.82    | 0.86    | -         | _      |
| Payout Ratio % *               | 6.7     | 8.6     | 8.3     | 6.0     | 5.4     | 7.8     | 9.1     | 10.6    | 8.6     | 5.1       | _      |
| Shares Mil                     | 44      | 45      | 45      | 45      | 45      | 46      | 46      | 46      | 49      | 52        | 52     |
| Book Value Per Share * USD     | 37.69   | 44.29   | 45.59   | 51.82   | 55.64   | 61.88   | 69.28   | 77.46   | 92.81   | 101.82    | 116.03 |
| Operating Cash Flow USD Mil    | 211     | 328     | 293     | 499     | 376     | 215     | 789     | 604     | 484     | 1,115     | 961    |
| Cap Spending USD Mil           | -92     | -95     | -111    | -157    | -149    | -216    | -151    | -162    | -188    | -149      | -149   |
| Free Cash Flow USD Mil         | 119     | 233     | 182     | 342     | 227     | -1      | 637     | 442     | 296     | 965       | 813    |
| Free Cash Flow Per Share * USD | 3.48    | 5.20    | 2.19    | 6.03    | 6.53    | 0.91    | 10.66   | 7.58    | 3.58    | 17.78     | _      |
| Working Capital USD Mil        | -48     | -146    | 66      | 71      | 146     | 333     | 145     | 444     | 378     | 325       | _      |

\* Indicates calendar year-end data information



These are ok businesses, the stockprice action also tell you that – ok businesses are to be avoided in good times, and you can get better in bad times!

#### RGEN – REPLIGEN CORPORATION – COVID HYPE

Market Summary > Repligen Corporation



BIOLOGICAL DRUGS - not my circle of competence

23 times sales!

But growing really fast!

### Driving Strong Growth and Performance

- Delivering novel solutions to biomanufacturing challenges
- Addressing critical needs of COVID-19 programs
- Expanding Systems and consumables in Filtration and Chromatography; Building out **Process Analytics Business**
- Expanding manufacturing capacity, accelerating hiring

#### Making money on the current environment

2020 Revenue Splits \$366M TOTAL REVENUE Proteins **REVENUE GROWTH** 29% Organic 57.6% GROSS MARGIN 26.8% 13% ADJ. OPERATING MARGIN CORE 83% NEW HIRES in 2020

**2020 Highlights** 

36%

\$1.65

ADJ. EPS >400

clinical trials<sup>2</sup>



Guidance 2021\*

\$655M-\$665M TOTAL REVENUE

> 79%-82% **REVENUE GROWTH** 65%-68% Organic

59%-60% GROSS MARGIN

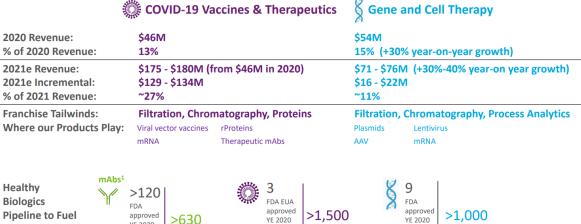
30%-31% ADJ. OPERATING MARGIN

\$2.86-\$2.91 ADJ. EPS

\*Guidance as of 10/28/21 earnings call; see Appendix for GAAP to non GAAP reconciliations

REPLIGEN

# New and Emerging Markets



clinical trials

1. Antibodies to Watch in 2020; <u>MAbs</u>. 2020 Jan-Dec; 12(1): 170353

clinical trials

YE 2020

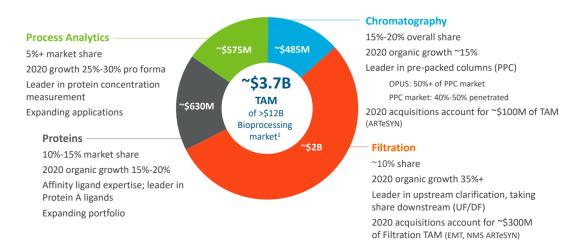
**Future Growth:** 

#### December 2021

10

#### Our Total Addressable Bioprocessing Market





#### Winning market share with differentiated technology

Bioprocessing market expected CAGR of 9% - 12% through 2027 Di Bioprocessing Technologies 2020, May 2020; Grandview Research; Single-use Bioprocessing market 2020-2027

I really don't know why these stock explode, likely picked up by ETFs that follow trends.

#### CSL CARLISLE COMPANIES INC – GOOD EXAMPLE!



1.5x revenue growth, double in net income, some buybacks.



Visit the Morningstar ETF Center

#### Carlisle Companies Inc CSL

Add to Portfolio 🖞 Get E-mail Alerts 🖹 Print This Page 💾 PDF Report ? Data Question

Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Ex      | port 💼  | Ascending | •     |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|
|                                | 2011-12 | 2012-12 | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12 | 2019-12 | 2020-12   | ттм   |
| Revenue USD Mil                | 3,225   | 3,629   | 2,943   | 3,204   | 3,543   | 3,675   | 4,090   | 4,480   | 4,812   | 4,245     | 4,697 |
| Gross Margin %                 | 21.0    | 24.7    | 25.3    | 25.6    | 28.4    | 31.5    | 28.1    | 26.2    | 28.5    | 27.9      | 26.6  |
| Operating Income USD Mil       | 275     | 424     | 367     | 408     | 501     | 583     | 505     | 509     | 654     | 484       | 492   |
| Operating Margin %             | 8.5     | 11.7    | 12.5    | 12.7    | 14.2    | 15.9    | 12.4    | 11.4    | 13.6    | 11.4      | 10.5  |
| Net Income USD Mil             | 180     | 270     | 209     | 251     | 319     | 250     | 366     | 611     | 473     | 320       | 374   |
| Earnings Per Share USD         | 2.86    | 4.22    | 3.22    | 3.82    | 4.82    | 3.82    | 5.71    | 10.02   | 8.19    | 5.80      | 6.99  |
| Dividends USD                  | 0.70    | 0.76    | 0.84    | 0.94    | 1.10    | 1.30    | 1.44    | 1.54    | 1.80    | 2.05      | 2.12  |
| Payout Ratio % *               | 26.4    | 18.1    | 28.1    | 23.2    | 23.8    | 32.0    | 28.1    | 23.3    | 21.5    | 33.1      | 33.6  |
| Shares Mil                     | 62      | 64      | 65      | 65      | 66      | 65      | 64      | 60      | 56      | 55        | 53    |
| Book Value Per Share * USD     | 23.85   | 28.33   | 30.22   | 33.24   | 36.91   | 38.08   | 39.39   | 46.68   | 48.14   | 46.79     | 48.67 |
| Operating Cash Flow USD Mil    | 191     | 485     | 414     | 295     | 529     | 531     | 458     | 339     | 703     | 697       | 540   |
| Cap Spending USD Mil           | -79     | -140    | -110    | -118    | -72     | -108    | -160    | -121    | -89     | -96       | -112  |
| Free Cash Flow USD Mil         | 111     | 346     | 303     | 177     | 457     | 422     | 299     | 219     | 614     | 601       | 428   |
| Free Cash Flow Per Share * USD | 1.57    | 5.43    | 5.48    | 2.11    | 6.22    | 6.63    | 5.27    | 1.81    | 11.10   | 9.82      | _     |
| Working Capital USD Mil        | 601     | 735     | 1,158   | 1,219   | 714     | 842     | 986     | 1,461   | 853     | 1,563     | _     |
|                                |         |         |         |         |         |         |         |         |         |           |       |

\* Indicates calendar year-end data information

#### Stock 10x!

#### Good but expensive!

#### TPR - Tapestry – FASHION BUSINESS - TRICKY

Market Summary > Tapestry Inc



FASHION is one of the most difficult businesses out there.

| Tap<br>Comp                         | oestry<br><sup>any</sup>                             | <                                       | tapestry   |
|-------------------------------------|--|---|--|
| ٢                                   | tapestry.com   |   |  |
| fashio<br>and is<br>Coach<br>Weitzr | n holding compa<br>the parent comp<br>New York, Kate | ny. It is ba<br>bany of thr<br>Spade No | Iltinational luxury<br>ased in New York City<br>ee major brands:<br>ew York and Stuart |
| chang<br>Wikipe                     |  |   | ach, Inc., the business<br>October 31, 2017.   |
| Wikipe                              |  | apestry or                              | ,  |
| Wikipe                              | edia   | apestry or                              | October 31, 2017.  |
| Wikipe<br>Custo<br>Found            | edia<br>omer service: 00<br>der: Lillian Cahn        | apestry or<br>) 1 904-74                | October 31, 2017.  |

| Tapestry Inc TPR               | 🗈 Morning    | star Rating        |             |             |          |           |            |         |         | Alexa, ei<br>the <b>Morni</b><br>skill | ingstar |
|--------------------------------|--------------|--------------------|-------------|-------------|----------|-----------|------------|---------|---------|--|---------|
| Add to Portfolio               | Print This P | age 🌁 PDF R        | eport ? Dat | ta Question |          |           |            |         |         |  |         |
| Quote Chart 🗈 Stock Analysis   | Performance  | Key Ratios         | Financials  | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |  |         |
| Financials                     |              |                    |             |             |          |           |            | Exp     | port 💼  | Ascending                              | -       |
|                                | 2012-06      | 2013-06            | 2014-06     | 2015-06     | 2016-06  | 2017-06   | 2018-06    | 2019-06 | 2020-06 | 2021-06                                | ттм     |
| Revenue USD Mil                | 4,763        | <mark>5,075</mark> | 4,806       | 4,192       | 4,492    | 4,488     | 5,880      | 6,027   | 4,961   | 5,746                                  | 6,055   |
| Gross Margin %                 | 72.8         | 72.9               | 68.6        | 69.4        | 67.9     | 68.6      | 65.5       | 67.3    | 65.3    | 71.0                                   | 71.4    |
| Operating Income USD Mil       | 1,512        | 1,525              | 1,120       | 618         | 654      | 787       | 670        | 814     | -73     | 968                                    | 1,060   |
| Operating Margin %             | 31.7         | 30.0               | 23.3        | 14.7        | 14.5     | 17.5      | 11.4       | 13.5    | -1.5    | 16.8                                   | 17.5    |
| Net Income USD Mil             | 1,039        | 1,034              | 781         | 402         | 461      | 591       | 398        | 643     | -652    | 834                                    | 829     |
| Earnings Per Share USD         | 3.53         | 3.61               | 2.79        | 1.45        | 1.65     | 2.09      | 1.38       | 2.21    | -2.34   | 2.95                                   | 2.92    |
| Dividends USD                  | 0.97         | 1.24               | 1.35        | 1.35        | 1.35     | 1.35      | 1.35       | 1.35    | 1.01    | -                                      | 0.25    |
| Payout Ratio % *               | 26.9         | 32.4               | 41.2        | 79.8        | 96.4     | 72.9      | 114.4      | 55.6    | -       | -                                      | 8.6     |
| Shares Mil                     | 294          | 286                | 280         | 277         | 279      | 283       | 289        | 291     | 279     | 283                                    | 285     |
| Book Value Per Share * USD     | 6.80         | 7.96               | 8.71        | 9.18        | 9.44     | 10.29     | 10.90      | 12.31   | 9.24    | 10.81                                  | 11.45   |
| Operating Cash Flow USD Mil    | 1,222        | 1,414              | 985         | 937         | 759      | 853       | 997        | 792     | 407     | 1,324                                  | 1,256   |
| Cap Spending USD Mil           | -184         | -241               | -220        | -210        | -405     | -283      | -267       | -274    | -205    | -116                                   | -123    |
| Free Cash Flow USD Mil         | 1,037        | 1,173              | 766         | 728         | 353      | 571       | 729        | 518     | 201     | 1,208                                  | 1,132   |
| Free Cash Flow Per Share * USD | 3.35         | 3.79               | 2.85        | 3.13        | 1.21     | 1.64      | 2.22       | 2.57    | 1.32    | 2.87                                   | -       |
| Working Capital USD Mil        | 1,086        | 1,348              | 1,042       | 1,671       | 1,346    | 3,200     | 1,494      | 1,638   | 811     | 1,950                                  | -       |

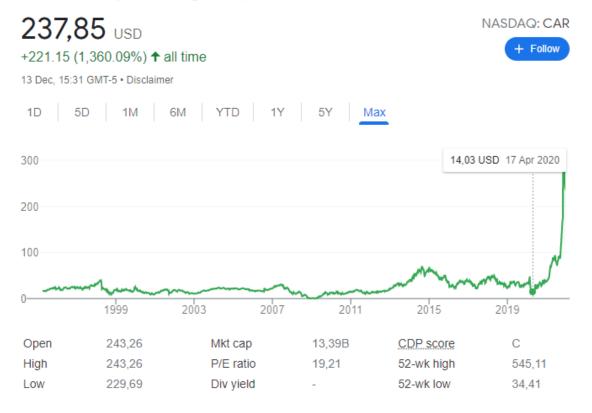
\* Indicates calendar year-end data information

#### Ups and downs are normal.

Difficult to know and mostly bets! Then when it doesn't work, it is taken over.. In case of return to normal, mnimal dividend.

#### CAR AVIS BUDGET GROUP INC - ???

Market Summary > Avis Budget Group Inc.



I don't understand this;

## No equity, debt, spending \$1 billion on buybacks on a small market cap. While borrowing 4 billion for cars

| Carb and cash         S         866         S         6           Cash and cash         813         6         66         66           Cher Current assets         2,267         1,7         1,7           Property and equipment, net         540         66         60           Operating lasse (pith of-lues assets)         2,309         2,5         60         61           Operating lasse (pith of-lues assets)         2,309         2,5         63         1,11   | Avis Budget Group, Inc.<br>CONSOLIDATED CONDENSED BALANCE S<br>(In millions, except par value)<br>(Unaudited) | HEETS |           |          |             |
|---|---|-------|-----------|----------|-------------|
| Assets         Discrete         Discrete           Cash and Cash equivalents         \$         866         \$         6           Receivables, net         58         866         \$         6           Other current assets         568         44         2.267         1.7           Propenty and equipment, net         540         66         6         4           Operating lease night-of-use assets         2.309         2.55         5         1.114         1.114         1.11         1.114         1.11         1.114         1.11         1.114         1.11         1.114         1.11         2.55         6.13         7  |   | Sept  | ember 30, | Decembe  | er 31, 2020 |
| Cach and cach equivalents         S         866         S         6           Cher current assets         568         44           Deter current assets         2,267         1,7           Property and equipment, net         2,309         2,55           Deterred income taxes         1,309         1,114           Goodwill         1,114         1,114           Other intangbies, net         738         7           Other intangbies, net         311         2           Other intangbies, net         1,339         1,114           Other intangbies, net         311         2           Program cach         55         6.3           Program cach         55         8.1           Rocievables from vehicle programs:         240         2           Program cach         55         9           Cach assets         3         21.610         3           Cach assets         3         2.460         \$           Cach assets         3         2.460         \$           Cach asset         3         2.16         3         17.5           Cach asset         3         2.460         \$         2.00           Total asset   | Assets  |       | 2022      | December |             |
| Receivables, net         813         6           Other current assets         568         4           Total current assets         2,267         1,7           Property and equipment, net         540         66           Operating lease right-of-use assets         2,309         2,55           Deferred income taxes         1,309         1,11           Other non-current assets         331         2           Other non-current assets         331         2           Total assets exclusive of assets under vehicle programs         8,558         6.3           Assets under vehicle programs:         733         7           Program cach         11,225         6.1           Vehicles, net         131,3022         6.1           Total Assets         313,222         6.1           Current labilities         \$         2,460         \$           Accounts payable and other current labilities         \$         2,480         \$           Conderment labilities:         \$         2,480         \$         2,00           Total Assets         \$         2,480         \$         2,00           Labilities and Stochholders' Equity         1,662         2,00         1,662         2,00   |   |       |           |          |             |
| Other current assets         558         44           Total current assets         2,267         1,7           Total current assets         2,309         2,5           Other intanglies, net         1,309         1,114           Godwill         1,114         1,11           Other intanglies, net         738         7           Other intanglies, net         311         2           Other intanglies, net         1338         7           Other intanglies, net         1312         2           Intal assets exclusive of assets under vehicle programs         8,588         8,33           Assets under vehicle programs:         5         5         5           Program cash         5         5         5           Vehicles, net         11,925         8,11         13,022         9,11           Total Asset         \$ 21,010         \$ 17,5         5         13,022         9,11           Total Asset         \$ 2,480         \$ 2,000         \$ 2,010         \$ 17,5           Current liabilities         \$ 2,480         \$ 2,000         \$ 2,010         \$ 17,5           Current liabilities         \$ 2,480         \$ 2,000         \$ 2,010         \$ 17,5           Current  |   | \$    |           | \$       | 692         |
| Total current assets         2,267         1,71           Property and equipment, net<br>Operating lasse rapht-of-use assets         540         66           Deferred income taxes         1,309         1,11           Other intangbles, net         738         77           Total assets exclusive of assets under vehicle programs         8,598         8,39           Assets under vehicle programs:         9         9           Program cash         55         5           Vehicles, net         11,122         8,11           Dreach         55         5           Vehicles, net         11,925         8,11           Dreach         55         5           Vehicles, net         11,925         8,11           Corrent labilities         2,240         2           Accounts payable and other current labilities         2,490         2,00           Corrent labilities         2,490         2,00           Total Assets         2,490         2,00           Corrent labilities         2,490         2,00           Corrent labilities         2,490         2,00           Corrent labilities         2,490         2,00           Corrent labilities         2,490         2,00   |   |       |           |          |             |
| Operating lease right-of-use assets         2,309         2.5           Deferred income taxes         1,009         1,11           Godwill         1,114         1,11           Other inangbles, net         311         2,209           Other inangbles, net         1,114         1,11           Other inangbles, net         0,556         6,33           Stass under vehicle programs         6,556         6,33           Program cash         55         3           Vehicles, net         11,025         8,11           Receivables from vehicle manufacturers and other         2,49         26           Receivables from vehicle manufacturers and other         13,022         9,11           Total Assets         2,240         \$         2,00           Current labilities         3         17,55         13,022           Labilities and Stockholders' Equity         13,022         2,00         4,009         4,11           Condument labilities         2,480         \$         2,00         4,009         4,11         13,022         2,00           Total Assets         1,862         2,00         5         7,7         9,002         13,022         2,00         16,58         7,7         9,002 <t< td=""><td>Total current assets</td><td></td><td></td><td></td><td>1,79</td></t<>   | Total current assets  |       |           |          | 1,79        |
| Operating lease right-of-use assets         2,309         2.5           Deferred income taxes         1,009         1,11           Godwill         1,114         1,11           Other inangbles, net         311         2,209           Other inangbles, net         1,114         1,11           Other inangbles, net         0,556         6,33           Stass under vehicle programs         6,556         6,33           Program cash         55         3           Vehicles, net         11,025         8,11           Receivables from vehicle manufacturers and other         2,49         26           Receivables from vehicle manufacturers and other         13,022         9,11           Total Assets         2,240         \$         2,00           Current labilities         3         17,55         13,022           Labilities and Stockholders' Equity         13,022         2,00         4,009         4,11           Condument labilities         2,480         \$         2,00         4,009         4,11         13,022         2,00           Total Assets         1,862         2,00         5         7,7         9,002         13,022         2,00         16,58         7,7         9,002 <t< td=""><td>Presety and environment net</td><td></td><td>E40</td><td></td><td>65</td></t<>   | Presety and environment net   |       | E40       |          | 65          |
| Deferred income taxes         1.309         1.11           Other inangibles, net         738         7           Other non-current assets         6.568         6.3           Total assets exclusive of assets under vehicle programs:         55         8.1           Program cash         55         8.1           Vehicles, net         11.925         8.1           Receivables from vehicle manufacturers and other         11.925         8.1           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         733         6           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         733         6           Current liabilities         \$ 2.1.6.00         \$ 17.5           Clabilities and Stockholders' Equity         18         -           Current liabilities         \$ 2.4.80         \$ 2.0.00           Contra trappate land other current liabilities         \$ 2.4.80         \$ 2.0.00           Contra trappate land other current liabilities         \$ 2.4.80         \$ 2.0.00           Contra trappate liabilities         \$ 2.4.80         \$ 2.0.00           Contra trappate liabilities         \$ 2.0.00         \$ 0.0.07           Dider more-current liabilities         \$ 2.0.00         \$ 0.0.0.07           Contrer moperating lasa   |   |       |           |          |             |
| Goodwill         1.114         1.114           Other intangbles, net         738         77           Other intangbles, net         311         2           Total assets exclusive of assets under vehicle programs         8,588         8,33           Assets under vehicle programs:         90         8,588           Program cash         55         8,11           Vehicles, net         11,925         8,11           Receivables from vehicle manufacturers and other         11,925         8,11           Receivables from vehicle manufacturers and other         249         2.2           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         783         66           Cirrent liabilities:         248         2,00         5           Cirrent liabilities:         2,480         \$         2,00           Conder weich and current liabilities         \$         2,488         2,00           Chail Inshities exclusive of liabilities acclusive of liabilities         \$         2,488         2,00           Chail Inshities exclusive of liabilities acclusive of liabilities acclusive of liabilities acclusive of liabilities         \$         2,488         2,00           Chail Inshities exclusive of liabilities acclusive of liabilities acclusities of liabilities acclusive of liabilities acclusive of liabi  |   |       |           |          |             |
| Other strangbles, net         788         7           Other non-current assets         311         2           Total assets exclusive of assets under vehicle programs:         6,568         6,39           Program cash         55         8,11           Vehicles, net         11,925         8,11           Receivables from vehicle manufacturers and other         11,925         8,11           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         733         6           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         733         6           Current liabilities         \$ 21,610         \$ 17,5           Current liabilities         2,498         2,00           Current liabilities         2,498         2,00           Long term operating lease liabilities         1,862         2,00           Other non-current liabilities         5         2,480         \$ 2,00           Cong term debt         1,862         2,00         1,862         2,00           Conget model         1,862         2,00         1,734         1,30         2,90           Liabilities         2,027         9,00         1,17         5,00         1,744         1,30         1,744         1,30         1,744   |   |       |           |          | 1,13        |
| Other non-current assets         311         2           Total assets exclusive of assets under vehicle programs:         8,598         8,39           Program cash         55         1           Program cash         11,925         8,11           Receivables from vehicle manufacturers and other         249         2           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         793         6           Corrent labilities         \$         2,1610         \$         17,55           Total Assets         \$         2,400         \$         2,000         \$         2,000         \$         1,002         9,01         \$         1,002         9,01         \$         1,002         9,01         \$         1,002         9,01         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,000         \$         2,   |   |       |           |          | 77          |
| Total assets exclusive of assets under vehicle programs       8,588       8,33         Assets under vehicle programs:       55       7         Program cash       55       9         Vehicles, net       11,925       8,11         Receivables from vehicle manufacturers and other       249       2         Investment in Avis Budget Rental Car Funding (AESOP) LLC-related party       13,022       9,11         Total Assets       \$       2,600       \$       2,00         Liabilities and Stockholders' Equity       13       2       9,11         Cornert liabilities:       \$       2,480       \$       2,00         Conducts payable and other current liabilities       \$       2,480       \$       2,00         Cong-term debt       4,009       4,11       1,862       2,00         Other non-current liabilities       658       7       7       7       1,862       2,00         Ung-term debt and current portion of long-term debt       1,862       2,00       4,009       4,11       1,862       2,00         Conterm tabilities       6,58       7       7       7       7       1,812       1,73       1,33       1,33       1,734       1,33       1,734       1,33       1,734   |   |       |           |          | 24          |
| Program cash         55           Vehicles, net         11,925         8,11           Receivables from vehicle manufacturers and other         249         24           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         793         6           Total Assets         \$ 21,610         \$ 11,925         8,11           Liabilities and Stockholders' Equity         \$ 21,610         \$ 17,55           Current liabilities:         2,480         \$ 2,00           Accounts payable and other current liabilities         \$ 2,480         \$ 2,00           Short-term debt and current portion of long-term debt         18         2,00           Long-term debt         4,009         4,11           Long-term debt         1,862         2,00           Chail liabilities curder vehicle programs:         9,027         9,00           Liabilities under vehicle programs:         2,632         1,7           Debt         2,632         1,7         5,00           Liabilities under vehicle programs:         2,632         1,7           Debt         2,98         4         1,33           Other         2,98         4         1,33           Other         2,98         4         4           Comm  | Total assets exclusive of assets under vehicle programs   |       |           |          | 8,36        |
| Program cash         55           Vehicles, net         11,925         8,11           Receivables from vehicle manufacturers and other         249         24           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         793         6           Total Assets         \$ 21,610         \$ 11,925         8,11           Liabilities and Stockholders' Equity         \$ 21,610         \$ 17,55           Current liabilities:         2,480         \$ 2,00           Accounts payable and other current liabilities         \$ 2,480         \$ 2,00           Short-term debt and current portion of long-term debt         18         2,00           Long-term debt         4,009         4,11           Long-term debt         1,862         2,00           Chail liabilities curder vehicle programs:         9,027         9,00           Liabilities under vehicle programs:         2,632         1,7           Debt         2,632         1,7         5,00           Liabilities under vehicle programs:         2,632         1,7           Debt         2,98         4         1,33           Other         2,98         4         1,33           Other         2,98         4         4           Comm  | Assets under vehicle programs:  |       |           |          |             |
| Vehicles, net         11.925         8.11           Receivables from vehicle manufacturers and other         249         22           Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party         733         66           Total Assets         \$ 21,610         \$ 11,925         8.11           Liabilities:         \$ 21,610         \$ 21,610         \$ 13,022         9,11           Current liabilities:         \$ 21,610         \$ 21,610         \$ 12,52         9,11           Current liabilities:         \$ 21,610         \$ 21,611         \$ 21,611         \$ 21,610   |   |       | 55        |          | 7           |
| Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party       793       6         13,022       9,1         Stabilities and Stockholders' Equity       \$       21,610       \$       17,55         Liabilities and Stockholders' Equity       \$       2,480       \$       2,000         Short-term debt and current portion of long-term debt       18       2,498       2,000         Cong-term oper ating lease liabilities       2,498       2,000       4,111         Long-term oper ating lease liabilities       4,009       4,11         Long-term oper ating lease liabilities under vehicle programs       9,027       9,000         Liabilities under vehicle programs:       9,027       9,000         Debt       2,632       1,7       5,000         Debt       2,632       1,7       5,000         Debt       2,632       1,7       5,000         Deth te to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,000         Deth ter ownis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,000         Deth ter ownis Budget Rental Car Funding (AESOP) LLC—related party       8,673       6,667         Commitments and contingencies (Note 13)       12,781       8,600         Stockholders' equity: <td></td> <td></td> <td>11,925</td> <td></td> <td>8,15</td>  |   |       | 11,925    |          | 8,15        |
| Total Assets       13.022       9.11         13.022       9.11         \$       21.610       \$       17.5         Liabilities       Cournent liabilities:       \$       2.00         Accounts payable and other current liabilities       \$       2.00         Short-term debt and current portion of long-term debt       18       2.00         Long-term debt       1.8       2.00         Long-term debt       4.009       4.11         Long-term operating lease liabilities       9.027       9.00         Other non-current liabilities       658       7.7         Total liabilities under vehicle programs:       9.027       9.00         Liabilities under vehicle programs:       2.632       1.7         Det       2.632       1.7       5.01         Det vehicle programs:       2.862       1.7         Det vehicle programs:       1.37.43       1.33         Other       2.98       44         Commitments and contingencies (Note 13)       1       8.67         Stockholders' equity:       -       -       -         Prefered stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -       -         Additional paid-in capital  | Receivables from vehicle manufacturers and other  |       | 249       |          | 28          |
| Total Assets       \$ 21,610       \$ 17,51         Liabilities and Stockholders' Equity       Image: Construct of the state of the  | Investment in Avis Budget Rental Car Funding (AESOP) LLC—related party  |       | 793       |          | 66          |
| Labilities and Stockholders' Equity Current liabilities: Accounts payable and other current liabilities Short-term debt and current portion of long-term debt Total current liabilities Commitments and current portion of long-term debt Commitments and current portion of long-term debt Commitments and contengencies (Note 13) Stockholders' equity: Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; issued 137 shares, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; issued 137 shares, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par value—authorized 20 shares; none issued and outstanding, respectively Common stock, \$0.01 par v |   |       | 13,022    |          | 9,17        |
| Current liabilities:       \$ 2,480       \$ 2,000         Accounts payable and other current liabilities       18       18         Total current meth add current portion of long-term debt       2,498       2,000         Long-term debt       4,009       4,11         Long-term debt       1,862       2,000         Other non-current liabilities       658       77         Total liabilities sunder vehicle programs:       9,027       9,000         Debt       2,632       1,77         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,000         Debt       2,038       44         Commitments and contingencies (Note 13)       1       8,66         Stockholders' equily:       -       -       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -       -       -         Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       -       -       -         Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       -       -       -         Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       -       -       -         Stockholders' equily attributable to Avis Budget G  | Total Assets  | \$    | 21,610    | \$       | 17,53       |
| Accounts payable and other current liabilities\$ 2,480\$ 2,00Short-term debt and current portion of long-term debt1818Long-term debt4,0094,11Long-term operating lease liabilities1,8622,00Other non-current liabilities65877Total libilities under vehicle programs:9,0279,027Debt2,6321,77Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party8,1175,00Dethrer di nicome taxes1,7341,33Other29844Commitments and contingencies (Note 13)16,673Stockholders' equity:Prefered stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectivelyAccumulated deficit(6,6736,60Accumulated deficit(6,6736,60Accumulated deficit(6,6736,60Accumulated other comprehensive loss(1,76)(1,14)Treasury stock, at cost—79 and 67 shares, respectively(6,142)(5,11)Total stockholders' equity(6,142)(5,11)Total stockholders' equity attributable to Avis Budget Group, Inc.(13)(14)Total stockholders' equity(198)(11)   | Liabilities and Stockholders' Equity  |       |           |          |             |
| Short-term debt and current portion of long-term debt       18         Total current liabilities       2,498         Long-term debt       4,009         Long-term debt       4,009         Long-term debt       1,862         Long-term debt       1,862         Long-term diabilities       658         Other non-current liabilities       9,027         Total liabilities exclusive of liabilities under vehicle programs       9,027         Debt       2,632       1,7         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,00         Det due to Avis Budget Rental Car Funding (AESOP) LLC—related party       1,734       1,33         Other       2,98       44         Commitments and contingencies (Note 13)       208       4         Stockholders' equity:       —       —       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       —       —       -         Commitments and contingencies (Note 13)       50       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673       6,673   | Current liabilities:  |       |           |          |             |
| Total current liabilities       2,498       2,00         Long-term debt       4,009       4,11         Long-term operating lease liabilities       1,862       2,00         Other non-current liabilities under vehicle programs       9,027       9,00         Liabilities under vehicle programs:       9,027       9,00         Debt       2,632       1,7         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,00         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       1,734       1,33         Other       298       44         Commitments and contingencies (Note 13)       12,781       8,64         Stockholders' equity:       —       —       —         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       —       —         Commitments and contingencies (Note 13)       56       …       …         Stockholders' equity:       —       —       —         Preferred stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       1       …         Additional paid-in capital       6,673       6,66       6,673       6,67         Accumulated other comprehensive loss       …       …       …       … <td></td> <td>\$</td> <td></td> <td>\$</td> <td></td>  |   | \$    |           | \$       |             |
| Long-term debt<br>Long-term operating lease liabilities<br>Conter non-current liabilities<br>Total liabilities exclusive of liabilities under vehicle programs<br>Total liabilities exclusive of liabilities under vehicle programs<br>Liabilities under vehicle programs:<br>Debt<br>Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party<br>Deterred income taxes<br>Other<br>Commitments and contingencies (Note 13)<br>Stockholders' equity:<br>Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively<br>Common stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively<br>Additional paid-in capital<br>Accumulated other comprehensive loss<br>(176) (1,44<br>Accumulated other comprehensive loss<br>(176) (144<br>Accumulated other comprehensive loss<br>(176) (144<br>Accumulated other comprehensive loss<br>(176) (141<br>Stockholders' equity attributable to Avis Budget Group, Inc.<br>Non-controlling interests<br>Total stockholders' equity<br>(198) (111   |   |       |           |          | 1           |
| Long-term operating lease liabilities       1,862       2,0         Other non-current liabilities       658       7         Total liabilities exclusive of liabilities under vehicle programs       9,027       9,02         Liabilities under vehicle programs:       2,632       1,7         Debt       2,632       1,7         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,00         Detrered income taxes       1,734       1,33         Other       298       44         Commitments and contingencies (Note 13)       8,66         Stockholders' equity:       -       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -       -         Additional paid-in capital       6,673       6,66         Accumulated deficit       (567)       (1,44         Accumulated deficit       (176)       (114         Accumulated deficit       (567)       (1,44)         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (11         Non-controlling interests       13       -       -         Total stockholders' equity       13       -       -  | Total current liabilities   |       | 2,498     |          | 2,05        |
| Other non-current liabilities       658       7:         Total liabilities exclusive of liabilities under vehicle programs       9,027       9,002         Liabilities under vehicle programs:       2,632       1,7         Debt       2,632       1,7         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,00         Deferred income taxes       1,734       1,33         Other       298       44         Commitments and contingencies (Note 13)       8,66         Stockholders' equity:       -       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -       -         Additional paid-in capital       6,673       6,66         Accumulated deficit       (567)       (1,44         Accumulated deficit       (567)       (1,44         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (11         Non-controlling interests       13       -       -         Total stockholders' equity       101       (111)       (111         Other       13       -       -       -         Other       101       (111)       (111)       -         Additional paid-in capital<   | Long-term debt  |       |           |          | 4,19        |
| Total liabilities exclusive of liabilities under vehicle programs       9,027       9,027         Liabilities under vehicle programs:       2,632       1,7         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,00         Deferred income taxes       1,734       1,3         Other       298       44         Commitments and contingencies (Note 13)       12,781       8,66         Stockholders' equity:       —       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       —       -         Additional paid-in capital       6,673       6,66         Accumulated deficit       (567)       (1,47         Accumulated deficit       (567)       (1,42)         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (211)         Total stockholders' equity       13  |   |       |           |          |             |
| Liabilities under vehicle programs:<br>Debt<br>Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party<br>Deferred income taxes<br>Other<br>Commitments and contingencies (Note 13)<br>Stockholders' equity:<br>Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively<br>Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively<br>Additional paid-in capital<br>Accumulated other comprehensive loss<br>(176)<br>Stockholders' equity attributable to Avis Budget Group, Inc.<br>Non-controlling interests<br>Total stockholders' equity<br>(198)<br>(198)<br>(198)  |   |       |           |          |             |
| Debt       2,632       1,7         Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party       8,117       5,00         Deferred income taxes       1,734       1,33         Other       298       44         12,781       8,66         Commitments and contingencies (Note 13)       5tockholders' equity:         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -         Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       -         Additional paid-in capital       6,673       6,66         Accumulated deficit       (567)       (1,47)         Accumulated other comprehensive loss       (176)       (11         Treasury stock, at cost—79 and 67 shares, respectively       (6,142)       (5,11)         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (11         Total stockholders' equity       13       -       -   | total liabilities exclusive of liabilities under vehicle programs   |       | 9,027     |          | 9,05        |
| Debt due to Avis Budget Rental Car Funding (AESOP) LLC—related party     8,117     5,00       Deferred income taxes     1,734     1,33       Other     298     44       12,781     8,66       Commitments and contingencies (Note 13)     12,781     8,66       Stockholders' equity:     —     —       Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively     —     —       Additional paid-in capital     6,673     6,66       Accumulated deficit     (567)     (1,44)       Accumulated deficit     (176)     (114)       Treasury stock, at cost—79 and 67 shares, respectively     —     (6,142)       Stockholders' equity attributable to Avis Budget Group, Inc.     (211)     (11       Non-controlling interests     13     —       Total stockholders' equity     [198]     (11  | Liabilities under vehicle programs:   |       | 0.000     |          | 4.77        |
| Deferred income taxes       1,734       1,33         Other       298       44         Commitments and contingencies (Note 13)       12,781       8,64         Stockholders' equity:       -       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -       -         Additional paid-in capital       6,673       6,66         Accumulated deficit       (567)       (1,44)         Accumulated deficit       (176)       (14)         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (11)         Non-controlling interests       13       -         Total stockholders' equity       13       -  |   |       |           |          |             |
| Other     298     44       12,781     8,6       Commitments and contingencies (Note 13)     12,781     8,6       Stockholders' equity:     -     -       Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively     -     -       Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively     1     -       Additional paid-in capital     6,673     6,66       Accumulated deficit     (567)     (1,41       Accumulated other comprehensive loss     (176)     (11       Treasury stock, at cost—79 and 67 shares, respectively     (6,142)     (5,11       Stockholders' equity attributable to Avis Budget Group, Inc.     (211)     (11       Non-controlling interests     13     -       Total stockholders' equity     (198)     (11   |   |       |           |          |             |
| 12,781       8,6         Commitments and contingencies (Note 13)       1         Stockholders' equity:       Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       1         Ormmon stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       1         Additional paid-in capital       6,673       6,667         Accumulated deficit       (567)       (1,4')         Accumulated other comprehensive loss       (176)       (114)         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (119)         Non-controlling interests       13       13         Total stockholders' equity       (198)       (119)   |   |       |           |          | 40          |
| Stockholders' equity:       -         Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       1         Additional paid-in capital       6,673       6,67         Accumulated deficit       (567)       (1,44)         Accumulated deficit       (176)       (111)         Treasury stock, at cost—79 and 67 shares, respectively       (6,142)       (5,11)         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (11)         Total stockholders' equity       13  |   |       |           |          | 8,64        |
| Preferred stock, \$0.01 par value—authorized 10 shares; none issued and outstanding, respectively       -         Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively       1         Additional paid-in capital       6,673       6,66         Accumulated deficit       (567)       (1,4'         Accumulated deficit       (6,142)       (5,11         Treasury stock, at cost—79 and 67 shares, respectively       (11       (11         Stockholders' equity attributable to Avis Budget Group, Inc.       (211)       (11         Non-controlling interests       13       -         Total stockholders' equity       (198)       (11   | Commitments and contingencies (Note 13)   |       |           |          |             |
| Common stock, \$0.01 par value—authorized 250 shares; issued 137 shares, respectively         1           Additional paid-in capital         6,673         6,66           Accumulated deficit         (567)         (1,41           Accumulated deficit         (567)         (1,41           Treasury stock, at cost—79 and 67 shares, respectively         (6,142)         (5,14           Stockholders' equity attributable to Avis Budget Group, Inc.         (211)         (11           Non-controlling interests         13  | Stockholders' equity:   |       |           |          |             |
| Additional paid-in capital         6,673         6,603           Accumulated deficit         (567)         (1,4')           Accumulated other comprehensive loss         (176)         (11           Treasury stock, at cost— 79 and 67 shares, respectively         (6,142)         (5,142)           Stockholders' equity attributable to Avis Budget Group, Inc.         (211)         (11           Non-controlling interests         13  |   |       | _         |          | -           |
| Accumulated deficit         (567)         (1,4)           Accumulated deficit         (567)         (14)           Accumulated duber comprehensive loss         (176)         (11)           Treasury stock, at cost—79 and 67 shares, respectively         (6,142)         (5,14)           Stockholders' equity attributable to Avis Budget Group, Inc.         (211)         (11)           Non-controlling interests         13   |   |       |           |          |             |
| Accumulated other comprehensive loss         (176)         (11           Treasury stock, at cost—79 and 67 shares, respectively         (6,142)         (5,14           Stockholders' equity attributable to Avis Budget Group, Inc.         (211)         (11           Non-controlling interests         13         13           Total stockholders' equity         (198)         (11   |   |       |           |          | 6,66        |
| Treasury stock, at cost—79 and 67 shares, respectively         (6,142)         (5,11           Stockholders' equity attributable to Avis Budget Group, Inc.         (211)         (11           Non-controlling interests         13         13           Total stockholders' equity         (198)         (11  |   |       |           |          | (1,47       |
| Stockholders' equity attributable to Avis Budget Group, Inc.     (211)     (11       Non-controlling interests     13       Total stockholders' equity     (198)     (11)   |   |       |           |          | (18         |
| Non-controlling interests     13       Total stockholders' equity     (198)   |   |       |           |          |             |
| Total stockholders' equity (198)  |   |       |           |          | (15         |
|   |   |       |           |          | (45)        |
|   | Total stockholders' equity  | -     |           | -        | 17,53       |

Huge debt, I really don't know what is the game here, actually, I am not even interested. Interesting times we live in!

The COVID-19 pandemic, which rapidly spread across the globe in 2020, resulted in an economic slowdown and significant disruptions in travel that had a negative impact on our business, specifically a significant decline in vehicle rental volumes. During the first nine months of 2021, global travel restrictions were eased, leading to an increase in travel demand and an improvement in general economic conditions. The Company believes the full extent of the ongoing impact of this virus on its long-term operational performance and liquidity will depend on future developments, including those outside of its control, such as the spread of new variants of the virus which may be resistant to currently approved vaccines and the implementation of new or continued travel restrictions.

In April 2020, the Company entered into an amendment (the "Amendment") to its senior credit facilities, consisting of an approximately \$1.2 billion term loan maturing in 2027 and a \$1.8 billion revolving credit facility maturing in 2023, which remained in place after the Amendment. The Amendment provided for relief from a quarterly-tested leverage covenant contained in the credit agreement governing the senior credit facilities until June 30, 2021, during which time additional restrictions and requirements were also imposed. The Company subsequently further amended the credit agreement in February 2021 to permit refinancing of certain existing indebtedness and in July 2021 to remove the restrictions imposed in April 2020, increase the revolving credit facility to \$1.95 billion and extend the maturity of the facility to 2026. As a result, the

#### CIEN CIENA CORP – GOOD EXAMPLE

Ciena is a good example of how not all hype businesses are bad. Just that if you pay too much, things can get ugly even if the business becomes profitable one day.



Ciena Corporation is an American telecommunications networking equipment and software services supplier based in Hanover, Maryland. The company has been described by The Baltimore Sun as the "world's biggest player in optical connectivity." The company reported revenues of \$3.57 billion for 2019.

Looks stable and growing, maybe some impairment in 2018.

| Ciena Corp CIEN                |              |             |            |             |          |           |            |         |         | Visit the<br>Mornings<br>ETF Cente |      |
|--------------------------------|--------------|-------------|------------|-------------|----------|-----------|------------|---------|---------|------------------------------------|------|
| Add to Portfolio               | Print This P | age 🌁 PDF R | eport ? Da | ta Question |          |           |            |         |         |                                    |      |
| Quote Chart 🕒 Stock Analysis   | Performance  | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |                                    |      |
| Financials                     |              |             |            |             |          |           |            | Exp     | ort 🛅   | Ascending                          | -    |
|                                | 2011-10      | 2012-10     | 2013-10    | 2014-10     | 2015-10  | 2016-10   | 2017-10    | 2018-10 | 2019-10 | 2020-10                            | тт   |
| Revenue USD Mil                | 1,742        | 1,834       | 2,083      | 2,288       | 2,446    | 2,601     | 2,802      | 3,094   | 3,572   | 3,532                              | 3,40 |
| Gross Margin %                 | 40.7         | 39.5        | 41.5       | 41.4        | 44.0     | 44.7      | 44.5       | 42.5    | 43.2    | 46.8                               | 48   |
| Operating Income USD Mil       | -115         | -72         | 5          | 46          | 135      | 166       | 239        | 253 🗧   | 375     | 514                                | 48   |
| Operating Margin %             | -6.6         | -3.9        | 0.3        | 2.0         | 5.5      | 6.4       | 8.5        | 8.2     | 10.5    | 14.5                               | 14   |
| Net Income USD Mil             | -196         | -144        | -85        | -41         | 12       | 73        | 1,262      | -345    | 253     | 361                                | 46   |
| Earnings Per Share USD         | -2.04        | -1.45       | -0.83      | -0.38       | 0.10     | 0.51      | 7.53       | -2.49   | 1.61    | 2.32                               | 2.9  |
| Dividends USD                  | _            | _           | _          | _           | _        | _         | _          | _       | _       | _                                  |      |
| Payout Ratio % *               | _            | _           | _          | _           | _        | _         | _          | _       | -       | _                                  |      |
| Shares Mil                     | 96           | 99          | 102        | 106         | 120      | 151       | 170        | 144     | 158     | 156                                | 15   |
| Book Value Per Share * USD     | _            | -0.88       | -0.83      | -0.42       | 1.31     | 5.16      | 6.60       | 11.53   | 13.73   | 15.71                              | 19.5 |
| Operating Cash Flow USD Mil    | -90          | 107         | 45         | 90          | 262      | 290       | 235        | 229     | 413     | 494                                | 47   |
| Cap Spending USD Mil           | -52          | -48         | -44        | -48         | -62      | -107      | -94        | -68     | -63     | -83                                | -8   |
| Free Cash Flow USD Mil         | -143         | 59          | 1          | 42          | 200      | 182       | 140        | 162     | 351     | 411                                | 38   |
| Free Cash Flow Per Share * USD | _            | 0.59        | 0.05       | -0.27       | 1.77     | 0.97      | 0.77       | 1.49    | 1.13    | 3.02                               |      |
| Working Capital USD Mil        | 879          | 731         | 781        | 912         | 1,197    | 1,121     | 969        | 1,180   | 1,536   | 1,850                              |      |

Indicates calendar year-end data information

Slow growth, on \$400 million, 3% FCF yield, not much.

#### Market leadership

#### **NICMO**

#### **#1 GLOBALLY**

- GLOBALLY
   DATA CENTER INTERCONNECT
   DATA CENTER INTERCONNECT FOR ICP/CNPs
   PURPOSE-BUILI7/COMPACT MODULAR DCI
   OPTICAL NETWORKING FOR ICP/CNPs
   OPTICAL NETWORKING FOR ICP/CNPs
   OPTICAL REUIPMENT VENDOR LEADERSHIP SP SURVEY
   SLTE WDM
   ACCESS SWITCHING

#### **#1 N. AMERICA**

- TOTAL OPTICAL NETWORKING
   DATA CENTER INTERCONNECT
   TOTAL WDM
   LH WDM
   METRO WDM
   SLTE WDM
   ACCESS SWITCHING

#### **#2 GLOBALLY**

- TOTAL OPTICAL NETWORKING
   TOTAL WDM
   LH WDM
   METRO WDM

Optical Networking Report, 3Q21 Data Center Interconnect Market Share Report, 3Q21 Optical Network HV Vendor Scorecard, Jun 2020 Optical Equipment Vendor Leadership Global Service Provider Survey, Dec 2019 Service Provider Switching R Acting Report, 3Q21

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#### \*Cignal AI

#### **#1 GLOBALLY**

- PURPOSE-BUILT/COMPACT MODULAR DCI OPTICAL FOR CLOUD & COLO SLTE WDM PACKET ACCESS

#### **#1 N. AMERICA**

- TOTAL OPTICAL NETWORKING PURPOSE-BUILT/COMPACT MODULAR DCI OPTICAL FOR CLOUD & COLO TOTAL WDM LH WDM METRO WDM SLTE WDM PACKET ACCESS

- 0 0

#### **#2 GLOBALLY**

- TOTAL OPTICAL NETWORKING
   TOTAL WDM
   LH WDM
   METRO WDM

Transport Hardware Report, 3Q21 Transport Customer Markets Report, 2Q21 Transport Applications Report, 2Q21

ciena 💷

#### DELL'OF GROUP DELL'ORO

#### **#1 GLOBALLY**

- OLOBALLT
   DATA CENTER INTERCONNECT
   PURPOSE-BUILT/COMPACT MODULAR DCI
   INTERNET CONTENT PROVIDER CUSTOMERS
   CABLE MSO CUSTOMERS
   LH WDM

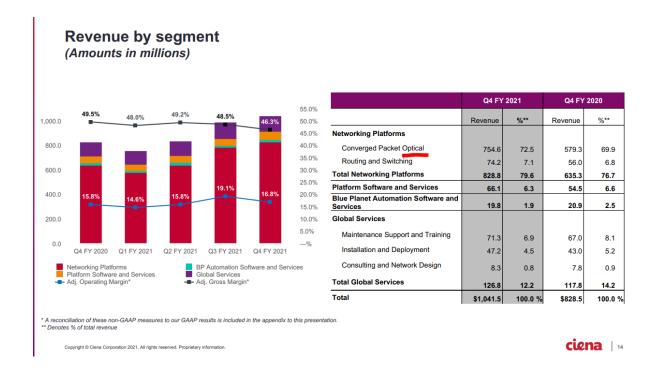
#### **#1 N. AMERICA**

DATA CENTER INTERCONNECT
 TOTAL OPTICAL NETWORKING
 OPTICAL PACKET
 TOTAL WDM
 LH WDM
 METRO WDM

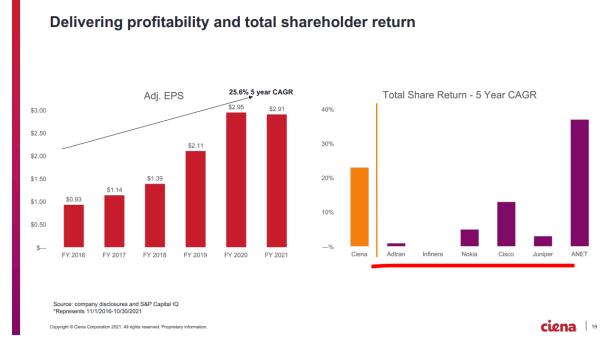
**#2 GLOBALLY**TOTAL OPTICAL NETWORKING
OPTICAL PACKET
TOTAL WDM

- METRO WDM

Optical Transport Report, 3Q21



#### Competitors, sector:



The technology changes very fast, little moats for a smaller company compared to much bigger players.

#### Long-term Business Outlook<sup>1</sup>

| Revenue  | Adj. Operating Margin            | Free Cash Flow  | Adj. EPS  |  |  |  |
|--|----------------------------------|---|---|--|--|--|
| Approximately 6% to 8%<br>annual growth beginning<br>in 2023 | Targeting 17% to 18%<br>for 2024 | Approximately 75% to 85%<br>of adjusted operating<br>income beginning in 2024 | Approximately 10%<br>annual growth over<br>the next three years |  |  |  |

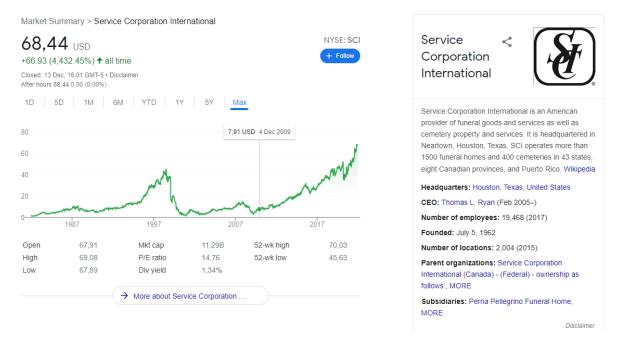
Projections or outlook with respect to future operating results are only as of December 9, 2021, the date presented on the related earnings call. Actual results may differ aterially from these forward-looking statements. Clena assumes no obligation to update this information, whether as a result of new information, future events or otherwise. Copyrgite Clena Corporation 221.4 https://exerced.Poprietary.information.

ciena: | 22

Or I don't'understand. But I'll come across the sector many times again and Cisco is covered already so will be interesting to see, maybe in a sector downturn.

#### SCI SERVICE – GOOD EXAMPLE OF BUSINESS- PFCF 21

#### No recession in this business ever.



STOCK 10X, revenue not even 2x, net income 4x, dividend 4X. BUYBACKS, growing dividends. Price to FCF was 10% in 2010.

#### Service Corp International SCI

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Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Export 📄 |         | Ascending | Ψ.    |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|----------|---------|-----------|-------|
|                                | 2011-12 | 2012-12 | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12  | 2019-12 | 2020-12   | ттм   |
| Revenue USD Mil                | 2,316   | 2,410   | 2,556   | 2,994   | 2,986   | 3,031   | 3,095   | 3,190    | 3,231   | 3,512     | 4,070 |
| Gross Margin %                 | 20.7    | 21.8    | 21.5    | 22.6    | 22.5    | 22.3    | 23.3    | 23.8     | 23.5    | 27.8      | 31.8  |
| Operating Income USD Mil       | 375     | 401     | 394     | 491     | 544     | 539     | 568     | 615      | 634     | 836       | 1,161 |
| Operating Margin %             | 16.2    | 16.6    | 15.4    | 16.4    | 18.2    | 17.8    | 18.3    | 19.3     | 19.6    | 23.8      | 28.5  |
| Net Income USD Mil             | 145     | 153     | 144     | 172     | 234     | 177     | 547     | 447      | 370     | 516       | 797   |
| Earnings Per Share USD         | 0.61    | 0.70    | 0.68    | 0.81    | 1.14    | 0.90    | 2.84    | 2.39     | 1.99    | 2.88      | 4.63  |
| Dividends USD                  | 0.19    | 0.28    | 0.27    | 0.34    | 0.44    | 0.51    | 0.56    | 0.68     | 0.72    | 0.78      | 0.86  |
| Payout Ratio % *               | 32.1    | 40.0    | 47.1    | 62.1    | 34.4    | 54.3    | 28.4    | 25.0     | 31.8    | 29.6      | 18.6  |
| Shares Mil                     | 237     | 219     | 216     | 214     | 204     | 196     | 192     | 187      | 186     | 179       | 172   |
| Book Value Per Share * USD     | 6.28    | 6.36    | 6.72    | 6.63    | 6.02    | 5.74    | 6.64    | 8.20     | 9.80    | 10.21     | 11.78 |
| Operating Cash Flow USD Mil    | 388     | 369     | 385     | 317     | 472     | 464     | 502     | 616      | 629     | 804       | 975   |
| Cap Spending USD Mil           | -118    | -116    | -113    | -144    | -151    | -193    | -215    | -250     | -240    | -222      | -244  |
| Free Cash Flow USD Mil         | 270     | 254     | 272     | 173     | 321     | 270     | 288     | 366      | 389     | 582       | 731   |
| Free Cash Flow Per Share * USD | 1.09    | 1.16    | 1.40    | 0.86    | 1.47    | 1.29    | 1.51    | 1.65     | 2.01    | 2.74      | -     |
| Working Capital USD Mil        | -58     | -126    | -249    | -155    | -211    | -183    | -348    | -224     | -183    | -440      |       |

NASDAQ: FIVE

+ Follow

\* Indicates calendar year-end data information

#### Now, price to fcf of 2020 is 21, so not bad.

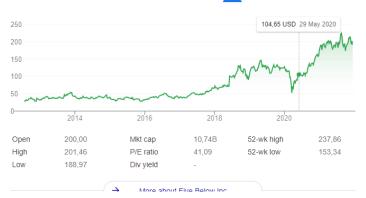
#### FIVE FIVE BELOW INC – interesting but expensive

Market Summary > Five Below Inc

# **191,74** USD +164.47 (603.12%) **↑** all time

Closed: 13 Dec, 16:40 GMT-5 • Disclaimer Pre-market 191,74 0,00 (0,00%)

1D 5D 1M 6M YTD 1Y 5Y Max



#### Five Below < Discount store company



Five Below Inc. is an American chain of specialty discount stores that sells products that cost up to \$5, plus a small assortment of products from \$6 to \$25. Founded by Tom Vellios and David Schlessinger and headquartered in Philadelphia, Pennsylvania, the chain is aimed at tweens and teens. Wikipedia

CEO: Joel D Anderson (Feb 1, 2015-)

Founder: Thomas Vellios

Founded: October 4, 2002

Headquarters: Philadelphia, Pennsylvania, United States

Revenue: 1 billion USD (2016)

President: Joel D Anderson

Subsidiary: 1616 Holdings, Inc.

Morningstar ETFInvestor Free Download

#### Five Below Inc FIVE | B Morningstar Rating

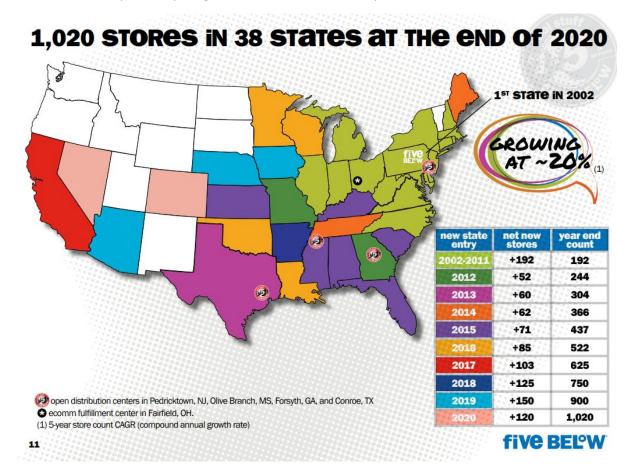
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Quote Chart 🕑 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

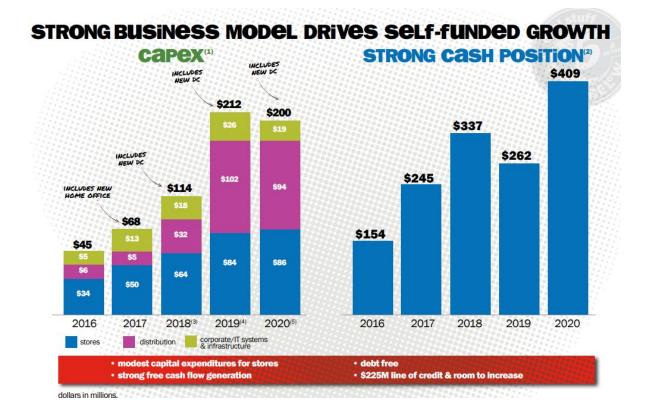
| Financials                     |         |         |         |         |         |         |         | Export  |         | Ascending | *     |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|
|                                | 2012-01 | 2013-01 | 2014-01 | 2015-01 | 2016-01 | 2017-01 | 2018-01 | 2019-01 | 2020-01 | 2021-01   | ттм   |
| Revenue USD Mil                | 297     | 419     | 535     | 680     | 832     | 1,000   | 1,278   | 1,560   | 1,847   | 1,962     | 2,711 |
| Gross Margin %                 | 35.3    | 35.8    | 35.1    | 35.0    | 35.1    | 35.7    | 36.3    | 36.2    | 36.5    | 33.2      | 36.0  |
| Operating Income USD Mil       | 26      | 38      | 54      | 77      | 93      | 114     | 157     | 187     | 217     | 155       | 362   |
| Operating Margin %             | 8.8     | 9.0     | 10.0    | 11.3    | 11.2    | 11.4    | 12.3    | 12.0    | 11.8    | 7.9       | 13.4  |
| Net Income USD Mil             | 16      | 20      | 32      | 48      | 58      | 72      | 102     | 150     | 175     | 123       | 263   |
| Earnings Per Share USD         | _       | -1.28   | 0.59    | 0.88    | 1.05    | 1.30    | 1.84    | 2.66    | 3.12    | 2.20      | 4.67  |
| Dividends USD                  | _       | _       | _       | _       | _       | _       | _       | _       | -       | _         | _     |
| Payout Ratio % *               | _       | _       | _       | _       | _       | _       | _       | _       | -       | -         | _     |
| Shares Mil                     | 50      | 35      | 54      | 55      | 55      | 55      | 56      | 56      | 56      | 56        | 56    |
| Book Value Per Share * USD     | _       | 0.92    | 1.64    | 2.55    | 3.65    | 5.06    | 6.90    | 9.42    | 11.59   | 13.40     | 18.44 |
| Operating Cash Flow USD Mil    | 47      | 30      | 31      | 61      | 88      | 107     | 167     | 184     | 187     | 366       | 369   |
| Cap Spending USD Mil           | -19     | -23     | -26     | -32     | -53     | -45     | -68     | -114    | -212    | -200      | -264  |
| Free Cash Flow USD Mil         | 28      | 7       | 5       | 29      | 35      | 62      | 100     | 70      | -25     | 166       | 105   |
| Free Cash Flow Per Share * USD | -       | -0.05   | 0.18    | 0.29    | 0.21    | 0.77    | 1.23    | 0.92    | -0.07   | 1.81      | -     |
| Working Capital USD Mil        | 42      | 61      | 81      | 128     | 163     | 223     | 315     | 389     | 314     | 320       | _     |
|                                |         |         |         |         |         |         |         |         |         |           |       |

\* Indicates calendar year-end data information

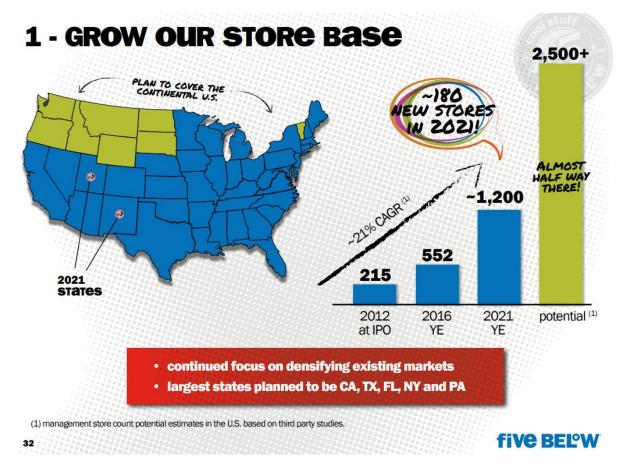
I see increased capex, likely for growth, but it also increases profit!



Momingstar Stock Investor Free Download.



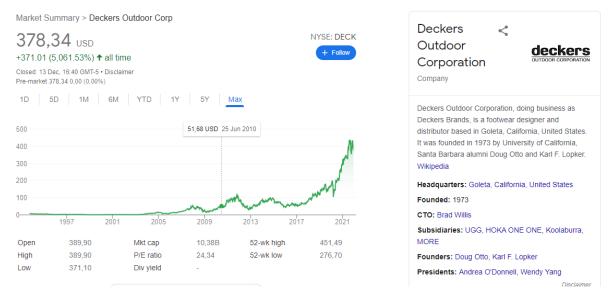
The plan is to double





They say they can double, that is \$5 billion in revenue. That should be \$600 million of operating cash flows and if capex declines we are at \$400 million of FCF. That is still just 4% yield. Interesting business but pricy.

#### DECK DECKERS OUTDOOR CORP - consumer preferences - expensive



Hard business, based on consumer preferences – not a place I wish to be in, especially not with a 3% FCF yield.

### Deckers Outdoor Corp DECK

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Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         |         |                  |         |       |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|------------------|---------|-------|
|                                |         |         |         |         |         |         |         | Exp     | Export 📄 Ascendi |         |       |
|                                | 2011-12 | 2012-12 | 2013-12 | 2015-03 | 2016-03 | 2017-03 | 2018-03 | 2019-03 | 2020-03          | 2021-03 | TTM   |
| Revenue USD Mil                | 1,377   | 1,414   | 1,557   | 1,817   | 1,875   | 1,790   | 1,903   | 2,020   | 2,133            | 2,546   | 2,866 |
| Gross Margin %                 | 49.3    | 44.7    | 47.3    | 48.3    | 45.2    | 46.7    | 48.9    | 51.5    | 51.8             | 54.0    | 53.7  |
| Operating Income USD Mil       | 285     | 187     | 208     | 224     | 162     | -2      | 223     | 327     | 338              | 504     | 573   |
| Operating Margin %             | 20.7    | 13.2    | 13.4    | 12.4    | 8.6     | -0.1    | 11.7    | 16.2    | 15.9             | 19.8    | 20.0  |
| Net Income USD Mil             | 199     | 129     | 146     | 162     | 122     | 6       | 114     | 264     | 276              | 383     | 439   |
| Earnings Per Share USD         | 5.07    | 3.45    | 4.18    | 4.66    | 3.70    | 0.18    | 3.58    | 8.84    | 9.62             | 13.47   | 15.54 |
| Dividends USD                  | -       | -       | -       | -       | -       | -       | -       | -       | -                | -       | -     |
| Payout Ratio % *               | -       | _       | -       | _       | _       | _       | _       | _       | -                | _       | -     |
| Shares Mil                     | 39      | 37      | 35      | 35      | 33      | 32      | 32      | 30      | 29               | 28      | 28    |
| Book Value Per Share * USD     | -       | -       | -       | 31.04   | 31.81   | 30.34   | 33.92   | 34.93   | 40.14            | 54.47   | 53.33 |
| Operating Cash Flow USD Mil    | 30      | 164     | 262     | 170     | 126     | 199     | 327     | 360     | 286              | 596     | 440   |
| Cap Spending USD Mil           | -60     | -67     | -85     | -101    | -70     | -44     | -35     | -29     | -32              | -32     | -46   |
| Free Cash Flow USD Mil         | -29     | 97      | 177     | 69      | 56      | 154     | 293     | 330     | 254              | 564     | 393   |
| Free Cash Flow Per Share * USD | -       | _       | _       | 5.11    | 1.28    | 2.93    | 7.90    | 10.48   | 9.92             | 19.04   | _     |
| Working Capital USD Mil        | -       | 425     | 509     | 519     | 547     | 662     | 722     | 845     | 893              | 1,182   | -     |

\* Indicates calendar year-end data information

### EWBC EAST WEST BANCORP INC

### Banks are really not my cup of tea!

### LSCC Lattice Semiconductor - the sector is hot now

Market Summary > Lattice Semiconductor Corp



Momingstar Stock Investor Free Download From 1 billion to 10 billion on practically no revenue growth, but with a margin improvement likely because of the crazy current environment.

| Lattice Semicond               | uctor Co         | rp LSC      | С          |             |          |           |           |         |         | Alexa, enable<br>the <b>Morningstar</b><br>skill. |      |  |
|--------------------------------|------------------|-------------|------------|-------------|----------|-----------|-----------|---------|---------|---|------|--|
| Add to Portfolio               | i 🖹 Print This P | age 🌁 PDF R | eport ? Da | ta Question |          |           |           |         |         |   |      |  |
| Quote Chart 🕒 Stock Analysis   | Performance      | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings B | onds    |         |   |      |  |
| Financials                     |                  |             |            |             |          |           |           | Ex      | port 💼  | Ascending   | *    |  |
|                                | 2011-12          | 2012-12     | 2013-12    | 2014-12     | 2015-12  | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12   | ттм  |  |
| Revenue USD Mil                | 318              | 279         | 333        | 366         | 406      | 427       | 386       | 399     | 404     | 408   | 481  |  |
| Gross Margin %                 | 59.2             | 54.0        | 53.6       | 56.3        | 54.2     | 57.7      | 56.1      | 55.0    | 59.0    | 60.1  | 61.5 |  |
| Operating Income USD Mil       | 48               | 1           | 30         | 45          | -44      | -3        | -9        | 28      | 64      | 56  | 89   |  |
| Operating Margin %             | 15.0             | 0.3         | 9.1        | 12.2        | -10.8    | -0.8      | -2.3      | 7.1     | 15.8    | 13.8  | 18.4 |  |
| Net Income USD Mil             | 78               | -30         | 22         | 49          | -159     | -54       | -71       | -26     | 43      | 47  | 83   |  |
| Earnings Per Share USD         | 0.65             | -0.25       | 0.19       | 0.40        | -1.36    | -0.45     | -0.58     | -0.21   | 0.32    | 0.34  | 0.59 |  |
| Dividends USD                  | _                |             | _          | _           | _        | -         | _         | _       | -       | -   | _    |  |
| Payout Ratio % *               | _                |             | _          | _           | _        | -         | _         | _       | -       | -   | _    |  |
| Shares Mil                     | 121              | 117         | 117        | 120         | 117      | 120       | 123       | 127     | 137     | 141   | 142  |  |
| Book Value Per Share * USD     | 2.99             | 3.10        | 3.28       | 3.68        | 2.87     | 2.25      | 1.76      | 2.01    | 2.31    | 2.77  | 2.87 |  |
| Operating Cash Flow USD Mil    | 62               | 4           | 57         | 40          | -23      | 42        | 39        | 51      | 124     | 92  | 139  |  |
| Cap Spending USD Mil           | -39              | -20         | -13        | -10         | -28      | -26       | -22       | -17     | -25     | -21   | -21  |  |
| Free Cash Flow USD Mil         | 24               | -15         | 44         | 30          | -51      | 16        | 16        | 35      | 99      | 71  | 118  |  |
| Free Cash Flow Per Share * USD | 0.37             | -0.13       | 0.26       | 0.36        | -0.30    | -0.13     | 0.28      | 0.07    | 0.69    | 0.60  | _    |  |
| Working Capital USD Mil        | 249              | 234         | 267        | 338         | 175      | 157       | 180       | 215     | 163     | 254   | _    |  |

\* Indicates calendar year-end data information

#### Looks good but..



PE ratio of 127 ??? \$10 billion with competitors?

Interesting to see

TRGP TARGA RESOURCES CORP – high debt in a finite environment

Midstream natural gas pipe

Market Summary > Targa Resources Corp



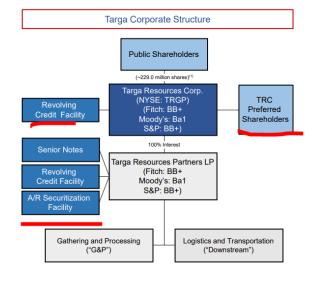
### **Forward Looking Statements and Corporate Structure**

2

Certain statements in this release are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, included in this release that address activities, events or developments that the Company expects, believes or anticipates will or may occur in the future, are forward-looking statements.

These forward-looking statements rely on a number of assumptions concerning future events and are subject to a number of uncertainties, factors and risks, many of which are outside the Company's control, which could cause results to differ materially from those expected by management of the Company. Such risks and uncertainties include, but are not limited to, weather, political, economic and market conditions, including a decline in the price and market demand for natural gas, natural gas liquids and crude oil, the impact of pandemics such as COVID-19, actions by the Organization of the Petroleum Exporting Countries ("OPEC") and non-OPEC oil producing countries, the timing and success of business development efforts, and other uncertainties.

These and other applicable uncertainties, factors and risks are described more fully in the Company's filings with the Securities and Exchange Commission, including its most recent Annual Report on Form 10-K, and any subsequently filed Quarterly Reports on Form 10-Q and Current Reports on Form S-K. The Company does not undertake an obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.



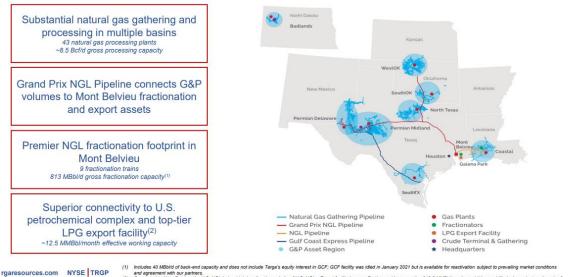
targaresources.com NYSE TRGP

I get a headache with the above structures LP.. preferred etc.

### Premier Midstream Infrastructure Company

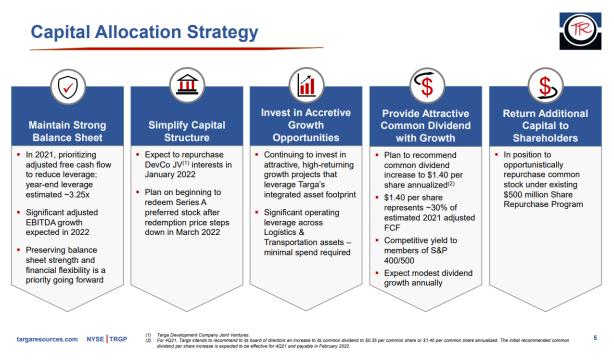






INSE TRGP and agreement with our partners. (2) Connected to Mont Belvieu, the U.S. NGL hub, which handles the majority of U.S. NGLs. Export facility has an effective working capacity of 12.5 MMBb/month, and this capability is dependent on the mix of

### Dividends ahead, repurchases

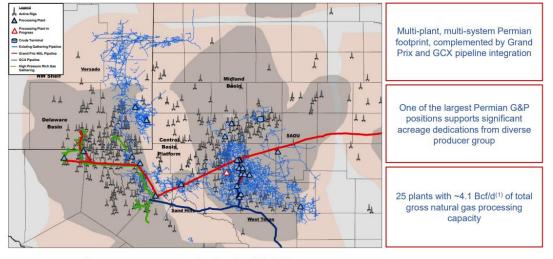


How long will the Permian last? Just something I wonder with pipelines.

### **Targa's Premier Permian Asset Footprint**



Super-system across the Midland and Delaware Basins with significant access to NGL supply



targaresources.com NYSE TRGP

Source: Enverus; rigs as of October 22, 2021. (1) Includes Legacy Plant expected in Q4 2022 12

Growth for natural gas ahead, that is good haha

## Global Demand Outlook and the Call on U.S. Supply



+18%

Natural Gas

U.S. Natural Gas and Natural Gas Liquids Supply Growth<sup>(2)</sup>

Targa's operations

deliver cleaner fuels

+20%

NGLs

Increasing global energy demand is expected to rely on U.S. supply and future exports of natural gas (LNG) and NGLs (ethane and LPGs)  $\,$ 

The U.S. is well positioned to meet growing demand for cleaner fuels and feedstocks, including natural gas and NGLs, which support

economic growth and social advancement in developing nations

Increasing global energy demand requires diverse supply source; U.S. exports expected to fuel future energy needs

45.0

40.0

35.0

30.0 25.0

20.0

15.0

10.0

5.0

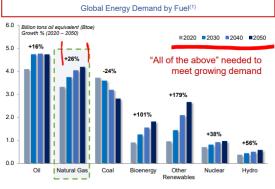
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.

Quadrillion Btu 2020 | 2030 | 2040

+14%

Crude Oil



 Total energy demand forecasted to grow ~26% between 2020 and 2050 driven by global population growth, emerging markets and developing economies

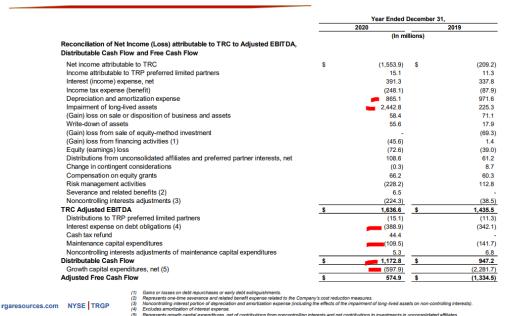
 Natural gas mix expected to maintain >20% share of global fuel demand throughout forecast period – affordable and reliable supply, displaces higher carbon emitting fuels, increasing industrial demand, and baseload from power generation
 targaresources.com NYSE TRGP

(1) Source: International Energy Agency, World Energy Outlook, (Stated Policy Scenario); October 2021.



For now they should make \$1 billion per year.

### **Non-GAAP Measures Reconciliation**



22

10% that is... but EBITDA is \$3 billion, if then leverage is 3.5, that is more than \$10 billion in leverage.

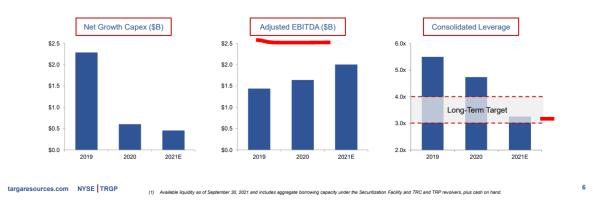
tions to investments in uncor

### FCF Profile Drives Longer Term Financial Flexibility



Maintaining balance sheet strength and financial flexibility over the long-term remain a key priority

- · Well positioned to return incremental capital to shareholders over time
- Strong business performance and embedded operating leverage driving adjusted EBITDA growth and robust FCF generation
- Available liquidity of ~\$3.1 billion<sup>(1)</sup> with nearest senior note maturity in 2026 .

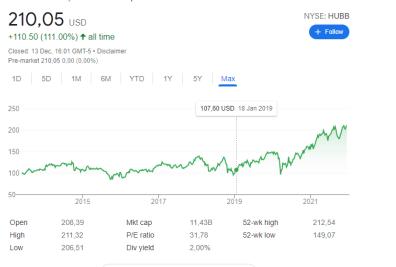


Hmm. At some point it will end, so this is a finite operation! Of course, there could be exceptions and anything can happen, but too risky for me.

HUBBELL

### HUBB HUBBELL INC – OK but expensive





### Hubbell Inc HUBB | B Morningstar Rating

Company

 Image: Company

 <

<

Hubbell

Incorporated

Morningstar Fundlnvesto Download Free Issue

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|------------------|-------------------|-----------------|------------|-----------------|--|
|                  |                   |                 |            |                 |  |

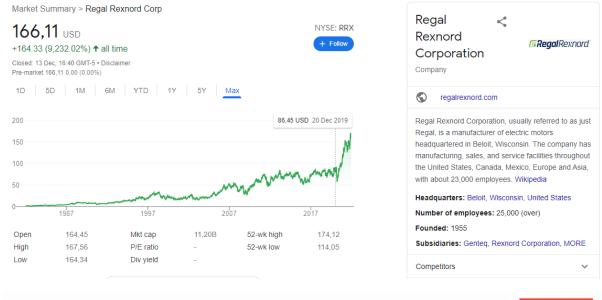
Quote Chart 🕒 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Export 💼 |         | Ascending |       |  |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|----------|---------|-----------|-------|--|
|                                | 2011-12 | 2012-12 | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12  | 2019-12 | 2020-12   | TTN   |  |
| Revenue USD Mil                | 2,871   | 3,044   | 3,184   | 3,359   | 3,390   | 3,505   | 3,669   | 4,481    | 4,591   | 4,186     | 4,521 |  |
| Gross Margin %                 | 32.2    | 33.2    | 33.6    | 33.0    | 32.2    | 31.4    | 31.4    | 29.0     | 29.5    | 28.9      | 27.3  |  |
| Operating Income USD Mil       | 424     | 472     | 508     | 517     | 475     | 478     | 503     | 556      | 597     | 533       | 545   |  |
| Operating Margin %             | 14.8    | 15.5    | 15.9    | 15.4    | 14.0    | 13.6    | 13.7    | 12.4     | 13.0    | 12.7      | 12.1  |  |
| Net Income USD Mil             | 267     | 299     | 327     | 325     | 277     | 293     | 243     | 360      | 400     | 351       | 362   |  |
| Earnings Per Share USD         | 4.42    | 5.00    | 5.47    | 5.48    | 4.77    | 5.24    | 4.39    | 6.54     | 7.31    | 6.43      | 6.62  |  |
| Dividends USD                  | 1.52    | 1.68    | 1.85    | 2.06    | 2.31    | 2.59    | 2.87    | 3.15     | 3.43    | 3.71      | 3.92  |  |
| Payout Ratio % *               | 36.8    | 33.6    | 34.0    | 36.5    | 44.0    | 49.0    | 54.0    | 58.1     | 47.6    | 53.4      | 59.2  |  |
| Shares Mil                     | 60      | 59      | 60      | 59      | 58      | 56      | 55      | 54       | 55      | 55        | 55    |  |
| Book Value Per Share * USD     | 24.96   | 28.04   | 30.35   | 34.63   | 33.61   | 29.27   | 30.17   | 32.07    | 34.91   | 37.09     | 39.86 |  |
| Operating Cash Flow USD Mil    | 335     | 349     | 382     | 392     | 331     | 398     | 379     | 517      | 592     | 648       | 499   |  |
| Cap Spending USD Mil           | -55     | -49     | -58     | -60     | -77     | -67     | -80     | -96      | -94     | -88       | -103  |  |
| Free Cash Flow USD Mil         | 280     | 300     | 323     | 331     | 254     | 331     | 299     | 420      | 497     | 560       | 396   |  |
| Free Cash Flow Per Share * USD | 4.17    | 5.02    | 5.45    | 5.60    | 4.75    | 5.83    | 5.12    | 7.14     | 8.50    | 10.81     | _     |  |
| Working Capital USD Mil        | 861     | 1,008   | 1,165   | 1,130   | 785     | 962     | 898     | 804      | 729     | 639       | _     |  |

 $\ensuremath{^*}$  Indicates calendar year-end data information

Nothing special here. Looks ok, but expensive!

### RRX REGAL REXNORD CORP - industrial - all small caps priced the same



### Regal Rexnord Corp RRX

| Alexa, enable  |
|----------------|
| the Morningsta |
| skill.         |

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Quote Chart 🕑 Stock Analysis Performance 🛛 Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Ex      | port 🖻  | Ascending | *     |  |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|--|
|                                | 2011-12 | 2012-12 | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12 | 2019-12 | 2020-12   | TTM   |  |
| Revenue USD Mil                | 2,808   | 3,167   | 3,095   | 3,257   | 3,509   | 3,225   | 3,360   | 3,645   | 3,238   | 2,907     | 3,374 |  |
| Gross Margin %                 | 23.7    | 24.3    | 25.3    | 24.5    | 26.6    | 26.8    | 26.3    | 26.5    | 26.6    | 27.8      | 28.6  |  |
| Operating Income USD Mil       | 256     | 313     | 289     | 281     | 332     | 321     | 330     | 365     | 316     | 296       | 404   |  |
| Operating Margin %             | 9.1     | 9.9     | 9.3     | 8.6     | 9.5     | 9.9     | 9.8     | 10.0    | 9.8     | 10.2      | 12.0  |  |
| Net Income USD Mil             | 152     | 195     | 120     | 31      | 143     | 203     | 213     | 231     | 239     | 189       | 265   |  |
| Earnings Per Share USD         | 3.79    | 4.64    | 2.64    | 0.69    | 3.18    | 4.52    | 4.74    | 5.26    | 5.66    | 4.64      | 6.47  |  |
| Dividends USD                  | 0.71    | 0.75    | 0.79    | 0.86    | 0.91    | 0.95    | 1.02    | 1.10    | 1.18    | 1.20      | 1.26  |  |
| Payout Ratio % *               | 19.1    | 16.2    | 19.1    | 33.4    | 85.7    | 30.5    | 21.7    | 21.1    | 19.2    | 27.8      | 19.5  |  |
| Shares Mil                     | 40      | 42      | 45      | 45      | 45      | 45      | 44      | 43      | 42      | 40        | 41    |  |
| Book Value Per Share * USD     | 36.49   | 43.51   | 45.91   | 47.69   | 44.45   | 46.04   | 51.22   | 54.50   | 56.40   | 59.66     | 39.77 |  |
| Operating Cash Flow USD Mil    | 265     | 351     | 305     | 298     | 381     | 440     | 291     | 362     | 409     | 435       | 384   |  |
| Cap Spending USD Mil           | -58     | -82     | -91     | -88     | -92     | -65     | -65     | -77     | -92     | -48       | -55   |  |
| Free Cash Flow USD Mil         | 208     | 269     | 214     | 210     | 288     | 374     | 226     | 285     | 316     | 387       | 328   |  |
| Free Cash Flow Per Share * USD | 3.64    | 6.40    | 5.13    | 4.54    | 5.54    | 8.20    | 6.14    | 5.24    | 6.73    | 9.87      | -     |  |
| Working Capital USD Mil        | 767     | 1,006   | 1,025   | 1,091   | 1,022   | 830     | 862     | 1,134   | 1,047   | 1,029     | _     |  |

\* Indicates calendar year-end data information

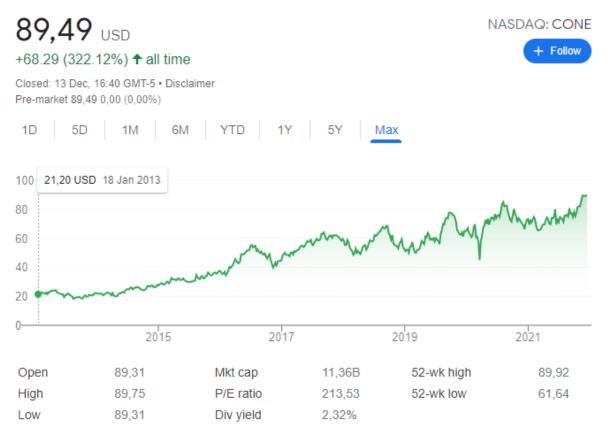
#### Hm, everything is priced similarly, but the businesses can't be that equal!



### CMA COMERICA INC - bank

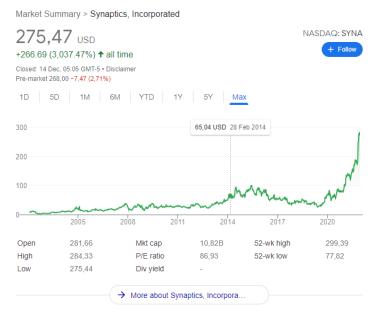
### CONE CYRUSONE REIT INC – DATA CENTER REIT – TAKEN OVER AT \$90.5

Market Summary > CyrusOne Inc



### 25 times EBITDA acquisition – that is ok, if you can borrow at 2%, 4% is a huge spread! Shows the environment we live in!

SYNA – SYNAPTICS – IoTm but stable however expensive and no moat



| •                        | naptics <   | Synaptics   |
|--------------------------|---|---|
| $\bigcirc$               | synaptics.com   |   |
| based<br>softwa<br>touch | ptics is a publicly owned<br>d developer of human in<br>are, including touchpads<br>I, display driver, and fing | terface hardware and<br>s for computer laptops;<br>erprint biometrics |
| field v                  | voice technology for sma  |   |
| techn<br>field v         | ology for smartphones;  | and touch, video and far-   |

Headquarters: San Jose, California, United States

Revenue: 1.339 billion USD (Fiscal Year Ended June 26, 2021)

Founded: 1986, California, United States

Number of employees: 1,763 (2016)

Subsidiaries: Conexant, DisplayLink, DSP Group, MORE

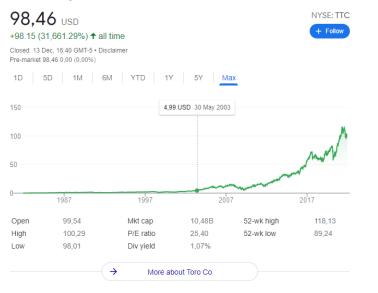
| Synaptics Inc SYN                  | naptics Inc SYNA    Morningstar Rating |             |            |             |          |           |            |         |         |           |          |  |  |  |
|------------------------------------|--|-------------|------------|-------------|----------|-----------|------------|---------|---------|-----------|----------|--|--|--|
| Add to Portfolio                   | 🖹 Print This P                         | age 🌁 PDF R | eport ? Da | ta Question |          |           |            |         |         |           |          |  |  |  |
| Quote Chart 🕑 Stock Analysis       | Performance                            | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |           |          |  |  |  |
| Financials                         |  |             |            |             |          |           |            | Ex      | port 💼  | Ascending | <b>•</b> |  |  |  |
|                                    | 2012-06                                | 2013-06     | 2014-06    | 2015-06     | 2016-06  | 2017-06   | 2018-06    | 2019-06 | 2020-06 | 2021-06   | TTM      |  |  |  |
| Revenue USD Mil                    | 548                                    | 664         | 948        | 1,703       | 1,667    | 1,718     | 1,630      | 1,472   | 1,334   | 1,339     | 1,384    |  |  |  |
| Gross Margin %                     | 46.6                                   | 49.1        | 46.0       | 34.0        | 34.9     | 30.5      | 29.4       | 33.8    | 40.7    | 45.6      | 48.8     |  |  |  |
| Operating Income USD Mil           | 68                                     | 100         | 142        | 143         | 90       | 82        | -49        | 11      | 102     | 120       | 170      |  |  |  |
| Operating Margin %                 | 12.3                                   | 15.1        | 15.0       | 8.4         | 5.4      | 4.8       | -3.1       | 0.8     | 7.6     | 9.0       | 12.3     |  |  |  |
| Net Income USD Mil                 | 54                                     | 99          | 47         | 110         | 72       | 48        | -124       | -22     | 118     | 79        | 122      |  |  |  |
| Earnings Per Share USD             | 1.57                                   | 2.89        | 1.26       | 2.84        | 1.91     | 1.37      | -3.63      | -0.66   | 3.41    | 2.08      | 3.15     |  |  |  |
| Dividends USD                      | -                                      | -           | -          | -           | -        | -         | -          | -       | -       | -         | _        |  |  |  |
| Payout Ratio % *                   | _                                      | _           | -          | -           | _        | -         | _          | -       | -       | _         | _        |  |  |  |
| Shares Mil                         | 34                                     | 34          | 37         | 38          | 37       | 36        | 34         | 35      | 34      | 38        | 39       |  |  |  |
| Book Value Per Share * USD         | 12.23                                  | 13.65       | 17.05      | 19.94       | 22.74    | 20.18     | 19.74      | 21.79   | 20.89   | 26.40     | 25.50    |  |  |  |
| Operating Cash Flow USD Mil        | 101                                    | 102         | 132        | 204         | 257      | 153       | 145        | 154     | 222     | 319       | 371      |  |  |  |
| Cap Spending USD Mil               | -10                                    | -49         | -39        | -51         | -33      | -48       | -41        | -23     | -19     | -21       | -21      |  |  |  |
| Free Cash Flow USD Mil             | 91                                     | 54          | 93         | 152         | 223      | 105       | 103        | 131     | 203     | 298       | 349      |  |  |  |
| Free Cash Flow Per Share * USD     | 2.75                                   | 1.73        | 2.01       | 4.27        | 3.64     | 4.61      | 4.19       | 2.67    | 5.66    | 6.69      | _        |  |  |  |
| Working Capital USD Mil            | 341                                    | 411         | 488        | 469         | 429      | 482       | 455        | 477     | 834     | 393       | -        |  |  |  |
| * Indicates calendar year-end data | information                            |             |            |             |          |           |            |         |         |           |          |  |  |  |

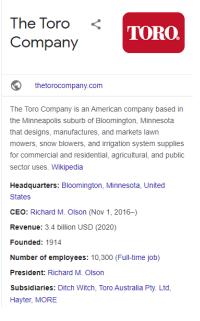
Internet of things, technology booms and matures - prices all the same, 3.5% FCF yield!

### WAL WESTERN ALLIANCE - BANK

### TTC TORO – great example! Not that expensive yet

Market Summary > Toro Co





### Again, double revenue, 4x net income 12x over 10 years - price to fcf in 2011 was 10

| The Toro Co TTC                    |                  |             |             |             |          |           |            |         |         | Alexa, e<br>the <b>Morn</b><br>skil | ingstar |
|------------------------------------|------------------|-------------|-------------|-------------|----------|-----------|------------|---------|---------|-------------------------------------|---------|
| Add to Portfolio                   | s 🖹 Print This P | age 🌁 PDF R | leport ? Da | ta Question |          |           |            |         |         |                                     |         |
| Quote Chart 🗈 Stock Analysis       | Performance      | Key Ratios  | Financials  | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |                                     |         |
| Financials                         |                  |             |             |             |          |           |            | Ex      | port 🖻  | Ascending                           | -       |
|                                    | 2011-10          | 2012-10     | 2013-10     | 2014-10     | 2015-10  | 2016-10   | 2017-10    | 2018-10 | 2019-10 | 2020-10                             | ттм     |
| Revenue USD Mil                    | 1,884            | 1,959       | 2,041       | 2,173       | 2,391    | 2,392     | 2,505      | 2,619   | 3,138   | 3,379                               | 3,840   |
| Gross Margin %                     | 33.8             | 34.4        | 35.5        | 35.6        | 35.0     | 36.6      | 36.8       | 35.9    | 33.4    | 35.2                                | 35.1    |
| Operating Income USD Mil           | 184              | 206         | 231         | 263         | 299      | 334       | 355        | 373     | 325     | 426                                 | 538     |
| Operating Margin %                 | 9.8              | 10.5        | 11.3        | 12.1        | 12.5     | 14.0      | 14.2       | 14.2    | 10.4    | 12.6                                | 14.0    |
| Net Income USD Mil                 | 118              | 130         | 155         | 174         | 202      | 231       | 268        | 272     | 274     | 330                                 | 422     |
| Earnings Per Share USD             | 0.93             | 1.07        | 1.31        | 1.51        | 1.78     | 2.06      | 2.41       | 2.50    | 2.53    | 3.03                                | 3.87    |
| Dividends USD                      | 0.20             | 0.22        | 0.28        | 0.40        | 0.50     | 0.60      | 0.70       | 0.80    | 0.90    | 1.00                                | 1.04    |
| Payout Ratio % *                   | _                | 20.6        | 20.9        | 25.4        | 28.5     | 28.7      | 28.5       | 31.6    | 34.4    | 35.9                                | 26.8    |
| Shares Mil                         | 127              | 121         | 118         | 115         | 114      | 112       | 111        | 109     | 108     | 109                                 | 109     |
| Book Value Per Share * USD         | _                | 2.68        | 3.33        | 3.71        | 4.26     | 5.33      | 6.17       | 6.16    | 7.91    | 9.80                                | 11.62   |
| Operating Cash Flow USD Mil        | 114              | 186         | 222         | 182         | 237      | 362       | 361        | 365     | 337     | 539                                 | 711     |
| Cap Spending USD Mil               | -57              | -43         | -49         | -71         | -56      | -51       | -58        | -90     | -93     | -78                                 | -79     |
| Free Cash Flow USD Mil             | 56               | 143         | 172         | 111         | 180      | 311       | 302        | 275     | 244     | 461                                 | 631     |
| Free Cash Flow Per Share * USD     | _                | 1.18        | 1.09        | 1.38        | 1.15     | 2.71      | 2.49       | 2.47    | 2.50    | 2.78                                | -       |
| Working Capital USD Mil            | 174              | 234         | 264         | 424         | 267      | 315       | 338        | 362     | 366     | 572                                 | _       |
| * Indiantee enlander ware and date | 1 A              |             |             |             |          |           |            |         |         |                                     |         |

\* Indicates calendar year-end data information

### The Toro Company

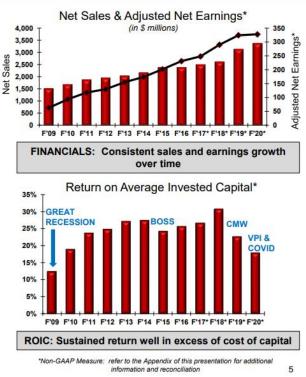
## INVESTMENT SUMMARY (NYSE: TTC)

### **C** = 2 = 2

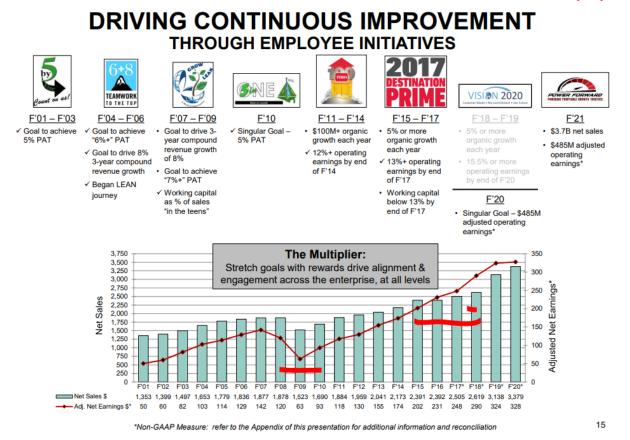
### TTC is a Market Leader With:

- Rich History and Deep Expertise in Solutions for Outdoor Environments
- Best in Class Distribution & Customer Care Networks
- Innovation & Brand Leadership
- Strong Financial Performance
- Effective Capital Allocation





#### The Toro Company



Scaling with acquisitions

0.0%

The Toro Company

# PRIORITIZING INVESTMENTS IN GROWTH STRONG BALANCE SHEET & CASH FLOW PROVIDES FINANCIAL FLEXIBILITY

\$10

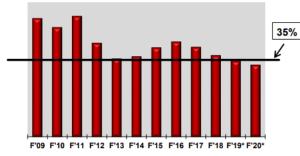
\$0

### Leadership Through Innovation

- Sustained 3%+ investment in research & engineering
- Passion to address customers unmet needs
- Drives market share gains & margin expansion

### Strategic Acquisitions

- Bias for Professional, Global, Water, Technology
- Seeking platforms for sustainable, long-term growth; adjacencies to core businesses
- Disciplined process right opportunity and price
   Vitality Index\*\*



\*Includes Charles Machine Works for F'19+ and Venture Products for F'20 \*\*Percent of Sales from New Products Introduced Over the Prior Three Years

н R&E Investment and % of Net Sales 4.0% \$140 \$130 3.5% \$120 \$110 3.0% \$100 \$90 2.5% \$80 2.0% \$70 \$60 \$50 1.5% \$40 1.0% \$30 \$20 0.5%

(\$ in Millions) \*Includes Charles Machine Works for F'19+ and Venture Products for F'20 16

F'09 F'10 F'11 F'12 F'13 F'14 F'15 F'16 F'17 F'18 F'19\*F'20'





#### тпе того сотпрану

# FULL-YEAR FISCAL 2021 GUIDANCE (AS OF SEPTEMBER 2, 2021)

| Net Sales Growth (%)                     | About 17%                       |
|--|---------------------------------|
| Adjusted Operating Earnings Margin* (%)  | Similar compared to Fiscal 2020 |
| Adjusted Diluted EPS* (\$)               | \$3.53 to \$3.57                |
| Capital Expenditures (\$)                | About \$130 million             |
| Depreciation & Amortization (\$)         | About \$95 million              |
| Interest Expense (\$)                    | About \$29 million              |
| Adjusted Effective Tax Rate* (%)         | Similar compared to Fiscal 2020 |
| Free Cash Flow ("FCF") Conversion* (%)** | 90% to 100%                     |

\*Non-GAAP Measure: refer to the Appendix of this presentation for additional information and reconciliation \*\*FCF Conversion Percentage = Free Cash Flow/GAAP Net Earnings

20

Buybacks, dividends

Good capital allocation - no buybacks when price high

### The Toro Company **EFFECTIVE CAPITAL DEPLOYMENT**

Cash From Operations

**B** Free Cash Flow\* to Approximate Net Earnings Over Time

**Operating and Growth Needs** Internal Productive Assets Acquisitions & Alliances

Target Gross Debt-to-EBITDA Ratio of 1-2x

Return to Shareholders / Debt Repayment Regular Dividends (30-40% of 3-Yr Average Reported EPS) Debt Repayment / Share Repurchases

| (\$ millions)          | F'11  | F'12  | F'13  | F'14  | F'15  | F'16  | F'17  | F'18  | F'19  | F'20  |
|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Operating Cash Flow    | \$120 | \$200 | \$234 | \$197 | \$250 | \$384 | \$361 | \$365 | \$337 | \$539 |
| Capital Expenditures   | \$57  | \$43  | \$49  | \$71  | \$56  | \$51  | \$58  | \$90  | \$93  | \$78  |
| Strategic Acquisitions | \$15  | \$10  | \$2   | \$1   | \$198 | \$0   | \$24  | \$31  | \$697 | \$138 |
| Dividends Paid         | \$25  | \$26  | \$32  | \$45  | \$56  | \$66  | \$76  | \$85  | \$96  | \$108 |
| Share Repurchases      | \$130 | \$93  | \$99  | \$102 | \$106 | \$110 | \$159 | \$160 | \$20  | \$0   |
| Total Capital Deployed | \$227 | \$172 | \$182 | \$219 | \$416 | \$227 | \$317 | \$366 | \$906 | \$324 |

\*Non-GAAP Measure: refer to the Appendix of this presentation for additional information and reconciliation

22

#### There was it, a PE of 10

### **The Toro Company**

# **NON-GAAP RECONCILIATIONS**

| Return on Average Invested Capital (%)* |      |      |      |      |      |      |      |      |    |  |  |  |
|---|------|------|------|------|------|------|------|------|----|--|--|--|
| (\$ in Millions)                        | F'09 | F'10 | F'11 | F'12 | F'13 | F'14 | F'15 | F'16 | F' |  |  |  |
| Adj. Op.                                |      |      |      |      |      |      |      |      |    |  |  |  |

#### '**1**7\* F'18\* F'19\* F'20\* Earnings\* \$124.2 \$135.7 \$157.5 \$178.4 \$207.2 \$233.7 \$290.6 \$325.8 \$343.3 \$75.6 \$99.8 \$249.3 (1-Adj. Tax Rate) Avg. Quarterly \$606.0 \$526.6 \$522.0 \$544.1 \$579.5 \$649.1 \$852.7 \$910.1 \$935.4 \$944.0 \$1,437.0 \$1,910.3 Capital Utilized ROIC 12.5% 19.0% 23.8% 24.9% 27.2% 27.5% 24.3% 25.7% 26.7% 30.8% 22.7% 18.0%

Adjusted Operating Earnings\*(1-Adjusted Effective Tax Rate) Avg. Quarterly Capital Utilized = ROIC

### Return on Average Equity (%)\*

| (\$ in Millions)         | F'09    | F'10    | F'11    | F'12    | F'13    | F'14    | F'15    | F'16    | F'17*   | F'18*   | F'19*   | F'20*     |
|--------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| Adjusted Net<br>Earnings | \$62.8  | \$93.2  | \$117.7 | \$129.5 | \$154.8 | \$173.9 | \$201.6 | \$231.0 | \$248.0 | \$290.1 | \$324.3 | \$327.7   |
| Avg. Quarterly<br>Equity | \$361.3 | \$298.6 | \$294.4 | \$312.4 | \$355.8 | \$387.1 | \$451.0 | \$537.6 | \$599.5 | \$630.8 | \$800.8 | \$1,016.5 |
| ROAE                     | 17.4%   | 31.2%   | 40.0%   | 41.5%   | 43.5%   | 44.9%   | 44.7%   | 43.0%   | 41.4%   | 46.0%   | 40.5%   | 32.2%     |

Visit the

Morningstar

Of course, with free money, it is easy to buy these things, but that is how it is.

### CUBE – CubeSmart – Selfstorage REIT



#### CubeSmart CUBE

|  |                   |             |             |             |          |           |            |         |         | EIFCente  | r    |
|--|-------------------|-------------|-------------|-------------|----------|-----------|------------|---------|---------|-----------|------|
| Add to Portfolio <u>`</u> Get E-mail Alert | s 🖹 Print This Pa | age P PDF R | eport ? Dat | ta Question |          |           |            |         |         |           |      |
| Quote Chart 🗈 Stock Analysis               | Performance       | Key Ratios  | Financials  | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |           |      |
| Financials                                 |                   |             |             |             |          |           |            | Ex      | port 💼  | Ascending |      |
|  | 2011-12           | 2012-12     | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | П    |
| Revenue USD Mil                            | 238               | 283         | 318         | 377         | 445      | 510       | 559        | 598     | 644     | 679       | 77   |
| Gross Margin %                             | 58.3              | 60.9        | 62.9        | 64.8        | 65.5     | 67.5      | 67.5       | 67.1    | 67.4    | 67.1      | 68   |
| Operating Income USD Mil                   | 46                | 32          | 58          | 89          | 111      | 150       | 197        | 220     | 232     | 258       | 28   |
| Operating Margin %                         | 19.2              | 11.4        | 18.3        | 23.6        | 25.0     | 29.3      | 35.2       | 36.8    | 36.0    | 37.9      | 36.  |
| Net Income USD Mil                         | _                 | 2           | 41          | 26          | 78       | 88        | 134        | 164     | 169     | 166       | 22   |
| Earnings Per Share USD                     | -0.02             | -0.03       | 0.26        | 0.14        | 0.42     | 0.45      | 0.74       | 0.88    | 0.88    | 0.85      | 1.1  |
| Dividends USD                              | 0.29              | 0.35        | 0.46        | 0.55        | 0.69     | 0.90      | 1.11       | 1.22    | 1.29    | 1.33      | 1.3  |
| Payout Ratio % *                           | _                 | -           | _           | 369.8       | 278.2    | 158.5     | 166.2      | 142.9   | 139.1   | 157.1     | 123. |
| Shares Mil                                 | 103               | 125         | 138         | 151         | 170      | 180       | 181        | 185     | 192     | 195       | 20   |
| Book Value Per Share * USD                 | 5.80              | 7.51        | 7.41        | 7.85        | 8.84     | 9.70      | 8.87       | 9.05    | 9.37    | 8.80      | 8.8  |
| Operating Cash Flow USD Mil                | 84                | 118         | 143         | 166         | 216      | 264       | 293        | 304     | 332     | 351       | 42   |
| Cap Spending USD Mil                       | -471              | -           | -           | -           | -        | _         | -          | _       | _       | -         | -    |
| Free Cash Flow USD Mil                     | -387              | 118         | 143         | 166         | 216      | 264       | 293        | 304     | 332     | 351       | 42   |
| Free Cash Flow Per Share * USD             | -0.57             | 0.95        | 1.01        | 1.08        | 1.25     | 1.43      | 1.57       | 1.65    | 1.74    | 1.75      | -    |
| Working Capital USD Mil                    | -42               | -98         | -101        | -161        | -27      | -165      | -252       | -377    | -120    | -311      |      |
| * Indicates calendar year-end data         | information       |             |             |             |          |           |            |         |         |           |      |

\* Indicates calendar year-end data information

Another REIT 3% dividend and FFO a bit higher. So, depends on interest rates ets.

### MIDD MIDDLEBY CORP – a 100 bagger – A GREAT EXAMPLE

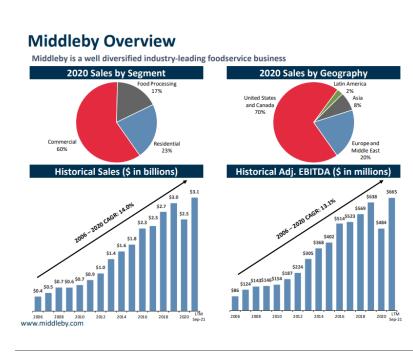
Market Summary > Middleby Corp



Again, likely 3% after adjusted earnings.

| The Middleby Cor               | <b>P</b> MIDD    |             |            |             |          |           |            |         |         | Stock Investo<br>Free Downloa |      |
|--------------------------------|------------------|-------------|------------|-------------|----------|-----------|------------|---------|---------|-------------------------------|------|
| Add to Portfolio               | s 🖹 Print This P | age 🌁 PDF R | eport ? Da | ta Question |          |           |            |         |         |                               |      |
| Quote Chart 🗈 Stock Analysis   | Performance      | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |                               |      |
| Financials                     |                  |             |            |             |          |           |            | Ex      | port 💼  | Ascending                     | -    |
|                                | 2011-12          | 2012-12     | 2013-12    | 2014-12     | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12                       | П    |
| Revenue USD Mil                | 856              | 1,038       | 1,429      | 1,637       | 1,827    | 2,268     | 2,336      | 2,723   | 2,959   | 2,513                         | 3,11 |
| Gross Margin %                 | 40.2             | 38.8        | 38.5       | 39.1        | 38.7     | 39.7      | 39.1       | 36.9    | 37.3    | 35.1                          | 36   |
| Operating Income USD Mil       | 149              | 188         | 244        | 294         | 331      | 457       | 476        | 465     | 510     | 350                           | 49   |
| Operating Margin %             | 17.4             | 18.1        | 17.1       | 18.0        | 18.1     | 20.1      | 20.4       | 17.1    | 17.2    | 13.9                          | 15   |
| Net Income USD Mil             | 95               | 121         | 154        | 193         | 192      | 284       | 298        | 317     | 352     | 207                           | 43   |
| Earnings Per Share USD         | 1.72             | 2.20        | 2.74       | 3.40        | 3.36     | 4.98      | 5.26       | 5.70    | 6.33    | 3.76                          | 7.7  |
| Dividends USD                  | _                | _           | _          | _           | _        | -         | -          | _       | -       | -                             |      |
| Payout Ratio % *               | _                | _           | _          | _           | _        | -         | _          | _       | -       | -                             |      |
| Shares Mil                     | 56               | 55          | 56         | 57          | 57       | 57        | 57         | 56      | 56      | 55                            | 5    |
| Book Value Per Share * USD     | 8.50             | 11.52       | 13.62      | 16.82       | 19.79    | 23.40     | 23.53      | 28.25   | 33.03   | 36.53                         | 41.3 |
| Operating Cash Flow USD Mil    | 130              | 128         | 146        | 234         | 250      | 294       | 304        | 369     | 377     | 525                           | 55   |
| Cap Spending USD Mil           | -8               | -8          | -20        | -13         | -22      | -25       | -54        | -41     | -47     | -42                           | -4   |
| Free Cash Flow USD Mil         | 123              | 121         | 127        | 221         | 227      | 269       | 250        | 327     | 331     | 483                           | 51   |
| Free Cash Flow Per Share * USD | 1.66             | 2.16        | 1.79       | 3.75        | 3.78     | 4.10      | 4.82       | 5.42    | 5.56    | 7.62                          |      |
| Working Capital USD Mil        | -182             | 170         | 234        | 286         | 285      | 323       | 458        | 503     | 616     | 570                           |      |

Trading at price to EBITDA of 5 in 2021. 10 times FCF



### MIDDLEBY

#### **Company Highlights**

- Three industry-leading, highly synergistic foodservice platforms with over 100 brands
- Diversified business across end markets and geographies
- Strong track record of profitability with EBITDA margins in excess of 20% for sustained period
- Leveraging core strengths to broaden product offerings in Commercial Foodservice, Residential Kitchen and Food Processing businesses
- Plan in place to continue growth and improve margins further
- Proven ability to acquire and integrate businesses

### **Snapshot of Middleby's Business Segments**

**Commercial Foodservice** 

Middleby is a leading global manufacturer of commercial

restaurants (from quick service to fine dining) as well as

Leading solutions provider across commercial kitchen and beverage categories

Extensive portfolio of products catered toward

JADE JOETap Lincat Magikitohin @ MANAEL FORCE

Ultrafryer. AVarimixer () Wunder-Bar

institutions such as hospitals and schools

cooking equipment

Select **MIDDLEBY** Brands

### **Residential Kitchen**

- Middleby entered the ultra-premium residential appliance market with the acquisition of Viking Range in 2013 and has since built a portfolio of leading brands
- Enables customers to experience commercial grade innovation and chef-approved appliances in their home
- Broad product portfolio including ranges, built-in surface cooking and ovens and cook tops, stand alone and built-1 in refrigeration and outdoor cooking equipment



## MIDDLEBY Food Processing

3

Middleby is a leader in preparation, cooking, baking, packaging, and food safety systems for the industrial processing, baking and packaging industry

17%

Core products include batch ovens, belt ovens, continuous processing ovens, automated thermal processing systems, automated loading and unloading systems, meat presses, reduction and emulsion system defrosting equipment, and packaging and food safety equipment



2020 Revenue Contribution

4

Small M&A

www.middleby.com

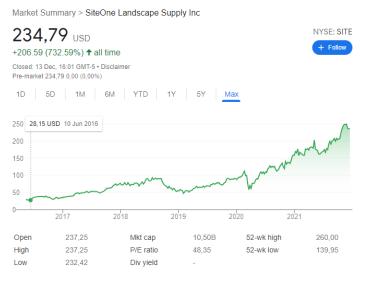
### Middleby Continued M&A Focus



Middleby has successfully deployed capital to acquire brands over the years which are strategically complementary to the current portfolio

| RECENT M&A ACTIVITY   |  |
|---|--|
| <ul> <li>Middleby has completed 20+ transactions since the beginning of 2018, investing in key technology initiatives and trends, while enhancing the company's capabilities across all three business segments</li> <li>Many of the most recent acquisition have ongoing sales and profitability benefits yet to be realized</li> <li>Middleby is clearly positioned for additional opportunities in Commercial Foodservice, Food Processing and Residential Kitchen</li> </ul>  | Strategic Investment Themes           Foodservice and Food Processing Automation           Beverage Platform Expansion           Health and Safety           International Expansion           IoT and Controls           Ventless Cooking |
| SELECT ACQUISITIONS & INVESTMENTS   |  |
| Image: Sector of the sector |  |
|   |  |
| VE.MA.C. JOETAP 🕍 TAYLOR TAYLOR Standex Stander   |  |
| Commercial Foodservice Residential Kitchen Food Processing<br>www.middleby.com  | 10   |

### SITE SITEONE LANDSCAPE SUPPLY INC



| SiteOne <<br>Landscape<br>Supply<br><sub>Company</sub>  | SiteOne<br>LABBEACH LIFEY<br>Bronger Together |
|---|---|
| S siteone.com   |   |
| Headquarters: Roswell, Georgi<br>Founded: 2001<br>Subsidiaries: Siteone Landscaj<br>Lic, MORE |   |
| Revenue   | ~   |
| Competitors   | ~   |
| Board of directors  | ~   |
| Cfo   | ~   |
|   | Disclaimer                                    |

the Morningsta

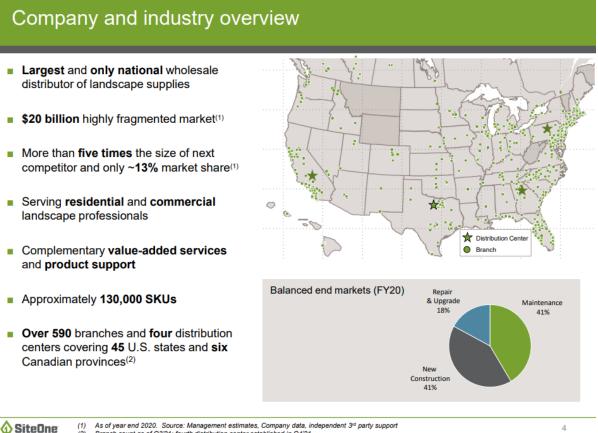
### SiteOne Landscape Supply Inc SITE

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| Quote Chart 🗈 Stock Analysis   | Performance | Key Ratios | Financials | Valuation | Insiders | Ownership | Filings B | onds    |         |           |       |
|--------------------------------|-------------|------------|------------|-----------|----------|-----------|-----------|---------|---------|-----------|-------|
| Financials                     |             |            |            |           |          |           |           | Ex      | oprt 📄  | Ascending | -     |
|                                | 2011-12     | 2012-12    | 2013-12    | 2014-12   | 2015-12  | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12   | ттм   |
| Revenue USD Mil                | -           | 1,062      | 1,073      | 1,176     | 1,451    | 1,648     | 1,862     | 2,112   | 2,358   | 2,705     | 3,345 |
| Gross Margin %                 | -           | 29.9       | 27.0       | 26.4      | 29.6     | 31.3      | 32.0      | 32.1    | 32.8    | 33.3      | 34.4  |
| Operating Income USD Mil       | -           | 41         | 58         | 45        | 59       | 74        | 97        | 107     | 125     | 180       | 301   |
| Operating Margin %             | _           | 3.9        | 5.4        | 3.8       | 4.1      | 4.5       | 5.3       | 5.1     | 5.3     | 6.6       | 9.0   |
| Net Income USD Mil             | -           | 65         | 34         | 21        | 28       | 31        | 55        | 74      | 78      | 121       | 222   |
| Earnings Per Share USD         | -           | 4.55       | 2.36       | -0.29     | -1.04    | -3.01     | 1.29      | 1.73    | 1.82    | 2.75      | 4.84  |
| Dividends USD                  | _           | -          | -          | _         | _        | -         | _         | _       | _       | _         | _     |
| Payout Ratio % *               | -           | -          | -          | _         | _        | -         | _         | _       | _       | -         | _     |
| Shares Mil                     | _           | 14         | 14         | 14        | 14       | 30        | 42        | 43      | 43      | 44        | 46    |
| Book Value Per Share * USD     | -           | -          | -          | -         | _        | 3.86      | 5.15      | 7.44    | 9.25    | 17.57     | 22.88 |
| Operating Cash Flow USD Mil    | _           | 43         | 41         | 53        | 71       | 73        | 16        | 78      | 131     | 229       | 208   |
| Cap Spending USD Mil           | -           | -5         | -3         | -4        | -11      | -9        | -16       | -19     | -21     | -26       | -40   |
| Free Cash Flow USD Mil         | _           | 38         | 39         | 48        | 61       | 64        | -         | 58      | 109     | 203       | 169   |
| Free Cash Flow Per Share * USD | -           | -          | -          | -         | -        | 0.64      | 0.89      | 1.17    | 1.87    | 5.27      | _     |
| Working Capital USD Mil        | _           | -          | 286        | 282       | 298      | 305       | 396       | 483     | 455     | 483       | _     |

\* Indicates calendar year-end data information

### 6% FCF in 2016 at IPO! But with good growth! Now it is priced a bit fancy but still growing fast!



As of year end 2020. Source: Management estimates, Company data, independent 3<sup>rd</sup> party support
 Branch count as of Q3'21; fourth distribution center established in Q4'21

Many small acquisitions where you can scale your business and cut on costs – amazing in these niches!

| Prove                               | en trac   | k recc  | ord of su   | iccessful  | acquisit   | ions   |   |           |
|-------------------------------------|---|---|---|--|--|--|---|-----------|
|                                     | 2014 – 2015<br>• Eljay<br>• Diamond<br>Head<br>• Stockyard<br>• BISCO<br>• Shemin<br>• AMC<br>• Green | 2016<br>• Hydro-<br>Scape<br>• Blue Max<br>• Bissett<br>• Glen Allen<br>• Loma Vista<br>• East<br>Haven | 2017<br>Aspen Valley<br>Stone Forest<br>Angelo's<br>AB Supply<br>Evergreen<br>Partners<br>South Coast<br>Supply | 2018<br>Pete Rose<br>Atlantic Irrigation<br>Village Nurseries<br>Terrazzo & Stone<br>Landscaper's<br>Choice<br>Auto-Rain<br>All American<br>Stone<br>Landscape<br>Express<br>Kirkwood<br>Stone Center<br>CentralPro<br>C&C Sand &<br>Stone<br>All Around | 2019<br>Cutting Edge<br>All Pro<br>Horticulture<br>Landscape<br>Depot Supply<br>Fisher's<br>Landscape<br>Depot<br>Stone & Soil | 2020<br>• Wittkopf<br>Landscape<br>Supplies<br>• Empire Supplies<br>• The Garden<br>Dept.<br>• Big Rock<br>• Alliance Stone<br>• Modern Builders   | 2021 YTD<br>- Lucky<br>Landscape<br>- Arizona Stone<br>- Timberwall<br>- Melrose<br>Irrigation Supply<br>- Rock & Block<br>- Green Brothers | Total     |
|                                     | Resource<br>Tieco   |   | <ul> <li>Marshall Stone</li> <li>Harmony<br/>Gardens</li> </ul>   |  | Depot<br>Voss Materials<br>Trendset<br>Concrete<br>Products<br>Design Outdoor<br>Dirt Doctors<br>Daniel Stone                  | <ul> <li>Modern Builders</li> <li>BURNCO<br/>Landscape<br/>Centres</li> <li>Hedberg Supply</li> <li>Alpine Materials</li> <li>Dirt and Rock</li> <li>Stone Center of<br/>Virginia</li> </ul> |   |           |
| # Acquisitions                      | 8   | 6   | 8   | 13   | 10   | 11   | 6   | 62        |
| Annualized net sales <sup>(1)</sup> | ~\$270M   | ~\$150M   | ~\$130M   | ~\$230M  | ~\$100M  | ~\$190M  | ~\$100M   | ~\$1,170M |
| # branches<br>added                 | 68  | 29  | 26  | 78   | 21   | 30   | 23  | 275       |
|                                     |   | ing twelve months<br>Company data   | (TTM) revenues in the   | year acquired  |  |  |   | 11        |

INDUSTRY CONSOLIDATOR!

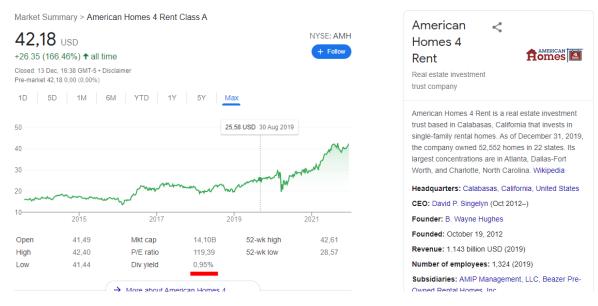
### LSI LIFE STORAGE INC – REIT – SELFSTORAGE

Market Summary > Life Storage Inc



### AMH AMERICAN HOMES RENT REIT CLASS A - GROW< GROW< GROW

#### Single family homes



The yield seems a bit low. Likely focused on growth, also with constant capital raises.

6

Morningstar Stock Investor

Free Download

### American Homes 4 Rent Class A AMH

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Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

|                                |         | cey natios |         |         |         |         | -       |         |         |           |       |
|--------------------------------|---------|------------|---------|---------|---------|---------|---------|---------|---------|-----------|-------|
| Financials                     |         |            |         |         |         |         |         | Exp     | port 💼  | Ascending | *     |
|                                | 2011-12 | 2012-12    | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12 | 2019-12 | 2020-12   | TTN   |
| Revenue USD Mil                | _       | 5          | 139     | 399     | 631     | 879     | 960     | 1,073   | 1,143   | 1,183     | 1,273 |
| Gross Margin %                 | _       | 20.9       | 47.0    | 52.8    | 53.1    | 56.0    | 55.8    | 54.6    | 54.5    | 54.3      | 55.3  |
| Operating Income USD Mil       | -       | -9         | -22     | 20      | 64      | 159     | 204     | 230     | 250     | 251       | 285   |
| Operating Margin %             | _       | -206.3     | -15.8   | 5.1     | 10.1    | 18.1    | 21.2    | 21.4    | 21.9    | 21.2      | 22.4  |
| Net Income USD Mil             | -       | -10        | -32     | -48     | -62     | 7       | 81      | 108     | 141     | 140       | 176   |
| Earnings Per Share USD         | -       | -0.14      | -0.36   | -0.34   | -0.40   | -0.14   | -0.08   | 0.08    | 0.29    | 0.28      | 0.36  |
| Dividends USD                  | _       | -          | 0.05    | 0.20    | 0.20    | 0.20    | 0.20    | 0.20    | 0.20    | 0.20      | 0.3   |
| Payout Ratio % *               | -       | -          | _       | _       | -       | -       | _       | _       | 74.1    | 74.1      | 97.2  |
| Shares Mil                     | _       | 72         | 124     | 196     | 211     | 234     | 264     | 294     | 300     | 307       | 321   |
| Book Value Per Share * USD     | -       | -          | 14.94   | 16.44   | 15.89   | 16.84   | 17.80   | 17.76   | 17.71   | 18.22     | 17.66 |
| Operating Cash Flow USD Mil    | -       | -7         | 16      | 161     | 201     | 279     | 386     | 411     | 458     | 474       | 545   |
| Cap Spending USD Mil           | _       | _          | -       | _       | _       | _       | -38     | -54     | -71     | -105      | -110  |
| Free Cash Flow USD Mil         | _       | -7         | 16      | 161     | 201     | 279     | 348     | 356     | 386     | 369       | 42    |
| Free Cash Flow Per Share * USD | _       | -          | 0.01    | 0.76    | 0.87    | 1.28    | 1.48    | 1.22    | 1.30    | 1.21      | -     |
| Working Capital USD Mil        | _       | 401        | 145     | 209     | 200     | 295     | 93      | -41     | 233     | 200       | -     |
|                                |         |            |         |         |         |         |         |         |         |           |       |

Yes, FFO is for growth

# Full Year 2021 Guidance – Tracking to High-End

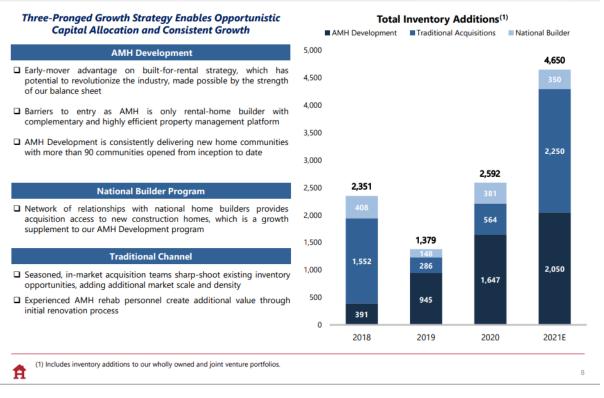
Industry Leading 2021 Expected Core FFO Growth<sup>(1)</sup>

| Full Year 2   | 021 Guidance <sup>(2)</sup> |                 |                  |
|---|-----------------------------|-----------------|------------------|
|   | Revised                     | Prior           | Revised Midpoint |
| Core FFO per share and unit                         | \$1.34 - \$1.38             | \$1.29 - \$1.35 | \$1.36           |
| Core FFO per share and unit growth                  | 15.5% - 19.0%               | 11.2% - 16.4%   | 17.2%            |
|   |                             |                 |                  |
| Same-Home Portfolio:                                |                             |                 |                  |
| Core revenues growth                                | 6.50% - 7.00%               | 5.00% - 6.00%   | 6.75%            |
| Core property operating expenses growth             | 4.25% - 5.25%               | 4.00% - 5.50%   | 4.75%            |
| Core NOI growth                                     | 7.50% - 8.50%               | 5.25% - 6.75%   | 8.00%            |
|   |                             |                 |                  |
|   |                             |                 |                  |
| AMH Development Deliveries Spend                    | \$600M - \$700M             | \$600M - \$700M | \$650M           |
| Traditional Channel & National Builder Acquisitions | \$850M - \$950M             | \$700M - \$800M | \$900M           |
| Land & Development Pipeline Investments             | \$350M                      | \$300M          |                  |
| Gross Capital Deployment (Wholly-Owned & JVs)       | \$1.8B - \$2.0B             | \$1.6B - \$1.8B | \$1.9B           |
| Wholly Owned Capital Deployment (Pro Rata JVs)      | \$1.6B - \$1.8B             | \$1.4B - \$1.6B | \$1.7B           |



Note: Refer to Defined Terms and Non-GAAP Reconciliations, as well as the 3Q21 Supplemental Information Package, for defined metrics and GAAP to non-GAAP reconciliations. (1) Based on the most recent 2021 FFO growth guidance midpoint amongst peers (2) Refer to slide 22 for 2021 Outlook disclosure. Guidance based on last reporting update as of 11/4/2021.

# **AMH Strategic Priority: Grow, Grow, Grow**



As long as the spread is good (the yield on rents and interest on capital) their business will do great, as long... Highest flyier now, lowest falling later! As always...

### GME GAMESTOP CORP CLASS A

Even this enters the index on market cap.

Market Summary > GameStop Corp.



### Still flying high.

Still bleeding money

| Add to Portfolio             | E Print This P | age 🌁 PDF R | eport ? Da | ta Question |          |           |            |         |         | ETF Cente |       |
|------------------------------|----------------|-------------|------------|-------------|----------|-----------|------------|---------|---------|-----------|-------|
| Quote Chart 🗈 Stock Analysis | Performance    | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |           |       |
| Financials                   |                |             |            |             |          |           |            | Exp     | port 📄  | Ascending | -     |
|                              | 2012-01        | 2013-01     | 2014-01    | 2015-01     | 2016-01  | 2017-01   | 2018-01    | 2019-01 | 2020-01 | 2021-01   | TT    |
| Revenue USD Mil              | 9,551          | 8,887       | 9,040      | 9,296       | 9,363    | 8,607     | 9,225      | 8,285   | 6,466   | 5,090     | 5,878 |
| Gross Margin %               | 28.1           | 29.8        | 29.4       | 29.9        | 31.2     | 35.0      | 33.0       | 27.9    | 29.5    | 24.7      | 24.3  |
| Operating Income USD Mil     | 651            | 639         | 602        | 621         | 652      | 592       | 526        | 313     | -14     | -254      | -17   |
| Operating Margin %           | 6.8            | 7.2         | 6.7        | 6.7         | 7.0      | 6.9       | 5.7        | 3.8     | -0.2    | -5.0      | -2.9  |
| Net Income USD Mil           | 339            | -269        | 354        | 393         | 403      | 353       | 35         | -673    | -470    | -215      | -153  |
| Earnings Per Share USD       | 2.41           | -2.13       | 2.99       | 3.47        | 3.78     | 3.40      | 0.34       | -6.59   | -5.38   | -3.31     | -2.02 |
| Dividends USD                | _              | 0.80        | 1.10       | 1.32        | 1.44     | 1.48      | 1.52       | 1.52    | 0.38    | -         | -     |
| Payout Ratio % *             | _              | _           | 34.5       | 39.9        | 39.0     | 39.5      | 44.4       | _       | _       | -         | _     |
| Shares Mil                   | 141            | 126         | 118        | 113         | 107      | 103       | 102        | 102     | 88      | 65        | 70    |
| Book Value Per Share * USD   | 22.24          | 17.31       | 18.54      | 18.65       | 18.80    | 21.03     | 22.84      | 15.35   | 9.36    | 5.09      | 22.98 |
| Operating Cash Flow USD Mil  | 625            | 632         | 763        | 481         | 656      | 537       | 434        | 325     | -415    | 124       | -159  |
| Cap Spending USD Mil         | -165           | -139        | -125       | -159        | -173     | -142      | -113       | -94     | -79     | -60       | -68   |
| Free Cash Flow USD Mil       | 460            | 493         | 637        | 320         | 484      | 394       | 322        | 231     | -493    | 64        | -227  |

\* Indicates calendar year-end data information

3.26

363

3.75

296

5.94

223

1.33

423

4.17

144

4.32

379

2.61

623

1.76

947

-2.48

396

2.30

209

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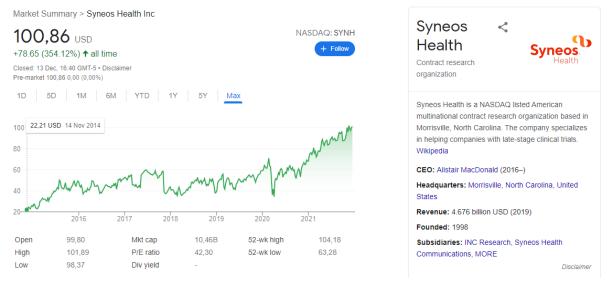
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Free Cash Flow Per Share \* USD

Working Capital USD Mil

#### Have fun

### SYNH SYNEOS HEALTH INC CLASS A – stable, priced like most!



Doing the clinical trials, interesting business, should grow in the current crazy drug era.

Stable business, I see some acquisitions, but priced like most of the above

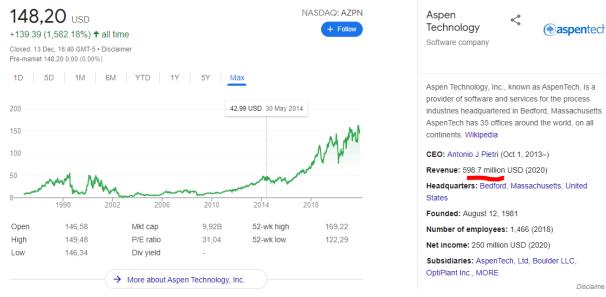
| Syneos Health In               | c Class A        | SYNH        | 🗈 Morn     | ingstar R   | ating    |           |         |         |         | Morningstar<br>Stock Investo<br>Free Downloa | or    |
|--------------------------------|------------------|-------------|------------|-------------|----------|-----------|---------|---------|---------|--|-------|
| Add to Portfolio               | s 🖹 Print This P | age P PDF R | eport ? Da | ta Question |          |           |         |         |         |  |       |
| Quote Chart 🗈 Stock Analysis   | Performance      | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings | Bonds   |         |  |       |
| Financials                     |                  |             |            |             |          |           |         | Ex      | port 💼  | Ascending                                    | -     |
|                                | 2011-12          | 2012-12     | 2013-12    | 2014-12     | 2015-12  | 2016-12   | 2017-12 | 2018-12 | 2019-12 | 2020-12                                      | ттм   |
| Revenue USD Mil                | 656              | 869         | 995        | 1,179       | 1,399    | 1,611     | 2,672   | 4,390   | 4,676   | 4,416  | 4,980 |
| Gross Margin %                 | 24.0             | 21.9        | 22.1       | 25.0        | 26.6     | 25.1      | 23.2    | 21.8    | 22.0    | 23.0   | 23.3  |
| Operating Income USD Mil       | -2               | 2           | 44         | 95          | 160      | 172       | 158     | 276     | 341     | 353  | 423   |
| Operating Margin %             | -0.3             | 0.2         | 4.4        | 8.1         | 11.4     | 10.7      | 5.9     | 6.3     | 7.3     | 8.0  | 8.5   |
| Net Income USD Mil             | -60              | -59         | -42        | -23         | 117      | 113       | -138    | 24      | 131     | 193  | 251   |
| Earnings Per Share USD         | -1.23            | -1.15       | -0.81      | -0.51       | 1.95     | 2.03      | -1.85   | 0.23    | 1.25    | 1.83   | 2.38  |
| Dividends USD                  | _                | -           | _          | _           | _        | _         | -       | · _     | _       | _  | _     |
| Payout Ratio % *               | -                | -           | _          | _           | _        | -         | _       |         | -       | -  | _     |
| Shares Mil                     | 52               | 52          | 52         | 53          | 60       | 56        | 75      | 105     | 105     | 105  | 105   |
| Book Value Per Share * USD     | -                | -           | _          | 4.79        | 5.90     | 4.87      | 28.98   | 27.41   | 27.61   | 29.79  | 32.01 |
| Operating Cash Flow USD Mil    | -19              | 43          | 37         | 131         | 205      | 109       | 198     | 303     | 318     | 425  | 379   |
| Cap Spending USD Mil           | -5               | -10         | -18        | -26         | -21      | -31       | -44     | -55     | -64     | -50  | -41   |
| Free Cash Flow USD Mil         | -23              | 33          | 20         | 106         | 184      | 78        | 154     | 249     | 255     | 375  | 337   |
| Free Cash Flow Per Share * USD | _                |             | -          | 1.99        | 2.27     | 2.35      | 1.30    | 2.13    | 1.97    | 3.98   | _     |
| Working Capital USD Mil        | _                | 44          | 58         | 47          | -53      | 56        | 263     | -11     | 46      | 161  | _     |

\* Indicates calendar year-end data information

Morningstar Stock Investo

### AZPN ASPEN TECHNOLOGY INC





### 20 times revenue

Faster growh, and a bit more expensive than others.

### Aspen Technology Inc AZPN | B Morningstar Rating

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| Quo | te | Chart | 🗈 Stock Analysis | Performance | Key Ratios | Financials | Valuation | Insiders | Ownership | Filings | Bonds |
|-----|----|-------|------------------|-------------|------------|------------|-----------|----------|-----------|---------|-------|

|                                |         | .,      |         |         |         |         |         |         |         |             |       |  |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------------|-------|--|
| Financials                     |         |         |         |         |         |         | Export  |         |         | Ascending 💌 |       |  |
|                                | 2012-06 | 2013-06 | 2014-06 | 2015-06 | 2016-06 | 2017-06 | 2018-06 | 2019-06 | 2020-06 | 2021-06     | ттм   |  |
| Revenue USD Mil                | 243     | 311     | 391     | 440     | 472     | 483     | 500     | 598     | 599     | 709         | 730   |  |
| Gross Margin %                 | 78.5    | 83.8    | 86.5    | 88.7    | 89.7    | 90.2    | 89.9    | 90.3    | 89.7    | 91.5        | 91.8  |  |
| Operating Income USD Mil       | -15     | 56      | 130     | 180     | 211     | 212     | 210     | 283     | 257     | 358         | 364   |  |
| Operating Margin %             | -6.3    | 17.9    | 33.1    | 40.8    | 44.8    | 43.9    | 42.0    | 47.3    | 43.0    | 50.5        | 49.8  |  |
| Net Income USD Mil             | -14     | 45      | 86      | 118     | 140     | 162     | 149     | 263     | 230     | 320         | 326   |  |
| Earnings Per Share USD         | -0.15   | 0.47    | 0.92    | 1.33    | 1.68    | 2.33    | 3.85    | 3.69    | 3.34    | 4.67        | 4.77  |  |
| Dividends USD                  | _       | _       | -       | _       | _       | _       | -       | _       | _       | _           | _     |  |
| Payout Ratio % *               | -       | -       | _       | _       | _       | -       | -       | -       | -       | -           | -     |  |
| Shares Mil                     | 94      | 95      | 94      | 89      | 83      | 77      | 73      | 71      | 69      | 68          | 68    |  |
| Book Value Per Share * USD     | 1.39    | 1.07    | 0.94    | -0.32   | -0.44   | -3.40   | -3.91   | 6.20    | 5.69    | 10.79       | 10.34 |  |
| Operating Cash Flow USD Mil    | 105     | 147     | 200     | 192     | 154     | 182     | 207     | 238     | 243     | 276         | 272   |  |
| Cap Spending USD Mil           | -5      | -7      | -5      | -8      | -4      | -3      | -1      | -2      | -1      | -2          | -2    |  |
| Free Cash Flow USD Mil         | 100     | 140     | 195     | 184     | 150     | 179     | 206     | 237     | 242     | 274         | 271   |  |
| Free Cash Flow Per Share * USD | 0.94    | 1.33    | 1.80    | 2.08    | 1.87    | 1.91    | 2.72    | 3.23    | 3.29    | 3.96        | _     |  |
| Working Capital USD Mil        | 66      | 70      | 63      | -33     | -71     | -321    | -371    | 108     | 416     | 627         | _     |  |

st Indicates calendar year-end data information

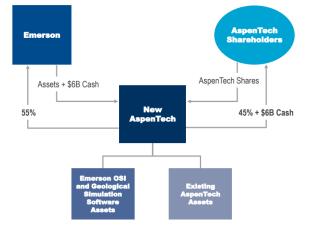
#### Manufacturing software

Merger

### **A Win-Win Transaction Structure**

Emerson acquires majority stake in highly strategic business to accelerate Emerson's software growth strategy Cash value to AspenTech shareholders plus continued ownership of new, more valuable, well-diversified company

- · Strong platform for growth for both AspenTech and Emerson shareholders across diversified end markets
- New AspenTech is 55% owned by Emerson and 45% owned by existing AspenTech shareholders
- · New AspenTech maintains a strong balance sheet that is well-positioned for future acquisitions
- · Software-focused culture with ability to incentivize talent in line with industry standards
- New AspenTech is a publicly traded company trading on NASDAQ under AZPN ticker



EMERSON ( aspentech

Investment bankers can make everything look nice!

### AspenTech Is a World Leader in Industrial Asset Optimization Software

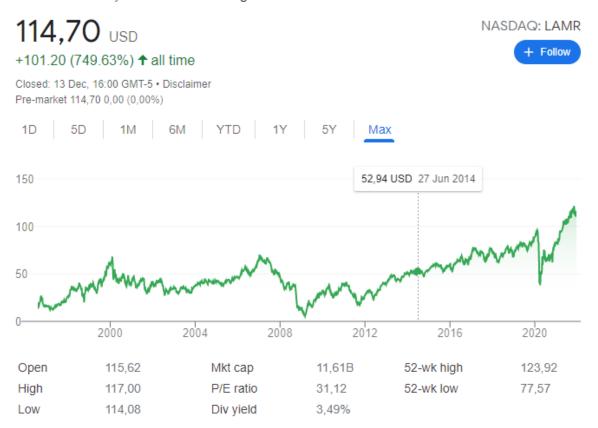


Note: Reflects estimated AspenTech financials for fiscal year ending 30-Jun-2022 <sup>1</sup> AspenTech 2016 – 2021 results (Jun-FYE)

Ah, too crazy and too expensive to even look deeper.

### LAMR LAMAR ADVERTISING COMPANY CLAS - bilboards

Market Summary > Lamar Advertising Co



### Ok, cyclical, and looks very bad when things get bad.

### Lamar Advertising Co Class A LAMR

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| Add to Portfolio               | E Print This Pa | ige 🏼 💾 PDF R | eport ? Dat | ta Question |          |           |            |         |         |           |      |
|--------------------------------|-----------------|---------------|-------------|-------------|----------|-----------|------------|---------|---------|-----------|------|
| Quote Chart 🗈 Stock Analysis   | Performance     | Key Ratios    | Financials  | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |           |      |
| Financials                     |                 |               |             |             |          |           |            | Ex      | port 🖻  | Ascending | -    |
|                                | 2011-12         | 2012-12       | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | TT   |
| Revenue USD Mil                | 1,133           | 1,183         | 1,246       | 1,287       | 1,353    | 1,500     | 1,541      | 1,627   | 1,754   | 1,569     | 1,72 |
| Gross Margin %                 | 63.9            | 64.6          | 64.9        | 64.8        | 65.0     | 65.0      | 64.9       | 65.5    | 66.4    | 64.5      | 67.  |
| Operating Income USD Mil       | 186             | 204           | 220         | 275         | 374      | 424       | 451        | 468     | 511     | 401       | 50   |
| Operating Margin %             | 16.4            | 17.2          | 17.6        | 21.4        | 27.7     | 28.3      | 29.2       | 28.7    | 29.1    | 25.6      | 29.4 |
| Net Income USD Mil             | 9               | 10            | 40          | 254         | 263      | 299       | 318        | 305     | 372     | 243       | 37   |
| Earnings Per Share USD         | 0.07            | 0.08          | 0.42        | 2.66        | 2.72     | 3.05      | 3.23       | 3.08    | 3.71    | 2.41      | 3.6  |
| Dividends USD                  | -               | -             | -           | 2.50        | 2.75     | 3.02      | 3.32       | 3.65    | 3.84    | 2.50      | 3.0  |
| Payout Ratio % *               | -               | -             | _           | 281.4       | 70.6     | 97.7      | 102.8      | 118.3   | 104.1   | 126.0     | 81.3 |
| Shares Mil                     | 93              | 94            | 95          | 95          | 96       | 98        | 98         | 99      | 100     | 101       | 10   |
| Book Value Per Share * USD     | 8.88            | 9.32          | 9.84        | 8.87        | 10.40    | 10.84     | 11.10      | 11.02   | 11.62   | 11.19     | 12.2 |
| Operating Cash Flow USD Mil    | 319             | 376           | 395         | 453         | 478      | 522       | 507        | 565     | 631     | 570       | 69   |
| Cap Spending USD Mil           | -107            | -106          | -106        | -108        | -110     | -108      | -109       | -118    | -141    | -62       | -8   |
| Free Cash Flow USD Mil         | 212             | 270           | 289         | 345         | 367      | 414       | 398        | 447     | 490     | 508       | 60   |
| Free Cash Flow Per Share * USD | 2.76            | 2.89          | 3.30        | 3.05        | 3.73     | 4.04      | 4.09       | 4.45    | 4.69    | 4.92      | -    |
| Working Capital USD Mil        | 95              | 104           | 37          | 48          | 40       | 39        | 95         | -91     | -363    | -167      | _    |

\* Indicates calendar year-end data information

### 153.200 billboards

But does not own the land, it mostly leases is, with shorter term contracts – thus, when things go good for the company, one can expect higher prices.

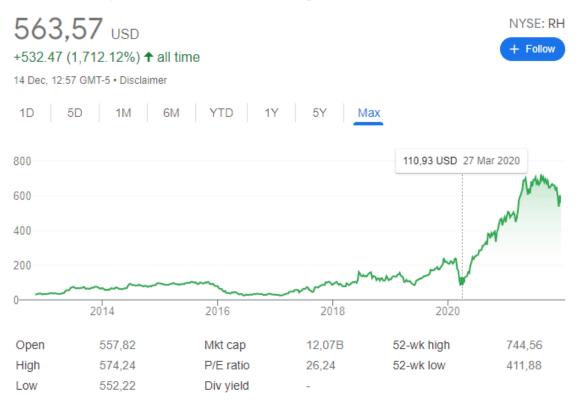
In a crisis, when the marketing budgets are cut, it might be the time to look at this, if real life advertising will still have an impact.

Higher FCF yield, but still REIT.

### RH RH Consumer Discretionary

Another <u>already analyzed</u>, one that I said will just go up, it is up 5x since.

Market Summary > Restoration Hardware Holdings, Inc common stock



But anyway, I don't like these financial engineering ideas, even if it seems those work perfectly – as always, until those don't !

### APA APA CORP – Oil Producer 4 rigs

Finally, the first stock that isn't at all time highs.



I don't know, shale oil needs \$60 to make money. These plays work when oil is high, but better be far when it is low. As shown above.

### DAR DARLING INGREDIENTS INC

Market Summary > Darling Ingredients Inc



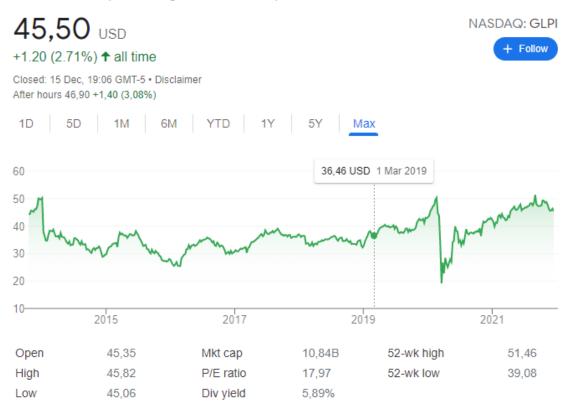
This happens when something turns profitable, FCF profitable and earnings jump. But still, high valuation.

| dd to Portfolio 🚊 Get E-mail Alerts 🖹 Print This Page 🎦 PDF Report 💡 Data Question |             |            |            |           |          |           |            |         |         |           |       |
|--|-------------|------------|------------|-----------|----------|-----------|------------|---------|---------|-----------|-------|
| Quote Chart 🗈 Stock Analysis   | Performance | Key Ratios | Financials | Valuation | Insiders | Ownership | Filings Bo | onds    |         |           |       |
| Financials   |             |            |            |           |          |           |            | Exp     | port 💼  | Ascending | -     |
|  | 2011-12     | 2012-12    | 2013-12    | 2014-12   | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | ИТТ   |
| Revenue USD Mil  | 1,797       | 1,701      | 1,724      | 3,956     | 3,397    | 3,398     | 3,662      | 3,388   | 3,364   | 3,572     | 4,451 |
| Gross Margin %   | 29.5        | 27.6       | 26.8       | 21.1      | 21.9     | 22.3      | 21.5       | 21.9    | 23.0    | 24.7      | 26.3  |
| Operating Income USD Mil   | 315         | 232        | 193        | 189       | 151      | 152       | 137        | 110     | 91      | 154       | 442   |
| Operating Margin %   | 17.5        | 13.6       | 11.2       | 4.8       | 4.4      | 4.5       | 3.7        | 3.3     | 2.7     | 4.3       | 9.9   |
| Net Income USD Mil   | 169         | 131        | 109        | 64        | 79       | 102       | 128        | 101     | 313     | 297       | 540   |
| Earnings Per Share USD   | 1.47        | 1.11       | 0.91       | 0.39      | 0.48     | 0.62      | 0.77       | 0.60    | 1.86    | 1.78      | 3.23  |
| Dividends USD  | _           | -          | _          | -         | _        | -         | _          | -       | _       | -         | _     |
| Payout Ratio % *   | -           | -          | -          | -         | -        | -         | -          | -       | -       | -         | _     |
| Shares Mil   | 116         | 118        | 120        | 165       | 165      | 165       | 167        | 168     | 168     | 167       | 168   |
| Book Value Per Share * USD   | 7.71        | 9.02       | 7.05       | 11.97     | 11.01    | 12.05     | 12.89      | 13.69   | 14.10   | 17.12     | 19.81 |
| Operating Cash Flow USD Mil  | 241         | 250        | 211        | 275       | 421      | 391       | 411        | 399     | 363     | 625       | 606   |
| Cap Spending USD Mil   | -60         | -116       | -121       | -240      | -234     | -244      | -281       | -326    | -363    | -284      | -287  |
| Free Cash Flow USD Mil   | 181         | 134        | 90         | 35        | 188      | 147       | 129        | 73      | -1      | 341       | 319   |
| Free Cash Flow Per Share * USD   | 1.44        | 1.13       | 0.86       | 0.17      | 0.90     | 1.02      | 0.61       | 0.28    | 0.60    | 1.60      | _     |
| Working Capital USD Mil  | 92          | 159        | 951        | 570       | 488      | 441       | 397        | 357     | 229     | 312       | _     |

Ingredients, oil, diesel. Likely cyclical so expensive from an average cycle perspective.

### GLPI GAMING AND LEISURE PROPERTIES REIT

Market Summary > Gaming and Leisure Properties Inc



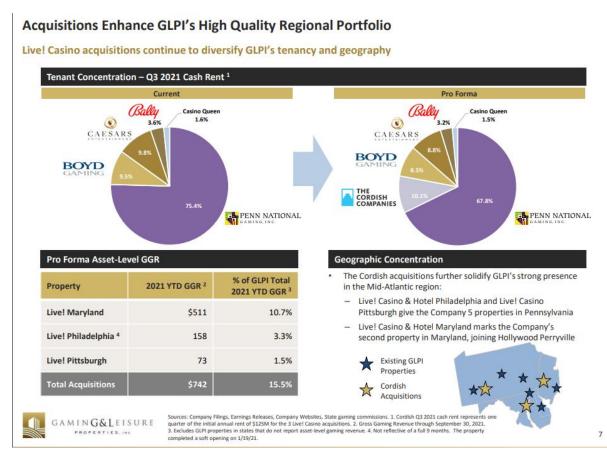
This shows how growth by issuing shares isn't really growth.

### Gaming and Leisure Properties Inc GLPI

Momingstar DividendInvestor Free Download.

| Ouote Chart 🖙 Stock Analysis   | Performance | Key Ratios       | Financials | Valuation | Insiders | Ownership | Filings Bo | onds    |         |           |      |
|--------------------------------|-------------|------------------|------------|-----------|----------|-----------|------------|---------|---------|-----------|------|
| 4.000 0.001 <u>9</u> 0.000,000 |             | Key Katios       |            |           |          |           |            |         |         |           |      |
| Financials                     |             |                  |            |           |          |           |            | Ex      | port 🖻  | Ascending | -    |
|                                | 2011-12     | 2012-12          | 2013-12    | 2014-12   | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | π    |
| Revenue USD Mil                | 232         | 211              | 242        | 636       | 575      | 828       | 971        | 1,056   | 1,153   | 1,153     | 1,21 |
| Gross Margin %                 | 39.6        | 39.3             | 54.8       | 77.2      | 78.8     | 81.7      | 80.5       | 81.6    | 89.8    | 92.6      | 92.  |
| Operating Income USD Mil       | 46          | 37               | 56         | 303       | 257      | 481       | 606        | 653     | 730     | 768       | 82   |
| Operating Margin %             | 19.6        | 17.7             | 23.3       | 47.7      | 44.8     | 58.0      | 62.3       | 61.9    | 63.3    | 66.6      | 67.  |
| Net Income USD Mil             | 27          | 23               | 20         | 185       | 128      | 289       | 381        | 340     | 391     | 506       | 58   |
| Earnings Per Share USD         | 0.30        | 0.26             | 0.13       | 1.18      | 1.08     | 1.60      | 1.79       | 1.58    | 1.81    | 2.30      | 2.5  |
| Dividends USD                  | _           | -                | _          | 2.08      | 2.18     | 2.32      | 2.50       | 2.57    | 2.74    | 2.50      | 2.5  |
| Payout Ratio % *               | -           | -                | _          | 117.1     | 144.6    | 162.9     | 136.5      | 140.0   | 181.3   | 125.6     | 102. |
| Shares Mil                     | 89          | 8 <mark>9</mark> | 116        | 118       | 118      | 181       | 213        | 215     | 216     | 220       | 23   |
| Book Value Per Share * USD     | -           | -                | 2.76       | -0.69     | -2.05    | 11.80     | 11.72      | 11.01   | 9.81    | 9.50      | 11.6 |
| Operating Cash Flow USD Mil    | 57          | 27               | 81         | 273       | 320      | 514       | 599        | 654     | 750     | 428       | 73   |
| Cap Spending USD Mil           | -8          | -5               | -16        | -143      | -19      | -3        | -3         | -4      | -3      | -4        | -    |
| Free Cash Flow USD Mil         | 49          | 22               | 64         | 130       | 301      | 511       | 595        | 650     | 747     | 424       | 72   |
| Free Cash Flow Per Share * USD | -           | -                | 0.16       | 1.32      | 2.42     | 2.87      | 2.82       | 2.91    | 3.33    | 2.19      | -    |
| Working Capital USD Mil        | _           | -6               | 196        | 47        | -54      | 2,530     | 2,368      | -58     | -76     | 138       |      |

 $\ensuremath{^*}$  Indicates calendar year-end data information



Like most REITs, debt, properties, and exposure/risk to the gambling industry.

Could be ok, but not good enough for me.

### WSO WATSCO INC – another great example

Market Summary > Watsco Inc



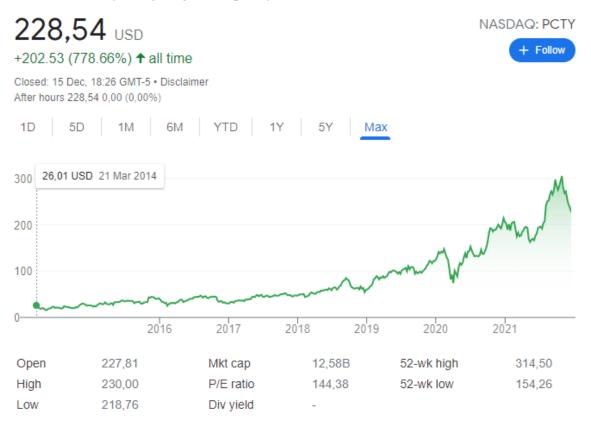
### PE RATIO of 20 in 2012 is not PE ratio of 35. And that gives a 5x

| Add to Portfolio               | Print This P | age 📑 PDF R | eport ? Da | ta Question |          |           |            |         |         |           |       |
|--------------------------------|--------------|-------------|------------|-------------|----------|-----------|------------|---------|---------|-----------|-------|
| Quote Chart 🗈 Stock Analysis   | Performance  | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings Bo | onds    |         |           |       |
| Financials                     |              |             |            |             |          |           |            | Exp     | port 🖻  | Ascending | Ŧ     |
|                                | 2011-12      | 2012-12     | 2013-12    | 2014-12     | 2015-12  | 2016-12   | 2017-12    | 2018-12 | 2019-12 | 2020-12   | TTM   |
| Revenue USD Mil                | 2,978        | 3,432       | 3,743      | 3,945       | 4,113    | 4,221     | 4,342      | 4,547   | 4,770   | 5,055     | 5,923 |
| Gross Margin %                 | 24.5         | 23.7        | 24.0       | 24.2        | 24.5     | 24.5      | 24.5       | 24.6    | 24.3    | 24.2      | 26.0  |
| Operating Income USD Mil       | 199          | 225         | 271        | 306         | 337      | 346       | 350        | 363     | 357     | 390       | 557   |
| Operating Margin %             | 6.7          | 6.6         | 7.2        | 7.8         | 8.2      | 8.2       | 8.1        | 8.0     | 7.5     | 7.7       | 9.4   |
| Net Income USD Mil             | 90           | 103         | 128        | 151         | 173      | 183       | 208        | 243     | 246     | 270       | 386   |
| Earnings Per Share USD         | 2.74         | 2.70        | 3.68       | 4.32        | 4.90     | 5.15      | 5.81       | 6.49    | 6.50    | 7.01      | 9.94  |
| Dividends USD                  | 2.23         | 2.48        | 1.15       | 2.00        | 2.80     | 3.60      | 4.60       | 5.60    | 6.40    | 6.92      | 7.45  |
| Payout Ratio % *               | 81.7         | 91.8        | 41.9       | 43.5        | 55.8     | 64.2      | 80.7       | 81.5    | 94.7    | 99.6      | 75.0  |
| Shares Mil                     | 31           | 32          | 32         | 32          | 32       | 33        | 33         | 34      | 35      | 35        | 35    |
| Book Value Per Share * USD     | 24.38        | 21.67       | 24.15      | 25.18       | 27.06    | 29.24     | 28.26      | 36.50   | 37.74   | 38.62     | 42.42 |
| Operating Cash Flow USD Mil    | 61           | 173         | 150        | 145         | 221      | 278       | 307        | 171     | 336     | 534       | 481   |
| Cap Spending USD Mil           | -14          | -12         | -15        | -22         | -24      | -44       | -18        | -17     | -18     | -16       | -22   |
| Free Cash Flow USD Mil         | 48           | 161         | 136        | 123         | 198      | 234       | 289        | 153     | 318     | 518       | 460   |
| Free Cash Flow Per Share * USD | -0.48        | 5.07        | 4.53       | 3.95        | 5.24     | 7.85      | 8.19       | 4.99    | 8.10    | 14.13     | _     |
| Working Capital USD Mil        | 605          | 733         | 778        | 870         | 911      | 925       | 921        | 1,084   | 1,085   | 997       |       |

Looks stable, high dividend but too expensive now, another great example.

## PCTY PAYLOCITY HOLDING CORP – Growth stock - Payroll

Market Summary > Paylocity Holding Corp



#### Paylocity Holding Corp PCTY | ★★★

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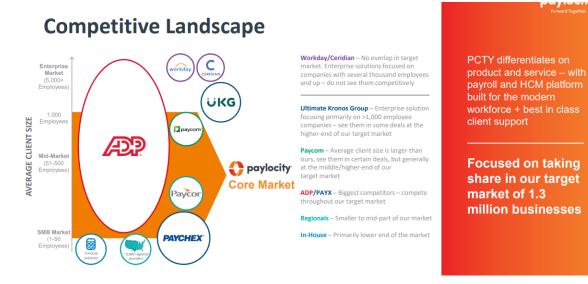
Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                     |         |         |         |         |         |         |         | Export  |         | Ascending | *    |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|------|
|                                | 2012-06 | 2013-06 | 2014-06 | 2015-06 | 2016-06 | 2017-06 | 2018-06 | 2019-06 | 2020-06 | 2021-06   | ттм  |
| Revenue USD Mil                | 55      | 77      | 109     | 153     | 231     | 300     | 378     | 468     | 561     | 636       | 682  |
| Gross Margin %                 | 47.2    | 48.7    | 49.3    | 53.6    | 57.5    | 58.7    | 60.5    | 67.1    | 67.6    | 65.5      | 65.8 |
| Operating Income USD Mil       | 3       | -       | -7      | -14     | -4      | 7       | 16      | 56      | 66      | 58        | 65   |
| Operating Margin %             | 5.0     | -       | -6.5    | -9.1    | -1.5    | 2.4     | 4.2     | 12.0    | 11.8    | 9.1       | 9.5  |
| Net Income USD Mil             | 2       | 1       | -7      | -14     | -4      | 7       | 39      | 54      | 64      | 71        | 89   |
| Earnings Per Share USD         | 0.02    | -0.05   | -0.26   | -0.28   | -0.08   | 0.12    | 0.70    | 0.97    | 1.15    | 1.26      | 1.59 |
| Dividends USD                  | -       | _       | -       | -       | -       | -       | _       | -       | -       | -         | -    |
| Payout Ratio % *               | -       | _       | -       | -       | _       | -       | _       | -       | -       | -         | -    |
| Shares Mil                     | 44      | 44      | 37      | 50      | 51      | 54      | 55      | 55      | 56      | 56        | 56   |
| Book Value Per Share * USD     | -       | -       | 1.88    | 2.15    | 2.36    | 2.81    | 3.88    | 5.39    | 6.96    | 8.33      | 8.50 |
| Operating Cash Flow USD Mil    | 9       | 6       | 7       | 11      | 33      | 62      | 98      | 115     | 113     | 125       | 122  |
| Cap Spending USD Mil           | -7      | -6      | -11     | -13     | -24     | -35     | -37     | -31     | -42     | -38       | -41  |
| Free Cash Flow USD Mil         | 1       | _       | -4      | -2      | 9       | 27      | 61      | 84      | 70      | 87        | 82   |
| Free Cash Flow Per Share * USD | -       | _       | -0.01   | -0.05   | 0.15    | 0.32    | 1.03    | 1.21    | 1.47    | 1.30      | -    |
| Working Capital USD Mil        | 3       | 2       | 67      | 69      | 69      | 88      | 107     | 140     | 254     | 166       | _    |

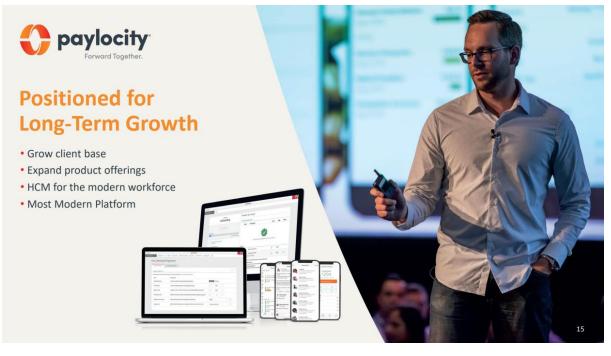
\* Indicates calendar year-end data information

Projected 26% growth – as it is a payroll service, margins should improve even more. Thus it could quadruple profits. And even if it does, then it will be priced expensively. Interesting growth stock

Competitive environment:



All looks like a great growth business and if they keep growing, the stock will follow.



But, if they don't grow as planned, it can get ugly. But the business looks good – so, good growth stock – this carries its risks..

# CROX CROCS INC

Hm, this is still alive hahaha. I remember my students looking at this in 2016 when it was at the brink of bankruptcy and now – BOOOM

Market Summary > Crocs, Inc.



| Crocs Inc CROX               |                         |                 |              |          |           |         |       |              | Visit the<br>Morningsta<br>ETF Center | r   |
|------------------------------|-------------------------|-----------------|--------------|----------|-----------|---------|-------|--------------|---------------------------------------|-----|
| Add to Portfolio             | s 🖹 Print This Page 🏼 🛉 | PDF Report ? Da | ata Question |          |           |         |       |              |                                       |     |
| Quote Chart 🗈 Stock Analysis | Performance Key Ra      | tios Financials | Valuation    | Insiders | Ownership | Filings | Bonds |              |                                       |     |
| Financials                   |                         |                 |              |          |           |         |       | Export       | Ascending                             | -   |
|                              | 2011-12 2013            | 2-12 2013-12    | 2014-12      | 2015-12  | 2016-12   | 2017-12 | 2018  | 3-12 2019-12 | 2020-12                               | ттм |

|                                | 2011-12 | 2012-12 | 2013-12 | 2014-12 | 2015-12 | 2016-12 | 2017-12 | 2018-12 | 2019-12 | 2020-12 | TTM   |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------|
| Revenue USD Mil                | 1,001   | 1,123   | 1,193   | 1,198   | 1,091   | 1,036   | 1,024   | 1,088   | 1,231   | 1,386   | 2,138 |
| Gross Margin %                 | 53.6    | 54.1    | 52.3    | 49.3    | 46.8    | 48.3    | 50.5    | 51.5    | 50.1    | 54.1    | 59.7  |
| Operating Income USD Mil       | 137     | 148     | 74      | 25      | -48     | -3      | 23      | 65      | 129     | 235     | 609   |
| Operating Margin %             | 13.7    | 13.1    | 6.2     | 2.1     | -4.4    | -0.3    | 2.2     | 6.0     | 10.5    | 17.0    | 28.5  |
| Net Income USD Mil             | 113     | 131     | 10      | -5      | -83     | -16     | 10      | 50      | 119     | 313     | 754   |
| Earnings Per Share USD         | 1.24    | 1.44    | 0.12    | -0.22   | -1.30   | -0.43   | -0.07   | -1.01   | 1.66    | 4.56    | 11.46 |
| Dividends USD                  | -       | _       | _       | _       | _       | _       | _       | _       | _       | _       | _     |
| Payout Ratio % *               | -       | _       | _       | _       | _       | _       | _       | _       | _       | _       | _     |
| Shares Mil                     | 90      | 91      | 89      | 85      | 76      | 73      | 72      | 68      | 72      | 69      | 66    |
| Book Value Per Share * USD     | 5.46    | 6.96    | 7.80    | 7.34    | 4.57    | 3.73    | 3.40    | 2.69    | 1.72    | 3.46    | 6.00  |
| Operating Cash Flow USD Mil    | 142     | 128     | 83      | -12     | 10      | 40      | 98      | 114     | 90      | 267     | 463   |
| Cap Spending USD Mil           | -42     | -61     | -69     | -57     | -18     | -22     | -13     | -12     | -37     | -42     | -45   |
| Free Cash Flow USD Mil         | 101     | 68      | 15      | -69     | -9      | 18      | 85      | 102     | 53      | 225     | 419   |
| Free Cash Flow Per Share * USD | 0.68    | 0.75    | 0.46    | -0.85   | -0.32   | 0.10    | 0.99    | 1.42    | 0.88    | 2.01    | _     |
| Working Capital USD Mil        | 370     | 455     | 453     | 442     | 279     | 276     | 268     | 196     | 168     | 201     | _     |

\* Indicates calendar year-end data information

Staggering performance lately

# FINANCIAL RESULTS



# **Q3** Financial Results

| Q3      | vs. PY   |
|---------|--|
| \$625.9 | +72%*  |
| 63.9%   | +670 bp  |
| 64.2%   | +680 bp  |
| 31.4%   | +520 bp  |
| 32.4%   | +1,250 bp  |
| 32.8%   | +1,200 bp  |
| \$2.42  | +166%  |
| \$2.47  | +163%  |
|         | \$625.9<br>63.9%<br>64.2%<br>31.4%<br>32.4%<br>32.8%<br>\$2.42 |

\* Revenue growth on a constant currency basis, which is a Non-GAAP Financial Measure. See further details in Appendix

They plan to double

|                           | FY 2021E        | Long-Term       |
|---------------------------|-----------------|-----------------|
| Revenues                  | \$2.2B - \$2.3B | \$5B+           |
| Revenue Growth            | 62% - 65%       | 17%+            |
| Non-GAAP Operating Margin | ~28%            | 26%+            |
| Non-GAAP Tax Rate         | ~23%            | ~25%            |
| Capital Expenditures      | ~\$75M          | ~3% of Revenues |

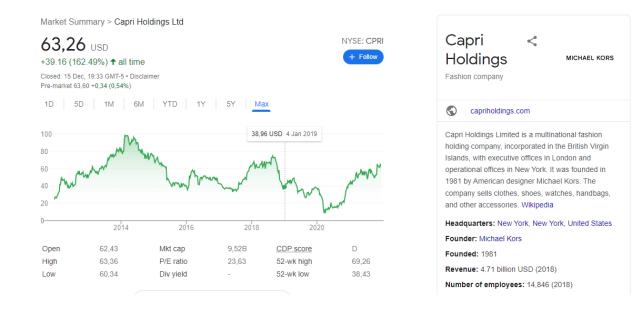
But fashion is too risky, especially when things go well. When things turn, it can get ugly.

#### Stock Market Research Platform Sven Carlin

#### December 2021

| Other liabilities  | 4,200        | 4,131        |
|--|--------------|--------------|
| Total liabilities  | 1,392,234    | 828,090      |
| Commitments and contingencies  |              |              |
| Stockholders' equity:  |              |              |
| Preferred stock, par value \$0.001 per share, 5.0 million shares authorized including    |              |              |
| 1.0 million authorized as Series A Convertible Preferred Stock, none outstanding         | _            | _            |
| Common stock, par value \$0.001 per share, 250.0 million shares authorized, 105.9 millio | n            |              |
| and 105.0 million issued, 61.5 million and 65.9 million outstanding, respectively        | 106          | 105          |
| Treasury stock, at cost, 44.4 million and 39.1 million shares, respectively              | (1,236,003)  | (688,849)    |
| Additional paid-in capital   | 540,948      | 482,385      |
| Retained earnings  | 1,124,187    | 553,346      |
| Accumulated other comprehensive loss   | (76,407)     | (56,354)     |
| Total stockholders' equity   | 352,831      | 290,633      |
| Total liabilities and stockholders' equity   | \$ 1,745,065 | \$ 1,118,723 |

# CPRI CAPRI HOLDINGS LTD - Fashion



#### Capri Holdings Ltd CPRI | ★★

Morningstar Dividend Investor

|                                    |                  |             |            |             |          |           |         |         |         | THE DOWNION |       |
|------------------------------------|------------------|-------------|------------|-------------|----------|-----------|---------|---------|---------|-------------|-------|
| Add to Portfolio                   | s 🖹 Print This P | age 📑 PDF R | eport ? Da | ta Question |          |           |         |         |         |             |       |
| Quote Chart 🗈 Stock Analysis       | Performance      | Key Ratios  | Financials | Valuation   | Insiders | Ownership | Filings | Bonds   |         |             |       |
| Financials                         |                  |             |            |             |          |           |         | Ex      | port 🖻  | Ascending   | *     |
|                                    | 2012-03          | 2013-03     | 2014-03    | 2015-03     | 2016-03  | 2017-03   | 2018-03 | 2019-03 | 2020-03 | 2021-03     | ттм   |
| Revenue USD Mil                    | 1,302            | 2,182       | 3,311      | 4,371       | 4,712    | 4,493     | 4,719   | 5,238   | 5,551   | 4,060       | 5,052 |
| Gross Margin %                     | 57.8             | 59.9        | 60.9       | 60.6        | 59.4     | 59.2      | 60.6    | 60.7    | 58.9    | 64.0        | 65.8  |
| Operating Income USD Mil           | 251              | 631         | 1,010      | 1,258       | 1,186    | 889       | 883     | 880     | 558     | 367         | 836   |
| Operating Margin %                 | 19.3             | 28.9        | 30.5       | 28.8        | 25.2     | 19.8      | 18.7    | 16.8    | 10.1    | 9.0         | 16.5  |
| Net Income USD Mil                 | 147              | 398         | 661        | 881         | 839      | 553       | 591     | 543     | -223    | -62         | 415   |
| Earnings Per Share USD             | 0.78             | 1.97        | 3.22       | 4.28        | 4.44     | 3.29      | 3.82    | 3.58    | -1.48   | -0.41       | 2.69  |
| Dividends USD                      | _                | · _         | _          | _           | _        | _         | _       | _       | _       | _           | _     |
| Payout Ratio % *                   | -                | · –         | -          | -           | -        | -         | _       | -       | -       | -           | _     |
| Shares Mil                         | 189              | 202         | 206        | 206         | 189      | 168       | 155     | 152     | 151     | 150         | 153   |
| Book Value Per Share * USD         | 1.57             | 4.59        | 7.95       | 10.78       | 11.01    | 11.40     | 13.87   | 15.00   | 17.46   | 15.57       | 17.29 |
| Operating Cash Flow USD Mil        | 115              | 356         | 632        | 858         | 1,228    | 1,028     | 1,063   | 694     | 859     | 624         | 883   |
| Cap Spending USD Mil               | -88              | -130        | -214       | -385        | -381     | -170      | -123    | -184    | -223    | -111        | -100  |
| Free Cash Flow USD Mil             | 27               | 226         | 418        | 472         | 847      | 858       | 938     | 510     | 636     | 513         | 783   |
| Free Cash Flow Per Share * USD     | 0.06             | 0.69        | 1.74       | 2.32        | 3.76     | 5.33      | 5.75    | 5.20    | 3.01    | 3.39        | _     |
| Working Capital USD Mil            | 299              | 825         | 1,469      | 1,687       | 1,234    | 598       | 302     | 187     | 493     | -75         | _     |
| * Indicates calendar year-end data | information      |             |            |             |          |           |         |         |         |             |       |

\* Indicates calendar year-end data information

Did buybacks when stock was high, then when the stock fell they stopped doing buybacks ?!?!?!

Looks profitable, but I don't like these fashion names. I couldn't sleep well holding and could not double down if things get ugly.

### MANH MANHATTAN ASSOCIATES INC

warehouse management systems software

Market Summary > Manhattan Associates, Inc.



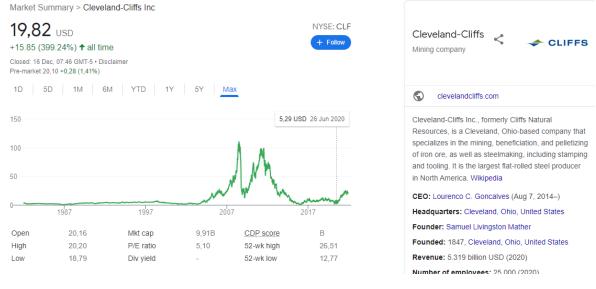
Buybacks pushed the values per share a bit higher, but the current stock price is insane.

| Manhattan Associ               | iates Inc        | MANH        | ★★          |             |                   |           |            |         |                   | Morningstar<br>Stock Investo<br>Free Download |     |
|--------------------------------|------------------|-------------|-------------|-------------|-------------------|-----------|------------|---------|-------------------|---|-----|
| Add to Portfolio               | s 🖹 Print This P | age 📑 PDF R | leport ? Da | ta Question |                   |           |            |         |                   |   |     |
| Quote Chart 🗈 Stock Analysis   | Performance      | Key Ratios  | Financials  | Valuation   | Insiders          | Ownership | Filings Bo | onds    |                   |   |     |
| Financials                     |                  |             |             |             |                   |           |            | Ex      | port 🖻            | Ascending                                     | -   |
|                                | 2011-12          | 2012-12     | 2013-12     | 2014-12     | 2015-12           | 2016-12   | 2017-12    | 2018-12 | 2019-12           | 2020-12                                       | тт  |
| Revenue USD Mil                | 329              | 376         | 415         | 492         | <mark>55</mark> 6 | 605       | 595        | 559     | 618               | 586   | 63  |
| Gross Margin %                 | 57.8             | 57.0        | 56.3        | 56.8        | 57.7              | 58.7      | 58.7       | 56.9    | 53.9              | 54.0  | 55. |
| Operating Income USD Mil       | 61               | 80          | 101         | 127         | 161               | 194       | 189        | 134     | 116               | 114   | 13  |
| Operating Margin %             | 18.6             | 21.3        | 24.4        | 25.8        | 29.0              | 32.1      | 31.7       | 23.9    | 18.8              | 19.5  | 21. |
| Net Income USD Mil             | 45               | 52          | 67          | 82          | 103               | 124       | 116        | 105     | 86                | 87  | 11  |
| Earnings Per Share USD         | 0.52             | 0.64        | 0.86        | 1.08        | 1.40              | 1.72      | 1.68       | 1.58    | 1.32              | 1.36  | 1.7 |
| Dividends USD                  | _                | _           | _           | _           | _                 | -         | _          | _       | -                 | -   |     |
| Payout Ratio % *               | _                | -           | _           | _           | _                 | -         | _          | _       | _                 | -   |     |
| Shares Mil                     | 86               | 81          | 78          | 76          | 74                | 72        | 69         | 66      | 65                | 64  | 6   |
| Book Value Per Share * USD     | 1.98             | 2.06        | 2.32        | 2.49        | 2.62              | 2.66      | 2.87       | 2.15    | 2.39              | 2.96  | 3.7 |
| Operating Cash Flow USD Mil    | 56               | 75          | 89          | 94          | 120               | 139       | 164        | 137     | 147               | 141   | 18  |
| Cap Spending USD Mil           | -5               | -8          | -5          | -9          | -11               | -7        | -6         | -7      | -15               | -3  | -   |
| Free Cash Flow USD Mil         | 51               | 67          | 85          | 85          | 109               | 133       | 158        | 130     | 13 <mark>2</mark> | 138   | 18  |
| Free Cash Flow Per Share * USD | 0.58             | 0.83        | 1.06        | 0.90        | 1.51              | 1.79      | 2.13       | 2.13    | 2.04              | 2.04  | -   |
| Working Capital USD Mil        | 86               | 90          | 115         | 107         | 120               | 89        | 104        | 70      | 50                | 137   |     |

\* Indicates calendar year-end data information

Looks like a good business, pricy of course!

# CLF CLEVELAND CLIFFS INC – STEEL CYCLE

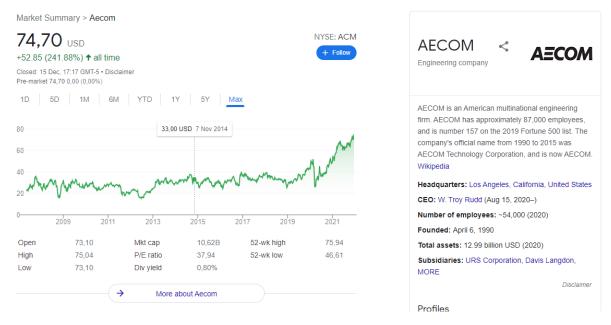


Iron ore, steel - now in the positive part of the sector cycle – the time will come.

But the companies when the net income is negative, and for good sleep, those that have less debt that this one.

| Cleveland-Cliffs I                 | nc CLF          |             |             |             |          |           |           |         |         | Morningstar Fu<br>Download Free |        |
|------------------------------------|-----------------|-------------|-------------|-------------|----------|-----------|-----------|---------|---------|---------------------------------|--------|
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| Quote Chart 🗈 Stock Analysis       | Performance     | Key Ratios  | Financials  | Valuation   | Insiders | Ownership | Filings B | onds    |         |                                 |        |
| Financials                         |                 |             |             |             |          |           |           | Ð       | port 💼  | Ascending                       | -      |
|                                    | 2011-12         | 2012-12     | 2013-12     | 2014-12     | 2015-12  | 2016-12   | 2017-12   | 2018-12 | 2019-12 | 2020-12                         | ттм    |
| Revenue USD Mil                    | 6,794           | 5,872       | 5,691       | 4,623       | 2,013    | 2,109     | 2,330     | 2,332   | 1,990   | 5,354                           | 17,354 |
| Gross Margin %                     | 39.6            | 20.0        | 20.2        | 9.8         | 11.7     | 18.5      | 21.5      | 34.7    | 28.9    | 4.7                             | 20.2   |
| Operating Income USD Mil           | 2,333           | 741         | 921         | 166         | 127      | 262       | 411       | 675     | 429     | -52                             | 3,040  |
| Operating Margin %                 | 34.3            | 12.6        | 16.2        | 3.6         | 6.3      | 12.4      | 17.7      | 28.9    | 21.6    | -1.0                            | 17.5   |
| Net Income USD Mil                 | 1,619           | -899        | 414         | -7,224      | -749     | 174       | 367       | 1,128   | 293     | -122                            | 2,159  |
| Earnings Per Share USD             | 11.48           | -6.32       | 2.37        | -47.52      | -5.14    | 0.87      | 1.26      | 3.71    | 1.03    | -0.32                           | 3.88   |
| Dividends USD                      | 0.84            | 2.15        | 0.60        | 0.60        | -        | -         | -         | 0.05    | 0.23    | 0.06                            | _      |
| Payout Ratio % *                   | 5.4             | -           | -           | -           | -        | -         | -         | -       | 7.7     | -                               | _      |
| Shares Mil                         | 141             | 142         | 174         | 153         | 154      | 200       | 293       | 304     | 284     | 379                             | 531    |
| Book Value Per Share * USD         | 40.30           | 32.51       | 32.97       | -4.57       | -17.34   | -6.63     | -2.80     | -0.29   | 1.33    | 1.70                            | 7.99   |
| Operating Cash Flow USD Mil        | 2,289           | 515         | 1,146       | 358         | 37       | 303       | 338       | 479     | 563     | -261                            | 1,438  |
| Cap Spending USD Mil               | -881            | -1,128      | -862        | -284        | -80      | -69       | -151      | -296    | -656    | -525                            | -619   |
| Free Cash Flow USD Mil             | 1,408           | -613        | 284         | 74          | -42      | 234       | 186       | 182     | -94     | -786                            | 819    |
| Free Cash Flow Per Share * USD     | 11.77           | -4.31       | -0.92       | 1.32        | 0.57     | 0.56      | 1.21      | 0.17    | 0.40    | -1.32                           | -      |
| Working Capital USD Mil            | 297             | 269         | 475         | 490         | 401      | 434       | 1,092     | 1,011   | 489     | 2,369                           | _      |
| * Indicates calendar year-end data | information     |             |             |             |          |           |           |         |         |                                 |        |

### ACM AECOM



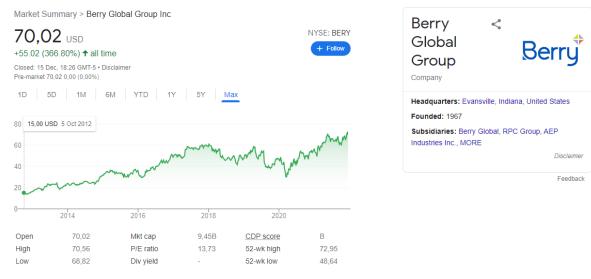
Shifting to higher margins, doing buybacks, but then again a cyclical in its form.

# AECOM ACM | \*\*\*

| AECOM ACM   *                  | **                |             |             |             |          |           |           |         |         | Download Free |        |
|--------------------------------|-------------------|-------------|-------------|-------------|----------|-----------|-----------|---------|---------|---------------|--------|
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| Quote Chart 🗈 Stock Analysis   | Performance       | Key Ratios  | Financials  | Valuation   | Insiders | Ownership | Filings B | onds    |         |               |        |
| Financials                     |                   |             |             |             |          |           |           | Ex      | port 💼  | Ascending     | -      |
|                                | 2012-09           | 2013-09     | 2014-09     | 2015-09     | 2016-09  | 2017-09   | 2018-09   | 2019-09 | 2020-09 | 2021-09       | TTM    |
| Revenue USD Mil                | 8,218             | 8,153       | 8,357       | 17,990      | 17,411   | 18,203    | 20,156    | 20,173  | 13,240  | 13,341        | 13,341 |
| Gross Margin %                 | 5.1               | 5.5         | 4.8         | 3.0         | 3.7      | 3.8       | 3.2       | 4.0     | 5.4     | 6.0           | 6.0    |
| Operating Income USD Mil       | 390               | 353         | 322         | 421         | 528      | 550       | 515       | 665     | 521     | 643           | 643    |
| Operating Margin %             | 4.7               | 4.3         | 3.9         | 2.3         | 3.0      | 3.0       | 2.6       | 3.3     | 3.9     | 4.8           | 4.8    |
| Net Income USD Mil             | -59               | 239         | 230         | -155        | 96       | 339       | 136       | -261    | -186    | 173           | 173    |
| Earnings Per Share USD         | -0.52             | 2.35        | 2.33        | -1.04       | 0.62     | 2.13      | 0.84      | -1.66   | -1.17   | 1.16          | 1.16   |
| Dividends USD                  | _                 | _           | -           | _           | _        | _         | _         | _       | _       | -             | _      |
| Payout Ratio % *               | _                 | _           | _           | _           | _        | _         | _         | _       | _       | -             | _      |
| Shares Mil                     | 112               | 102         | 99          | 150         | 156      | 159       | 162       | 160     | 161     | 150           | 150    |
| Book Value Per Share * USD     | 22.94             | 20.68       | 22.72       | 23.02       | 23.08    | 23.54     | 25.98     | 27.32   | 23.85   | 18.91         | 19.07  |
| Operating Cash Flow USD Mil    | 433               | 409         | 361         | 764         | 814      | 697       | 775       | 778     | 330     | 705           | 705    |
| Cap Spending USD Mil           | -63               | -52         | -63         | -69         | -191     | -86       | -113      | -101    | -115    | -136          | -136   |
| Free Cash Flow USD Mil         | 370               | 356         | 298         | 695         | 623      | 610       | 661       | 677     | 215     | 568           | 568    |
| Free Cash Flow Per Share * USD | 3.42              | 4.07        | 2.85        | 4.33        | 3.92     | 4.38      | 2.37      | 2.59    | 2.32    | 5.81          | _      |
| Working Capital USD Mil        | 1,069             | 1,078       | 978         | 1,410       | 696      | 1,104     | 998       | 1,073   | 1,440   | 652           | -      |
|                                |                   |             |             |             |          |           |           |         |         |               |        |

\* Indicates calendar year-end data information

# BERY BERRY GLOBAL GROUP INC - packaging - TO GET BACK TO!



#### Berry Global Group Inc BERY

Alexa, enable the **Morningsta**r skill.

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Quote Chart 🗈 Stock Analysis Performance Key Ratios Financials Valuation Insiders Ownership Filings Bonds

| Financials                             |           |         |         |         |         |         |         | Export 🛅 |         | Ascending | *      |
|--|-----------|---------|---------|---------|---------|---------|---------|----------|---------|-----------|--------|
|  | 2012-09   | 2013-09 | 2014-09 | 2015-09 | 2016-09 | 2017-09 | 2018-09 | 2019-09  | 2020-09 | 2021-09   | TTN    |
| Revenue USD Mil                        | 4,766     | 4,647   | 4,958   | 4,881   | 6,489   | 7,095   | 7,869   | 8,878    | 11,709  | 13,850    | 13,850 |
| Gross Margin %                         | 17.1      | 17.5    | 15.5    | 17.8    | 19.8    | 19.8    | 18.2    | 18.2     | 20.6    | 18.0      | 18.0   |
| Operating Income USD Mil               | 356       | 400     | 346     | 421     | 613     | 756     | 797     | 842      | 1,258   | 1,343     | 1,343  |
| Operating Margin %                     | 7.5       | 8.6     | 7.0     | 8.6     | 9.4     | 10.7    | 10.1    | 9.5      | 10.7    | 9.7       | 9.7    |
| Net Income USD Mil                     | 2         | 57      | 62      | 86      | 236     | 340     | 496     | 404      | 559     | 733       | 733    |
| Earnings Per Share USD                 | 0.02      | 0.48    | 0.51    | 0.70    | 1.89    | 2.56    | 3.67    | 3.00     | 4.14    | 5.30      | 5.30   |
| Dividends USD                          | -         | _       | _       | _       | _       | -       | -       | _        | -       | -         | -      |
| Payout Ratio % *                       | -         | _       | _       | _       | _       | _       | -       | _        | _       | _         | -      |
| Shares Mil                             | 113       | 120     | 122     | 123     | 125     | 132     | 135     | 134      | 135     | 138       | 138    |
| Book Value Per Share * USD             | -         | -2.19   | -1.13   | -0.75   | 1.25    | 6.46    | 10.17   | 11.66    | 13.99   | 21.83     | 23.45  |
| Operating Cash Flow USD Mil            | 479       | 464     | 530     | 637     | 857     | 975     | 1,004   | 1,201    | 1,530   | 1,580     | 1,580  |
| Cap Spending USD Mil                   | -230      | -239    | -215    | -180    | -288    | -269    | -336    | -399     | -583    | -676      | -676   |
| Free Cash Flow USD Mil                 | 249       | 225     | 315     | 457     | 569     | 706     | 668     | 802      | 947     | 904       | 904    |
| Free Cash Flow Per Share * USD         | -         | 2.22    | 2.52    | 3.11    | 4.27    | 4.66    | 4.51    | 5.10     | 7.88    | 5.66      | _      |
| Working Capital USD Mil                | 587       | 653     | 665     | 678     | 761     | 870     | 1,048   | 1,718    | 1,634   | 1,908     | _      |
| * Indicates calendar year-end data inf | formation |         |         |         |         |         |         |          |         |           |        |

\* Indicates calendar year-end data information



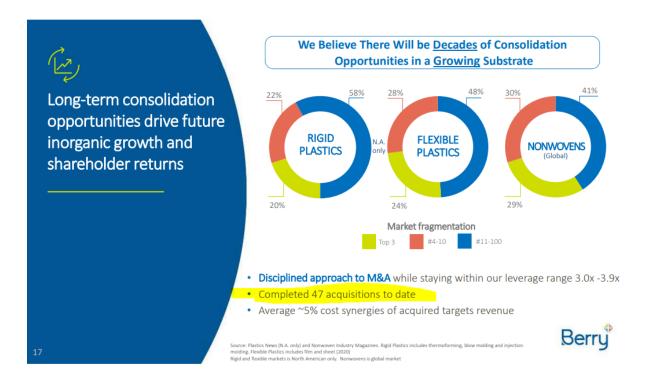
No dilution, thus good acquisition in 2019 Sector:





It was trading at 25% operating cash flows in 2016 ?!?!?!

47 acquisitions to date – for them it works.



# **Capital Allocation Strategy Cash Flow From** Operations Consistent & Defensive \$1.7 - \$1.8B Strong, Dependable, and Stable \$800M Capex Free Cash Flow Allows Quick Leverage Range 3.0 - 3.9x **De-leveraging and Flexibility** Organic growth & cost reduction \* Flexible and Return-based Portfolio Management Acquisitions & Divestitures Share Buybacks **Focused Capital Allocation** Growth & scale focused Berry