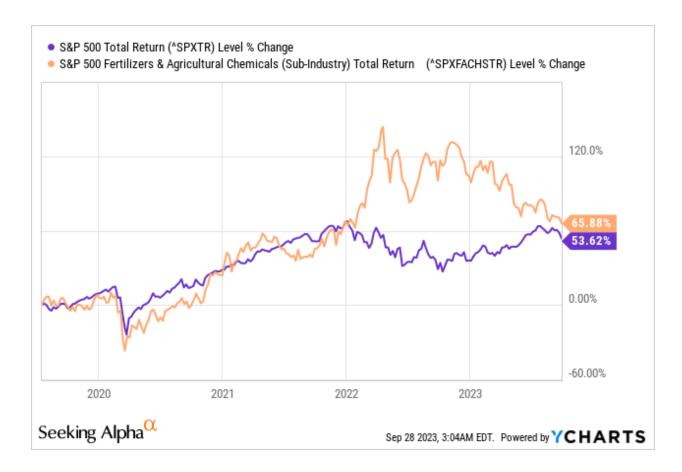
# Fertilizers and Agricultural Chemicals Stocks - Sep 30, 2023

Fertilizers and Agricultural Chemicals Stocks - Sep 30, 2023	1
The Mosaic Company (NYSE: MOS)	2
CF Industries Holdings, Inc. (NYSE: CF)	11
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A few weeks ago, I had a quick look at The Mosaic Company, and it looked interesting, and I decided to do further research on it.

It is important to also look at the competitors since if we are making an investment, we want to invest where the risk-reward asymmetry is the largest.



The sub-industry has done pretty well in 2022 with the war in Ukraine, but since then, growth has slowed down.

## The Mosaic Company (NYSE: MOS)

https://s1.q4cdn.com/823038994/files/Mosaic 2023-Annual-Meeting-Presentation.pdf

## **Full Year 2022 Performance**

	CONSOLIDATED REVENUES			OPERATING EARNINGS		NET EARNINGS		ADJUSTED <sup>(1)</sup> EBITDA				
		9.1B		\$4.8B +94% Y/Y		\$3.6B +120% Y/Y	¥					
	ı	PHOSPHATE	s		POTASH		MOSAIC FERTILIZANTES					
	Net Revenues	Operating Earnings	Adjusted EBITDA <sup>(1)</sup>	Net Revenues	Operating Earnings	Adjusted EBITDA <sup>(1)</sup>	Net Revenues	Operating Earnings	Adjusted EBITDA <sup>(1)</sup>			
2022	\$6.2B	\$1.3B	\$2.2B	\$5.2B	\$2.8B	\$3.1B	\$8.3B	\$910M	\$1.0B			
2021	\$4.9B	\$1.2B	\$1.7B	\$2.6B	\$837M	\$1.3B	\$5.1B	\$745M	\$821M			
		Ge	nerated \$3.9	billion in operati	ng cash flow	, \$2.6 billion in fi	ree cash flow	, (1)				
Ī			Returned	l \$1.9 billion thro	ugh share re	purchases and d	ividends					
				Retired \$550	million of lor	ag-term debt						

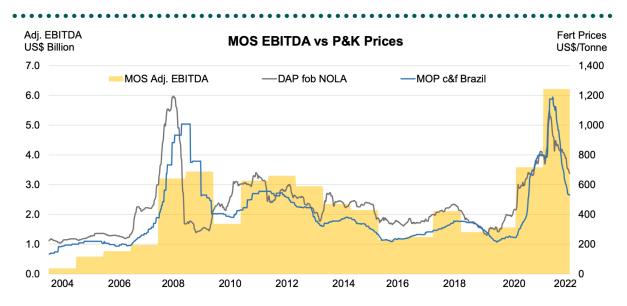
As mentioned above, the industry had a great 2022.



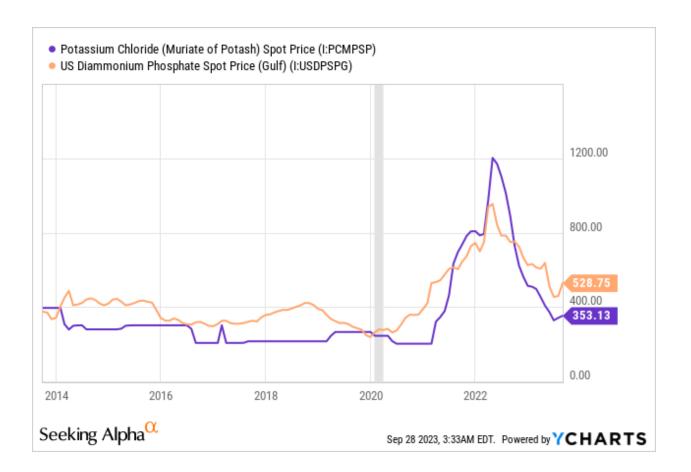
But revenues and profits are slowly going down.

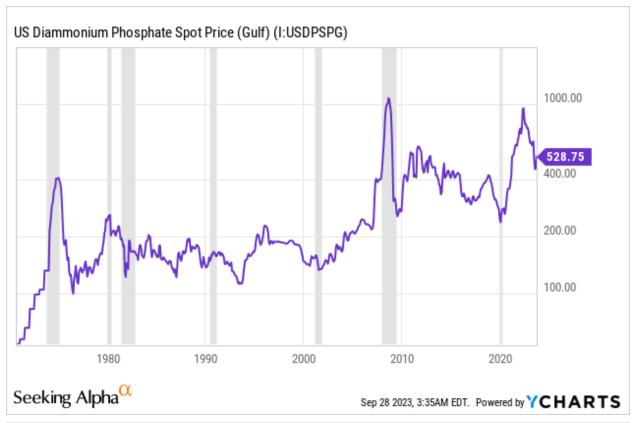
We can note that MOS has 3 types of products and are also making their balance sheet better.

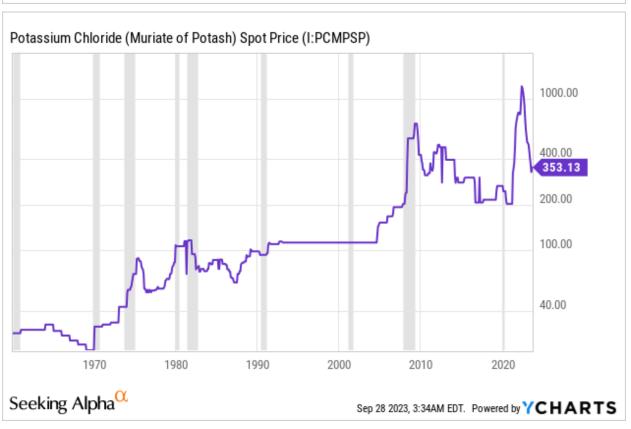
## **Increased Earnings Power**



It is a cyclical industry and let's try to figure out where we are in the cycle.







Considering recent high inflation, I will say that we are quite low in the cycle.

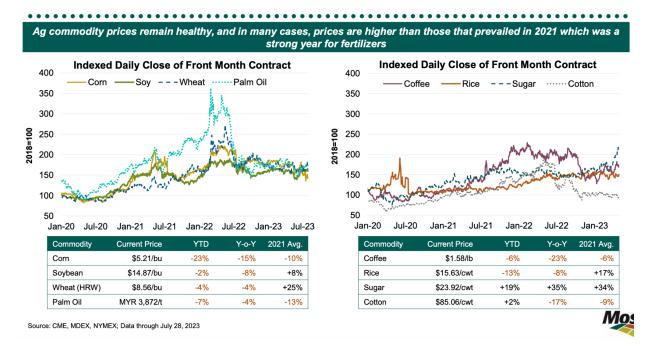
https://s1.q4cdn.com/823038994/files/doc\_financials/2023/q2/Q2-23-Earnings-Presentation-Final.pdf

### **Second Quarter 2023 Performance**

	\$3,	OLIDATED /ENUES 394M 7% Y/Y		OPERATING EARNINGS  \$369 N  -78% Y/Y	1	NET EARNINGS \$369M -64% Y/Y	ADJUSTED(1) EBITDA  \$744M -63% Y/Y			
	PHOSPHATES				POTASH		MOSAIC	C FERTILIZANTES		
	Net Revenues	Operating Earnings	Adjusted EBITDA <sup>(1)</sup>	Net Revenues	Operating Earnings	Adjusted EBITDA <sup>(1)</sup>	Net Revenues	Operating Earnings	Adjusted EBITDA <sup>(1)</sup>	
Q2 2023	\$1,286M	\$146M	\$385M	\$849M	\$328M	\$408M	\$1,419M	\$(20)M	\$66M	
Q2 2022	\$1,801M	\$578M	\$758M	\$1,580M	\$915M	\$998M	\$2,260M	\$420M	\$444M	

Things are already not looking so good for MOS and one segment is even losing money.

#### **Elevated Agriculture Prices Provide Support to Growers**



Prices for food products are still quite high which might lead to higher demand for fertilizers.

# https://s1.q4cdn.com/823038994/files/doc\_financials/2022/ar/mos-2022-annual-report-finalweb.pdf

We are organized into the following business segments:

- Our Phosphates business segment owns and operates mines and production facilities in Florida, which produce concentrated phosphate crop nutrients and phosphate-based animal feed ingredients, and processing plants in Louisiana, which produce concentrated phosphate crop nutrients for sale domestically and internationally. We have a 75% economic interest in the Miski Mayo Phosphate Mine ("Miski Mayo Mine") in Peru. These results are consolidated in the Phosphates segment. The Phosphates segment also includes our 25% interest in the Ma'aden Wa'ad Al Shamal Phosphate Company ("MWSPC"), a joint venture to develop, own and operate integrated phosphate production facilities in the Kingdom of Saudi Arabia. We market approximately 25% of the MWSPC phosphate production. We recognize our equity in the net earnings or losses relating to MWSPC on a one-quarter reporting lag in our Consolidated Statements of Earnings.
- Our **Potash** business segment owns and operates potash mines and production facilities in Canada and the U.S. which produce potash-based crop nutrients, animal feed ingredients and industrial products. Potash sales include domestic and international sales. We are a member of Canpotex, Limited ("*Canpotex*"), an export association of Canadian potash producers through which we sell our Canadian potash outside the U.S. and Canada.
- Our Mosaic Fertilizantes business segment includes five phosphate rock mines, four phosphate chemical plants and
  a potash mine in Brazil. The segment also includes our distribution business in South America, which consists of
  sales offices, crop nutrient blending and bagging facilities, port terminals and warehouses in Brazil and Paraguay.
  We also have a majority interest in Fospar S.A., which owns and operates a single superphosphate granulation plant
  and a deep-water port and throughput warehouse terminal facility in Brazil.

The business of MOS is clearer now. They focus on Phosphates and Potash and the fertilzantes business is just the brazilian operations which goes a little beyond mining only.

The following is a summary of our material contractual cash obligations as of December 31, 2022:

			Payments by Calendar Year							
(in millions)	Total		Less than 1 year		1 - 3 years		3 - 5 years		M	ore than 5 years
Long-term debt <sup>(a)</sup>	\$	3,397.2	\$	985.3	\$	132.7	\$	729.5	\$	1,549.7
Estimated interest payments on long-term debt <sup>(b)</sup>		1,532.7		158.1		241.1		230.9		902.6
Operating leases		185.9		50.7		58.4		30.5		46.3
Purchase commitments <sup>(c)</sup>		6,103.5		4,393.0		1,361.9		256.3		92.3
Pension and postretirement liabilities <sup>(d)</sup>		145.2		8.1		29.4		32.1		75.6
Total contractual cash obligations	\$	11,364.5	\$	5,595.2	\$	1,823.5	\$	1,279.3	\$	2,666.5

They have a good balance sheet as far as debt is concerned.

#### **Other Long-Term Obligations**

The following is a summary of our other long-term obligations, including Gypstacks and land reclamation, as of December 31, 2022:

				Payments by C	Caler	ıdar Year		
(in millions)	Total	L	ess than 1 year	1 - 3 years		3 - 5 years	N	Iore than 5 years
$ARO^{(a)}$	\$ 4,124.7	\$	216.4	\$ 327.8	\$	218.9	\$	3,361.6

<sup>(</sup>a) Represents the undiscounted estimated cash outflows required to settle the AROs. For the Potash segment, this excludes the subsequent years of tailings area management for activities such as dissolution and reclamation of land, which are estimated to require an additional 158 to 367 years until completion. The corresponding present value of all future expenditures is \$1.9 billion as of December 31, 2022 and is reflected in our accrued liabilities and other noncurrent liabilities in our Consolidated Balance Sheets.

We need to consider these cash outflows, however, as they are not for shareholders.

	Y	ears E	nded December 3	31,
	2022		2021	2020
Cash Flows from Operating Activities				
Net earnings including noncontrolling interests	\$ 3,614.2	\$	1,634.9	\$ 665.6
Adjustments to reconcile net earnings including noncontrolling interests to net cash provided by operating activities:				
Depreciation, depletion and amortization	933.9	)	812.9	847.6
Deferred and other income taxes	344.4	ļ	98.8	(684.0)
Equity in net (earnings) loss of nonconsolidated companies, net of dividends	(191.5	<u>(</u> )	(2.1)	97.1
Accretion expense for asset retirement obligations	81.6	,	71.9	68.0
Accretion expense for leases	15.9	)	13.4	24.2
Share-based compensation expense	27.9	)	29.5	17.8
Unrealized (gain) loss on derivatives	4.3		7.2	(26.6)
Foreign currency adjustments	(67.9	))	(2.6)	14.1
Mine closure costs	_	-	158.1	_
Loss on sale of securities	46.6	,	_	_
Write down of inventory to net realizable value	38.0	)	_	_
Pension settlement loss	41.9	)	_	_
Other	39.0	)	(5.3)	31.9
Changes in assets and liabilities:				
Receivables, net	(215.2	2)	(683.6)	(153.6)
Inventories, net	(749.6	<u>(</u>	(1,067.9)	191.4
Other current assets and noncurrent assets	(247.4	)	(18.0)	66.1
Accounts payable and accrued liabilities	219.8	;	995.1	333.3
Other noncurrent liabilities	(0.1	)	144.7	89.7
Net cash provided by operating activities	3,935.8		2,187.0	1,582.6

		Dec 2013	Dec 2014	Dec 2015	Dec 2016	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	TTM
Net Income												
Net Income	ai. ,al	582.9	1,028.6	1,000.4	297.8	(107.2)	470.0	(1,067.4)	666.1	1,630.6	3,582.8	2,168.7
Cash Flow From Operating Activities												
Depreciation & Amortization	uulul	662.1	750.9	732.2	703.8	659.4	878.2	877.6	767.4	774.8	932.1	924.6
Amort. of Goodwill and Intangibles	mattl	37.0	42.1	40.0	47.8	31.8	53.7	67.5	69.2	73.0	83.4	89.8
Depreciation & Amortization, Total	dudul	699.1	793.0	772.2	751.6	691.2	931.9	945.1	836.6	847.8	1,015.5	1,014.4
(Gain) Loss From Sale Of Asset	d <sub>i</sub> n.	-	(9.2)	26.6	27.0	(25.5)	63.1	18.7	-	-	-	(56.5)
(Gain) Loss on Sale of Investments		-	-	-	-	-	-	-	-	-	-	-
Asset Writedown & Restruc. Costs	L.	210.5	125.4	7.9	43.5	-	-	1,459.6	79.0	195.1	-	-
Stock-Based Compensation	Hunti	39.9	54.3	41.3	30.5	28.0	27.5	27.9	17.8	29.5	27.9	33.4
Other Operating Activities	$- i J_{ij} J_{ij} +$	45.8	(4.3)	95.1	(231.1)	631.5	69.6	(283.9)	(640.9)	115.8	493.6	176.4
Change In Accounts Receivable	$I_{\mu} \ldots I_{\mu}$	692.7	(226.5)	(60.7)	3.5	(91.2)	5.9	34.6	(153.6)	(683.6)	(215.2)	1,042.4
Change In Inventories	······································	52.8	(129.7)	(53.7)	263.0	(155.7)	(497.4)	128.1	191.4	(1,067.9)	(749.6)	539.8
Change In Accounts Payable	بالردود	(133.2)	136.0	262.0	(243.9)	(65.7)	198.5	(175.2)	333.3	995.1	219.8	(1,584.8)
Change in Other Net Operating Assets	11,1,	(633.3)	349.8	(80.8)	285.7	(4.3)	127.8	(56.7)	155.8	126.7	(247.5)	(123.5)
Cash from Operations	dhadl	1,563.9	2,122.1	2,038.3	1,260.2	935.5	1,409.8	1,095.4	1,582.6	2,187.0	3,935.8	3,066.2

Let's do a rough calculation of average owner's earnings in the last 5 years.

We assume \$100 million a year in the accretion expense.

Cash Flow From Investing Activities												
Capital Expenditure	lumilli	(1,371.4)	(929.1)	(1,000.3)	(843.1)	(820.1)	(954.5)	(1,272.2)	(1,170.6)	(1,288.6)	(1,247.3)	(1,326.0)
Sale of Property, Plant, and Equipment	I.	-	-	5.6	0.9	300.7	12.6	4.0	-	-	-	-
Cash Acquisitions	1	-	(1,725.4)	-	-	-	(985.3)	(55.1)	-	-	-	(41.0)
Divestitures		-	81.4	-	-	-	-	-	-	-	-	158.4
Invest. in Marketable & Equity Securt.	ııı	(272.4)	(154.6)	(172.7)	(413.0)	(112.0)	-	(13.1)	-	-	-	-
Other Investing Activities	т	2.9	(11.4)	49.0	(610.8)	(36.4)	(17.5)	(24.5)	(18.9)	(33.7)	(12.3)	(22.0)
Cash from Investing	ditim	(1,640.9)	(2,739.1)	(1,118.4)	(1,866.0)	(667.8)	(1,944.7)	(1,360.9)	(1,189.5)	(1,322.3)	(1,259.6)	(1,230.6)

Let's assume maintenance capex of about \$5 billion in the last years.

The owner's earnings generated in the past 5 years is about \$4.581 billion or \$916 million a year.

The total revenues generated were \$58.6 billion.

This gives us a profit margin of 7.8%.

Let's calculate the average Invested capital for the past 5 years by adding debt and leases to the equity.

Average IC was \$14.2 billion and the average ROIC was 6.4%

We can already see that the industry is capital intensive and we will need a big margin of safety.

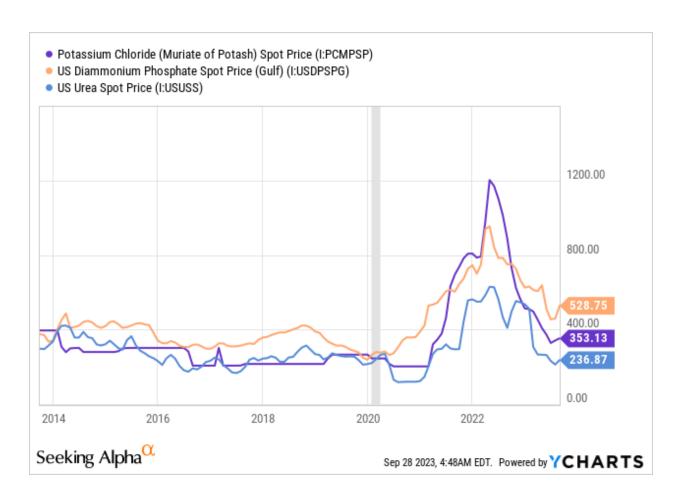
A rough calculation of intrinsic value will be as follows:

Discount \$916 million at 5.5% then add then remove the net debt of \$3.2 billion.

We have a figure of about \$13.4 billion.

## CF Industries Holdings, Inc. (NYSE: CF)

CF is focused on Hydrogen and Nitrates and the uses of Hydrogen goes beyond fertilizers.



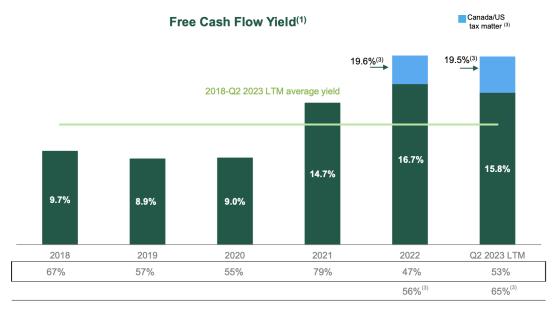
Here we will need to focus on Urea prices and ammonia prices.

## Financial results – second quarter and first half 2023

In millions, except percentages, per MMBtu and EPS	(	Q2 2023	•	Q2 2022	1H 2023	1H 2022
Net sales	\$	1,775	\$	3,389	\$ 3,787	\$ 6,257
Gross margin		804		1,991	1,667	3,689
- As a percentage of net sales		45.3 %		58.7 %	44.0 %	59.0 %
Net earnings attributable to common stockholders	\$	527	\$	1,165	\$ 1,087	\$ 2,048
Net earnings per diluted share		2.70		5.58	5.55	9.78
EBITDA <sup>(1)</sup>		855		1,795	1,779	3,470
Adjusted EBITDA <sup>(1)</sup>		857		1,953	1,723	3,601
Diluted weighted-average common shares outstanding		195.0		208.9	195.9	209.4
Natural gas costs in cost of sales (per MMBtu) <sup>(2)</sup>	\$	2.74	\$	6.95	\$ 3.86	\$ 6.83
Realized derivatives loss (gain) in cost of sales (per MMBtu) <sup>(3)</sup>		0.01		0.10	0.70	(0.04)
Cost of natural gas used for production in cost of sales (per MMBtu)	\$	2.75	\$	7.05	\$ 4.56	\$ 6.79
Average daily market price of natural gas Henry Hub - Louisiana (per MMBtu)		2.12		7.40	2.40	6.01
Depreciation and amortization		221		223	427	431
Capital expenditures		95		66	164	129

We can already note lower capital expenditures compared to MOS. It is because no mining is involved with Urea and Ammonia but rather chemical synthesis.

## Strong free cash flow metrics show undervalued equity



FCF/Adj EBITDA conversion<sup>(2)</sup> %

Which leads to higher margins.

# https://d18rn0p25nwr6d.cloudfront.net/CIK-0001324404/278f6984-ff80-46ca-aeae-81d7cd08b79a.pdf

We are taking significant steps to support a global hydrogen and clean fuel economy, through the production of green and blue ammonia. Since ammonia is one of the most efficient ways to transport and store hydrogen and is also a fuel in its own right, we believe that the Company, as the world's largest producer of ammonia, with an unparalleled manufacturing and distribution network and deep technical expertise, is uniquely positioned to fulfill anticipated demand for hydrogen and ammonia from green and blue sources. Our approach includes green ammonia production, which refers to ammonia produced through a carbon-free process, and blue ammonia production, which relates to ammonia produced by conventional processes but with CO<sub>2</sub> byproduct removed through carbon capture and sequestration (CCS).

This could be huge for the long-term but for the time being, we should not really take it into consideration when calculating the IV of the company.

#### **Our Products**

Our primary nitrogen products are ammonia, granular urea, UAN and AN. Our historical sales of nitrogen products by segment are shown in the following table. Net sales do not reflect amounts used internally, such as ammonia, in the manufacture of other products.

	20	)22		20	)21		2020			
	Sales Volume (tons)		Net Sales	Sales Volume (tons)		Net Sales	Sales Volume (tons)		Net Sales	
				(tons in thousands	; dolla	rs in millions)				
Ammonia	3,300	\$	3,090	3,589	\$	1,787	3,767	\$	1,020	
Granular Urea	4,572		2,892	4,290		1,880	5,148		1,248	
UAN	6,788		3,572	6,584		1,788	6,843		1,063	
AN	1,594		845	1,720		510	2,216		455	
Other <sup>(1)</sup>	2,077		787	2,318		573	2,322		338	
Total	18,331	\$	11,186	18,501	\$	6,538	20,296	\$	4,124	

They are a pretty diversified company.

Total OE in the past 5 years were \$8.759 billion or \$1.751 billion a year.

Margin of 28.4%

**ROIC = 24.0%** 

IV = \$31.836 B

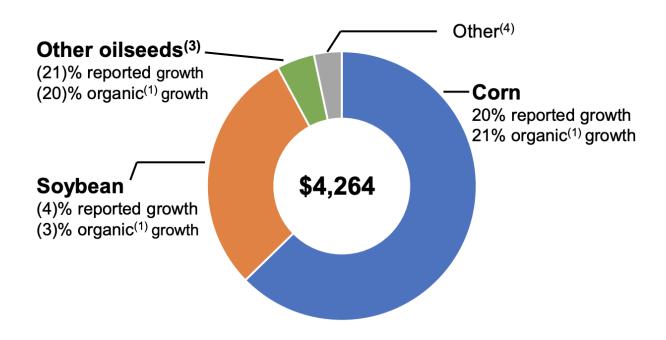
Stock	Market Cap		Margin	ROIC	Net Debt/OE	OE Yield	Int	rinsic Value	Discount
MOS	\$	11,696	7.8%	6.4%	3.5	7.83%	\$	13,454	13.1%
CF	\$	16,101	28.4%	24.0%	0	10.88%	\$	31,836	49.4%

It is not fair comparing apples with oranges but CF is already looking much better than MOS.

Corteva, Inc (NYSE: CTVA)

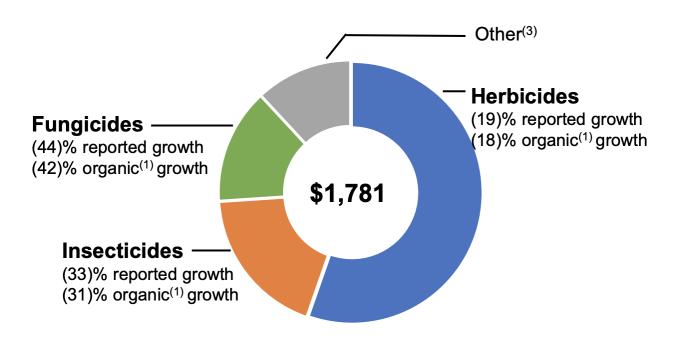
Corteva is different from the two previous companies we looked at since it is a provider of agricultural products such as seeds and seed protections and more in the same category as Bayer (Monsanto).

## 2Q 2023 Revenue by Product Line



It is not really what we are looking for but nevertheless, let's have a look at it.

## **2Q 2023 Revenue by Product Line**



		Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	TTM
Net Income								
Net Income	1 <sub>p</sub>	2,953.0	(5,065.0)	(959.0)	681.0	1,759.0	1,147.0	923.0
Cash Flow From Operating Activities								
Depreciation & Amortization	ıllli	327.0	518.0	525.0	495.0	521.0	521.0	529.0
Amort. of Goodwill and Intangibles	.illli	137.0	391.0	475.0	682.0	722.0	702.0	678.0
Depreciation & Amortization, Total	шШ	464.0	909.0	1,000.0	1,177.0	1,243.0	1,223.0	1,207.0
(Gain) Loss From Sale Of Asset	1.	(895.0)	(11.0)	(142.0)	3.0	(21.0)	(18.0)	(18.0)
Asset Writedown & Restruc. Costs	.],	378.0	5,306.0	1,441.0	335.0	289.0	363.0	308.0
Other Operating Activities	Lan	(3,241.0)	405.0	(428.0)	(629.0)	(1,199.0)	(294.0)	(61.0)
Change In Accounts Receivable	q:n	(693.0)	(1,522.0)	(361.0)	187.0	(113.0)	(997.0)	(565.0)
Change In Inventories	e Sp	(1,105.0)	(498.0)	74.0	104.0	(422.0)	(1,715.0)	(1,300.0)
Change In Accounts Payable	<sub>1</sub> L.iI	(449.0)	642.0	149.0	(118.0)	524.0	807.0	(263.0)
Change in Unearned Revenues	1.1,	-	-	632.0	71.0	574.0	194.0	(114.0)
Change in Other Net Operating Assets	1μ	1,142.0	(1,564.0)	(935.0)	253.0	93.0	162.0	(123.0)
Cash from Operations	alli	(275.0)	483.0	1,070.0	2,064.0	2,727.0	872.0	(6.0)
Cash Flow From Investing Activities								
Capital Expenditure	Illin	(1,186.0)	(1,501.0)	(1,163.0)	(475.0)	(573.0)	(605.0)	(537.0)

The cash flows seems more unpredictable.

Let's not waste our time further on this one.

#### Nutrien Ltd (NYSE: NTR)

https://nutrien-prod-asset.s3.us-east-2.amazonaws.com/s3fs-public/uploads/2023-08/Nutrien%20Q2%202023%20Presentation%20Final.pdf

# 2023 second quarter and first half represented the 2<sup>nd</sup> highest earnings total for both respective periods

	Three M	onths Ended Jur	ne 30	Six Mo	Six Months Ended June 30		
	2023	2022	2021	2023	2022	2021	
Adjusted EBITDA							
Retail	\$1,067	\$1,427	\$1,097	\$1,033	\$1,667	\$1,206	
Potash	\$654	\$2,027	\$495	\$1,330	\$3,433	\$875	
Nitrogen	\$569	\$1,240	\$555	\$1,245	\$2,235	\$855	
Phosphate	\$113	\$184	\$112	\$250	\$423	\$209	
Corporate & Others <sup>1</sup>	\$75	\$115	-\$44	\$41	-\$150	-\$124	
Consolidated <sup>2</sup>	\$2,478	\$4,993	\$2,215	\$3,899	\$7,608	\$3,021	
Net Earnings	\$448	\$3,601	\$1,113	\$1,024	\$4,986	\$1,246	

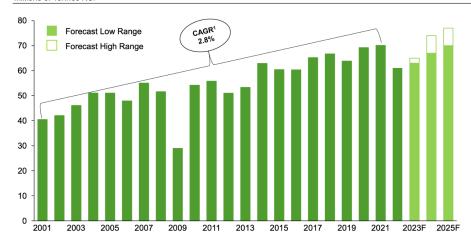
This one has the most diversified business.

They not only mine P and K, synthesize N, but also sell end-products.

They are the world's largest K producer

#### **Global Potash Demand**

Millions of Tonnes KCI

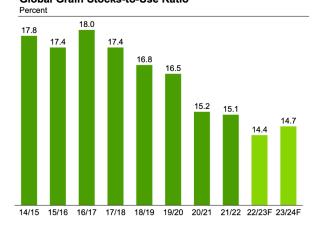


- Historical periods of below trend demand have been followed by years of strong demand growth
- Nutrien's projected potash demand by 2025 falls in line with historical market growth rates

#### Global Corn Yield<sup>1</sup>

Bushels per Acre 100 90 80 2022-23 Second low vs Trend 70 60 50 00/01 04/05 08/09 12/13 16/17 20/21 23/24F

#### Global Grain Stocks-to-Use Ratio<sup>1</sup>



#### Corn Avg. Realized Price



### Wheat Avg. Realized Price US\$/bushel

\$7.77 \$6.87 \$5.99 \$4.89 \$3.89 \$4.72 \$5.16 \$4.58 \$5.05 \$7.63 \$7.04

#### Soybean Avg. Realized Price



### Canola Avg. Realized Price CAD/bushel

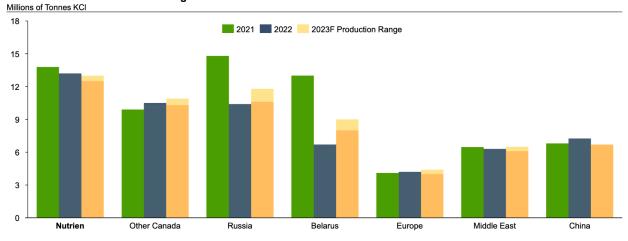
\$14.74 \$11.41 \$11.09 \$11.54 \$12.00 \$12.22 \$11.27 \$10.97 \$12.25 \$12/13 13/14 14/15 15/16 16/17 17/18 18/19 19/20 20/21 21/22 22/23E 2023 Futures

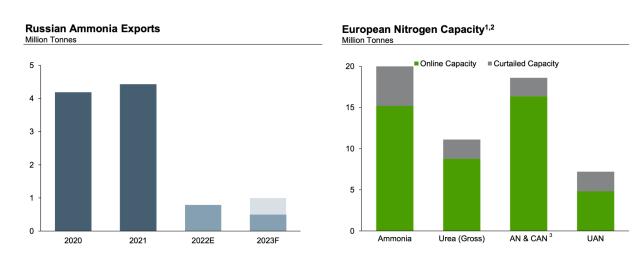
## US Corn Cash Selling Price & Costs<sup>3</sup>

US\$/bu \$8.00 \$7.00 \$6.00 \$5.00 \$4.00 \$3.00 \$2.00 \$1.00 \$0.00 2011 2017 2019 2021 2013 2015 2023F Chemicals Seed Fertilizer Other Costs — Corn Price

The company presentation gives us some very useful information that will make our analysis of all the other companies better.

#### Potash Production in Selected Regions<sup>1</sup>





The war in Ukraine is certainly going to keep supply in the West low.

https://nutrien-prod-asset.s3.us-east-2.amazonaws.com/s3fs-public/uploads/2023-03/2022%20 Nutrien%20Annual%20Enhanced%20Report.pdf

		Dec 2013	Dec 2014	Dec 2015	Dec 2016	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	TTM
Net Income	malal	1,785.0	1,536.0	1,270.0	323.0	327.0	3,573.0	992.0	459.0	3,153.0	7,660.0	3,700.0
Cash Flow From Operating Activities												
Depreciation & Amortization		663.0	697.0	678.0	681.0	677.0	1,335.0	1,538.0	1,706.0	1,637.0	1,644.0	1,730.0
Amort. of Goodwill and Intangibles		3.0	4.0	7.0	14.0	15.0	257.0	261.0	283.0	314.0	368.0	368.0
Depreciation & Amortization, Total		666.0	701.0	685.0	695.0	692.0	1,592.0	1,799.0	1,989.0	1,951.0	2,012.0	2,098.0
(Gain) Loss on Sale of Investments	· 1·	-	38.0	-	-	-	-	-	(250.0)	-	(19.0)	(19.0)
Asset Writedown & Restruc. Costs	da ,	-	-	-	47.0	305.0	1,809.0	120.0	824.0	33.0	(780.0)	368.0
Stock-Based Compensation		27.0	28.0	22.0	2.0	11.0	116.0	104.0	69.0	198.0	63.0	(69.0)
Other Operating Activities	In <sub>-դդ</sub> վ	464.0	333.0	269.0	63.0	(182.0)	(478.0)	160.0	(342.0)	256.0	503.0	492.0
Change In Accounts Receivable		276.0	(220.0)	259.0	114.0	47.0	(153.0)	(64.0)	145.0	(1,669.0)	(919.0)	1,805.0
Change In Inventories	· m	28.0	70.0	(99.0)	(21.0)	(10.0)	(887.0)	190.0	85.0	(1,459.0)	(1,281.0)	1,140.0
Change In Accounts Payable	adi	(18.0)	31.0	(14.0)	(50.0)	48.0	(659.0)	602.0	354.0	1,694.0	938.0	(2,597.0)
Change in Other Net Operating Assets	. In	(1.0)	29.0	(19.0)	17.0	(13.0)	561.0	(238.0)	(10.0)	(227.0)	114.0	64.0
Cash from Operations	111111	3,212.0	2,614.0	2,338.0	1,260.0	1,225.0	2,052.0	3,665.0	3,323.0	3,886.0	8,110.0	6,999.0
Cash Flow From Investing Activities												
Capital												

OE of about \$11.976 billion or \$2.395 billion a year.

Fertilizers a	and Agricı	ultural Che	micals Stocks						
Stock	Marl	cet Cap	Margin	ROIC	Net Debt/OE	OE Yield	Intrinsic Value		Discount
MOS	\$	11,696	7.8%	6.4%	3.5	7.8%	\$	13,454	13.1%
CF	\$	16,101	28.4%	24.0%	0	10.9%	\$	31,836	49.4%
CTVA	\$	36,049							
NTR	\$	31,098	9.8%	7.2%	5.3	7.7%	\$	30,656	-1.4%

It may seem to be more efficient than MOS but that's because of the N business. However, it has a horrible balance sheet and is overvalued.

## Yara International (YARIY)

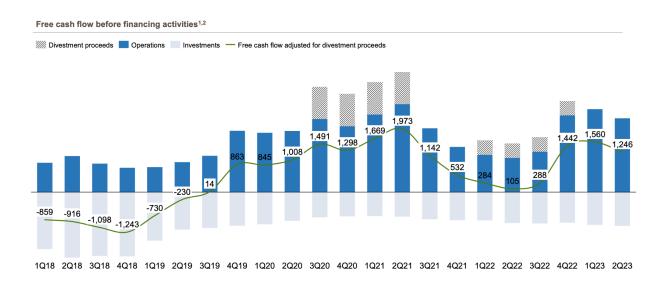
https://www.yara.com/siteassets/investors/057-reports-and-presentations/capital-markets-day/2 023/yara-capital-markets-day-presentation-2023.pdf



The company seems to have become more profitable since 2020 and it has little to do with only the higher prices.

Yara is focused on the production of Ammonia.

https://www.yara.com/siteassets/investors/057-reports-and-presentations/quarterly-reports/2023/2q-2023/yara-2q-2023-presentation.pdf/



FCF was lower in 2018 because of huge investments. These investments are now paying off.

https://www.yara.com/siteassets/investors/057-reports-and-presentations/annual-reports/2022/y ara-integrated-report-2022.pdf/

#### Financial highlights<sup>1)</sup>

USD millions, except where indicated otherwise	2022	2021	2020	2019	2018
Revenue and other income	24.051	16.607	11.728	12.936	13,054
Operating income	3,827	1,068	1,176	989	402
EBITDA <sup>2)</sup>	4,959	2,804	2,223	2,095	1,523
EBITDA <sup>2)</sup> excl. special items	4,889	2,891	2,161	2,165	1,525
Net income	2,782	384	690	589	141
Basic earnings per share <sup>3)</sup>	10.90	1.75	2.58	2.20	0.58
Basic earnings per share excl. foreign currency translation and special items <sup>3)</sup>	10.98	4.73	3.08	3.09	1.68
Net cash provided by operating activities	2,391	1,406	2,047	1,907	756
Net cash (used in)/provided by investing activities	(509)	(874)	248	(1,044)	(2,000)
Net debt/equity ratio	0.37	0.55	0.36	0.42	0.43
Net debt/EBITDA excl. special items (last 12 months) ratio	0.66	1.36	1.36	1.72	2.49
Average number of shares outstanding (millions)	254.7	256.8	268.0	272.3	273.2
Return on invested capital (ROIC)	25.7%	8.0%	8.00%	6.6%	3.8%

We will calculate our own ROIC but the average is lower than that of CF.

USD millions	Notes	31 Dec 2022	31 Dec 2021	USD millions	Notes	31 Dec 2022	31 Dec 2021
Assets				Equity and liabilities			
Non-current assets				Equity			
Deferred tax assets	2.8	449	504	Share capital reduced for treasury stock	5.1	63	6
Goodwill	4.2	754	789	Premium paid-in capital		(49)	(4
Intangible assets other than goodwill	4.2	112	132	Total paid-in capital		14	1
Property, plant and equipment	4.1	6,970	7,133			4	
Right-of-use assets	4.5	403	421	Other reserves		(2,172)	(1,79
Associated companies and joint ventures	4.3	147	120	Retained earnings		10,745	8,88
Other non-current financial assets	4.6	93	70	Total equity attributable to shareholders of the parent		8,587	7,10
Other non-current non-financial assets	4.6	434	405	Non-controlling interests	5.2	13	1
Total non-current assets		9,363	9,574	Total equity		8,600	7,11
Current assets				Non-current liabilities			
Inventories	3.1	4,365	4,003	Employee benefits	5.4	293	39
Trade receivables	3.2	2,305	2,138	Deferred tax liabilities	2.8	473	44
Other current financial assets	3.3	274	225	Long-term interest-bearing debt	5.3	3,597	3,08
Prepaid expenses and other current non-financial assets	3.3	657	483	Other non-current financial liabilities	6.3	151	7
Cash and cash equivalents	3.4	1,010	394	Other non-current non-financial liabilities	_	7	
Non-current assets or disposal group classified as held-for-sale	7.1	9	454	Long-term provisions	5.6	231	28
Total current assets		8,620	7,698	Long-term lease liabilities	4.5	292	32
				Total non-current liabilities		5,043	4,61

And we can already see that the balance sheet is not as good as that of CF.

OE in last 5 years = \$4.607 B or \$921 M a year

Margin = 5.91%

**ROIC = 4.93%** 

FMC Corporation (NYSE: FMC)

https://s21.g4cdn.com/968238644/files/doc\_financials/2023/g2/2Q23-Earnings-Slides-Final.pdf

# $\frac{https://d18rn0p25nwr6d.cloudfront.net/CIK-0000037785/f6c7eed5-6a8f-477c-bcf2-50bc1955a31}{d.pdf}$

They are in crop protection and not really what we are looking for.

Let's just have a quick look at the financial statements.

		Dec 2013	Dec 2014	Dec 2015	Dec 2016	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	< >
Net Income												
Net Income	utillill	293.9	307.5	489.0	209.1	535.8	502.1	477.4	552.4	739.6	736.5	621.4
Cash Flow From Operating Activities												
Depreciation & Amortization	Hillill	78.3	82.5	59.2	77.0	71.0	70.6	87.5	100.8	108.2	108.8	115.0
Amort. of Goodwill and Intangibles		9.7	11.0	17.6	23.6	26.8	62.2	62.6	61.9	62.7	60.6	62.0
Depreciation & Amortization, Total	uutlill	88.0	93.5	76.8	100.6	97.8	132.8	150.1	162.7	170.9	169.4	177.0
Asset Writedown & Restruc. Costs	alııltı	50.5	56.4	150.3	95.0	73.2	78.6	171.0	132.2	108.0	93.1	23.0
Stock-Based Compensation	millii	14.2	14.8	15.4	20.2	21.1	22.5	25.6	18.9	17.8	24.2	24.7
Other Operating Activities	.11,	155.3	(28.1)	(640.9)	7.4	(564.3)	(2.3)	124.8	80.6	86.8	62.0	68.5
Change In Accounts Receivable	ն, ման	(382.2)	(274.7)	140.6	11.8	(191.1)	(281.5)	(123.5)	(71.8)	(241.1)	(443.9)	120.9
Change In Inventories	'u qi	2.4	36.2	27.8	79.0	(102.8)	(200.7)	6.4	(54.4)	(320.7)	(182.3)	(369.8)
Change In Accounts Payable	ըհաս	44.8	(16.2)	(294.4)	(29.7)	304.3	166.7	103.0	61.8	144.4	165.3	(70.8)
Change In Income Taxes	There	(16.1)	12.7	(265.3)	(31.9)	109.3	(94.7)	(25.0)	36.2	(90.3)	19.1	(73.2)
Change in Unearned Revenues	. x to <sub>t</sub> li	35.9	11.3	60.6	(10.0)	141.1	80.2	34.1	(145.5)	283.6	52.1	3.8
Change in Other Net Operating Assets	ded .	(20.6)	76.4	(229.7)	(81.7)	(192.3)	(40.9)	(388.3)	(36.3)	(0.4)	(35.5)	(183.4)
Cash from Operations	a <sub>s</sub> trath	328.7	373.7	(358.1)	497.8	335.5	368.4	488.5	647.8	820.1	582.4	269.2
Cash Flow From Investing Activities												
Capital Expenditure	llacutit	(165.0)	(182.2)	(53.4)	(91.2)	(38.3)	(83.0)	(93.9)	(132.8)	(100.1)	(142.3)	(144.4)

Stock-based compensations are quite big here.

Looks overvalued. Let's move on.

The balance sheet too is not that great.

ICL Group (NYSE: ICL)

https://s27.q4cdn.com/112109382/files/doc\_financials/2023/q2/ICL-2Q-23-Overview-9-5-23.pdf

# **Business segments**

Financial impact

	Sales 2Q'21	EBITDA 2Q'21 <sup>(1)</sup>	Sales 2Q'22	EBITDA 2Q'22 <sup>(1)</sup>	Sales 2Q'23	EBITDA 2Q'23 <sup>(1)</sup>
Industrial Products	\$410M	\$128M	\$486M	\$206M	\$300M	\$74M
Phosphate Solutions	\$582M	\$133M	\$915M	\$315M	\$605M	\$130M
Growing Solutions	\$334M	\$34M	\$700M	\$155M	\$481M	\$22M
Potash	\$380M	\$80M	\$951M	\$616M	\$546M	\$213M
Total@	\$1,617M	\$360M	\$2,880M	\$1,258M	\$1,834M	\$441M

The business looks quite diversified.

https://s27.q4cdn.com/112109382/files/doc\_financials/2022/ar/updated/Full-20F-Final.pdf

https://d18rn0p25nwr6d.cloudfront.net/CIK-0000941221/048a7ab4-d574-4bad-8a2b-665cab6b8 0c7.pdf

Our integrated business model is mainly structured around three mineral value chains – bromine, potash and phosphate. These minerals are the main raw materials for most of the value-added downstream products in our Company's portfolio. Our operations are organized under four reporting segments: Industrial Products (bromine), Potash, Phosphate Solutions and Growing Solutions. The segments represent a specific value chain, and we are a leader in each of these segments – either in terms of market share or cost competitiveness.

Our Industrial Products segment primarily operates the bromine value chain, which includes elemental bromine and bromine compounds for various industrial applications. This segment also operates several complementary businesses, mainly phosphorous-based flame retardants and additional Dead Sea minerals for the pharmaceutical, food, oil and gas, and de-icing industries.

The Potash segment operates our potash value chain and includes primarily potash fertilizers and the magnesium business, a byproduct of potash production, which produces and sells pure magnesium and magnesium alloys, as well as chlorine and sylvinite.

The Phosphate Solutions segment is based on our phosphate value chain. It includes specialty phosphate salts and acids for various food and industrial applications, as well as commodity phosphates, which are used mainly as fertilizers.

The fourth segment, Growing Solutions, includes our specialty fertilizers business. We are focused on expanding and strengthening our Growing Solutions offerings, by maximizing its existing capabilities and agronomic expertise. Our stated strategy calls for expansion and global diversification through opportunistic M&A and, accordingly in 2022, we integrated the 2021 acquisitions of Fertiláqua, a Brazilian specialty crop nutrition company, and the South American Plant Nutrition business from Compass Minerals (hereinafter – ADS). Both acquisitions have helped position ICL as the leading specialty plant nutrition company in Brazil and balance segment seasonality.

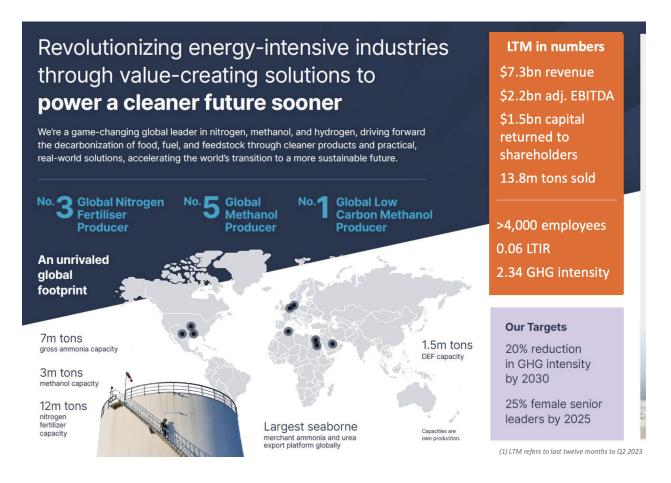
		Dec 2013	Dec 2014	Dec 2015	Dec 2016	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	TTM
Net Income	iti. il	819.0	464.0	509.0	(122.0)	364.0	1,240.0	475.0	11.0	783.0	2,159.0	1,407.0
Cash Flow From Operating Activities												
Depreciation & Amortization		348.0	427.0	355.0	401.0	390.0	403.0	443.0	489.0	454.0	458.0	488.0
Amort. of Goodwill and Intangibles		-	-	-	-	-	-	-	-	29.0	31.0	31.0
Depreciation & Amortization, Total		348.0	427.0	355.0	401.0	390.0	403.0	443.0	489.0	483.0	489.0	519.0
(Gain) Loss From Sale Of Asset	a <sub>1</sub>	(2.0)	(42.0)	(210.0)	433.0	(54.0)	(841.0)	-	-	-	-	-
(Gain) Loss on Sale of Investments		-	-	-	-	-	-	-	-	-	-	-
Asset Writedown & Restruc. Costs	r Land.	30.0	-	75.0	5.0	28.0	17.0	(10.0)	90.0	(6.0)	-	-
Stock-Based Compensation	lill	22.0	12.0	15.0	15.0	16.0	-	-	-	-	-	-
Other Operating Activities	<sub>e</sub> ta.h.ltt	(57.0)	77.0	46.0	24.0	110.0	55.0	6.0	106.0	101.0	91.0	(186.0)
Change In Accounts Receivable	and p	20.0	(25.0)	(86.0)	150.0	57.0	(101.0)	199.0	(89.0)	(426.0)	(215.0)	466.0
Change In Inventories		4.0	(33.0)	25.0	70.0	57.0	(115.0)	(72.0)	54.0	(267.0)	(527.0)	(68.0)
Change In Accounts Payable	,d.	(85.0)	(22.0)	(55.0)	(90.0)	94.0	(34.0)	(58.0)	84.0	274.0	(42.0)	(249.0)
Change in Other Net Operating Assets	<sub>1</sub>	54.0	66.0	(90.0)	98.0	(215.0)	(4.0)	9.0	59.0	116.0	61.0	(52.0)
Cash from Operations	Intutid	1,127.0	893.0	573.0	966.0	847.0	620.0	992.0	804.0	1,065.0	2,025.0	1,846.0
Cash Flow From Investing Activities												
Capital Expenditure	llitimit	(827.0)	(835.0)	(619.0)	(632.0)	(457.0)	(572.0)	(576.0)	(626.0)	(611.0)	(747.0)	(730.0)

OE = \$2.374 B or \$474 M/year

It is comparable to NTR and fairly priced.

## OCI N.V (OCINF)

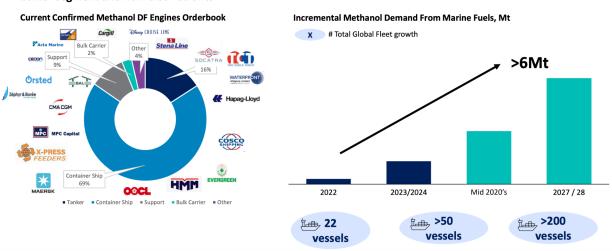
https://oci-global.com/storage/2023/08/OCI-Global-Q2-2023-Results-Presentation\_vF.pdf



OCI more than just fertilizers as they also produce Methanol.

#### **Methanol As Marine Fuel Accelerating Exponentially**

Methanol marine orderbook is increasing dramatically and set to accelerate further, increasing interest from the bulker segment and now also retrofits



I already have exposure to shipping and I know that the shipping companies are looking to lower fuel cost and at the same time be friendlier to the environment.

Methanol does have a future.

#### https://oci-global.com/storage/2023/04/OCI-Annual-Report-2022-vf2.pdf

This company is the most bullish on clean energy.

		Dec 2013	Dec 2014	Dec 2015	Dec 2016	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	TTM
Net Income	البريس	295.2	328.7	384.7	167.9	(103.6)	(48.7)	(334.7)	(177.7)	570.5	1,237.4	188.9
Cash Flow From Operating Activities												
Depreciation & Amortization	andtH	196.0	286.7	290.5	308.0	328.7	422.6	488.9	589.2	601.3	572.1	593.0
Amort. of Goodwill and Intangibles	<b> </b>  11	22.3	21.7	11.1	9.2	2.2	2.3	2.2	0.8	0.2	0.3	0.3
Depreciation & Amortization, Total	anatilli	218.3	308.4	301.6	317.2	330.9	424.9	491.1	590.0	601.5	572.4	593.3
(Gain) Loss From Sale Of Asset	ı	-	-	-	(107.9)	2.1	1.5	-	-	-	-	-
(Gain) Loss on Sale of Investments	I	(262.1)	(9.0)	(6.6)	0.2	(1.1)	(0.2)	-	-	-	-	-
Asset Writedown & Restruc. Costs	, I . i.	(152.7)	-	422.9	-	-	-	53.6	2.2	290.1	27.5	16.2
Stock-Based Compensation	11111	11.6	11.9	1.8	2.1	3.3	0.7	6.6	8.0	8.5	9.2	10.2
Other Operating Activities	d	(289.0)	(403.4)	(441.8)	(156.8)	(16.0)	141.6	54.9	1.6	625.3	1,412.9	791.9
Change In Accounts Receivable		11.5	88.6	88.6	75.5	(65.7)	(137.1)	90.7	(120.4)	(277.3)	(2.2)	170.5
Change In Inventories	etoning	(25.8)	7.5	37.9	(20.8)	(28.6)	(47.8)	(50.0)	18.2	(41.7)	(114.1)	163.7
Change In Accounts Payable	بالبلسي	(69.1)	140.8	(35.7)	34.1	40.0	283.8	(42.4)	214.2	391.7	(123.2)	(304.1)
Change in Other Net Operating Assets	J	15.3	262.3	(41.7)	3.2	14.4	(15.8)	0.6	27.6	(1.8)	32.2	45.6
Cash from Operations	,tl	(677.6)	692.6	587.1	322.6	181.7	671.6	337.5	617.8	2,264.1	3,348.7	1,929.0
Cash Flow From Investing Activities												
Capital Expenditure	ılı:	(687.0)	(1,211.0)	(1,131.4)	(735.9)	(147.3)	(293.0)	(300.0)	(262.6)	(248.9)	(394.1)	(595.6)

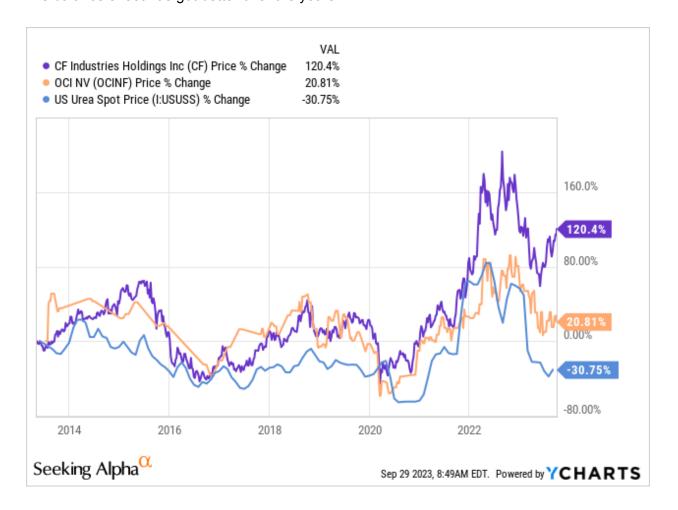
We can see that there's more volatility in profits.

OE = \$5.740 B or \$1.148 B a year

Stock	Marke	t Cap	Margin	ROIC	Net Debt/OE	OE Yield	Intrinsic Value	Discount
MOS	\$	11,909	7.8%	6.4%	3.5	7.8%	\$ 13,454	11.5%
CF	\$	16,588	28.4%	24.0%	0	10.9%	\$ 31,836	47.9%
CTVA	\$	36,021						
NTR	\$	31,214	9.8%	7.2%	5.3	7.7%	\$ 30,656	-1.8%
YARIY	\$	9,631	5.9%	4.9%	4.2	9.6%	\$ 12,888	25.3%
FMC	\$	8,221					\$ 4,420	-86.0%
ICL	\$	7,183	7.2%	7.2%	4.7	6.6%	\$ 6,365	-12.9%
OCINF	\$	6,073	22.3%	23.7%	2.2	18.9%	\$ 18,367	66.9%

The growth potential of the company seems to be bigger than that of CF and they seem cheaper.

The balance sheet has got better over the years.



#### 27. Segment reporting continued

2022								
\$ millions	Methanol US <sup>1</sup>	Methanol Europe	Nitrogen US	Nitrogen Europe	Fertiglobe	Other	Eliminations	Total
Total revenues	908.9	498.9	1,936.5	2,382.8	5,027.5	-	(1,041.5)	9,713.1
EBITDA <sup>2</sup>	284.2	108.3	709.7	239.1	2,451.7	(81.4)	(107.4)	3,604.2
Adjusted EBITDA <sup>2</sup>	372.1	109.1	744.3	252.6	2,473.0	(75.9)	15.8	3,891.0
Income from equity-accounted investees	-	-	-	8.8	-	-	13.0	21.8
Depreciation, amortization and impairment	(155.2)	(18.4)	(155.6)	(76.0)	(266.3)	(5.4)	77.0	(599.9)
Finance income	11.7	0.7	6.0	24.3	67.1	228.8	(44.3)	294.3
Finance expense	(45.0)	(1.9)	(142.7)	(30.3)	(192.9)	(142.1)	74.6	(480.3)
Income tax (expense) / income	(23.6)	-	(126.8)	(41.3)	(239.2)	13.0	4.1	(413.8)
Net profit	72.1	88.7	290.6	124.6	1,820.4	12.9	17.0	2,426.3
Equity-accounted investees	-	-	-	47.1	-	0.2	475.0	522.3
Capital expenditures non-current assets	77.7	14.0	36.3	96.6	111.1	69.2	(4.4)	400.5
Total assets	1,551.5	95.0	2,095.1	927.4	5,310.0	365.7	(573.6)	9,771.1

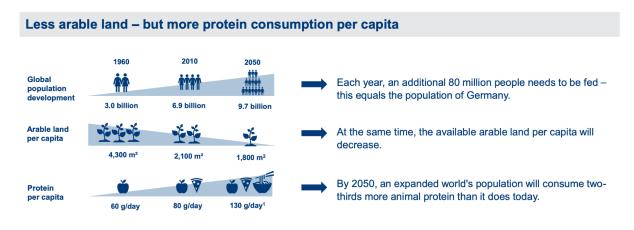
Methanol is about 15% of revenues and 6.5% of profits.

We will need to look further into this company.

#### K+S Aktiengesellschaft (KPLUF)

https://www.kpluss.com/.downloads/ir/2023/kpluss-compendium-september-2023.pdf

## Long-term key drivers for our fertilizer business



In 2050, only roughly 25% of a soccer field will be available for a person's annual food supply – 80% of the future growth in agricultural commodity production will result from increases in yields. This is achieved through the use of balanced fertilization.

Source: UN, World Population Prospects, 2022 Revision, UNDP, 2013; FAOStat 2014; 1 FAO 2014 - Forecasts based on expected increase in animal protein

While the industry is cyclical, long-term there is an important prospect for fertilizers.



APC

3%

EuroChem

1% 2%

SQM

China

> 20

producers

4%

Other

India

3%

Intrepid, Compass,

Uzbekistan, Turkme-

nistan, Bolivia, Laos,

Source: IFA 2022, K+S
Basis: Year 2022 – incl. Potassium sulfate and low-grade potash

10% 9%

K/S

12%

Uralkali

Canpotex

Nutrien

Mosaic

## Global potash sales volume by region

**BPC** 

Belaruskali

ICL

DSW

million tonnes	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Western Europe	5.6	5.8	6.2	6.0	5,9	6,2	6,2	6,0	6.2	6.5	5.0
Central Europe/FSU	5.1	4.7	4.4	4.8	4.8	5.2	5.4	5.5	5.6	6.2	5.3
Africa	0.7	0.8	1.0	1.0	1.1	1.4	1.6	1.4	1.6	1.9	1.4
North America	9.1	9.7	11.8	9.5	10.9	11.2	11.5	9.8	11.7	12.4	9.2
Latin America	10.5	11.0	11.9	11.5	12.2	12.7	13.7	13.5	15.8	17.2	13.0
Asia	23.4	26.2	32.4	32.3	30.1	32.5	32.6	31.6	35.7	32.0	30.2
- thereof China	12.0	13.8	16.7	18.5	16.2	16.2	16.3	17.8	19.5	16.3	17.2
- thereof India	2.8	3.5	4.5	4.1	4.0	5.0	4.5	4.5	5.4	3.3	2.6
Oceania	0.4	0.5	0.7	0.6	0.6	0.7	8.0	0.7	0.7	8.0	0.6
World total	54.8	58.7	68.4	65.7	65.6	69.9	71.8	68.5	77.3	77.0	64.7

Incl. potassium sulfate and low-grade potash of around 5 million tonnes eff. ;  $\textbf{Sources:} \ \mathsf{IFA,} \ \mathsf{K+S}$ 

The business is divided between fertilizers and industry. They also produce rock salt. K+S is a vertically integrated company.

One of the great things that the company did this year was to clean its balance sheet.

		Dec 2013	Dec 2014	Dec 2015	Dec 2016	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Dec 2022	TTM
Net Income												
Net Income	<sub>1</sub> lı	568.5	460.6	537.8	183.2	221.5	48.2	99.7	(2,094.8)	3,351.4	1,615.1	1,140.7
Cash Flow From Operating Activities												
Depreciation & Amortization	mullil	296.6	302.2	296.7	299.3	326.2	409.9	454.1	477.5	326.0	469.6	477.2
Amort. of Goodwill and Intangibles	l III	35.4	-	-	-	29.3	22.1	19.3	7.6	6.3	4.8	4.9
Depreciation & Amortization, Total	milli	332.0	302.2	296.7	299.3	355.5	432.0	473.4	485.1	332.2	474.5	482.1
(Gain) Loss From Sale Of Asset	5- F]	10.3	(2.3)	(3.5)	17.9	(26.9)	7.7	(22.3)	(57.7)	(249.6)	6.2	4.8
(Gain) Loss on Sale of Investments	սերկի	(5.4)	18.6	40.9	(5.3)	(24.2)	32.0	39.6	(28.8)	51.1	37.3	11.2
Asset Writedown & Restruc. Costs	I <sub>I</sub>	11.3	5.7	2.8	5.6	4.3	-	8.5	2,284.5	(2,061.5)	-	-
Other Operating Activities	~	21.6	34.6	56.6	(106.9)	(1.0)	2.4	(189.2)	(530.2)	(903.9)	(19.1)	(289.6)
Change In Accounts Receivable	esofiq.	18.6	22.4	(44.1)	89.8	(119.9)	(154.3)	230.3	191.5	(232.3)	(574.6)	334.2
Change In Inventories	$\Gamma_{p^*,m^*\!$	160.7	4.1	(116.6)	12.8	(37.3)	7.8	(92.8)	(94.9)	64.6	(204.4)	(190.0)
Change in Other Net Operating Assets	<sub>Prov</sub> I <sub>I</sub> I	(78.1)	24.5	(43.7)	(27.7)	(11.2)	(24.4)	6.8	128.5	(84.1)	154.7	20.0
Cash from Operations	llimid	1,040.7	870.4	727.0	468.8	368.1	353.6	717.7	523.5	372.1	1,490.4	1,514.2
Cash Flow From Investing Activities												
Capital Expenditure	illimm	(976.2)	(1,237.8)	(1,416.1)	(1,265.3)	(892.0)	(578.2)	(553.3)	(611.4)	(391.1)	(381.5)	(467.7)

Let's calculate the OE

\$1.255 B or \$251 M/year

It is undervalued but I will prefer CF

Scotts Miracle-Gro Co (NYSE: SMG)

https://scottsmiraclegro.gcs-web.com/static-files/1227214f-b320-44fb-a29d-343029fc409e

# SMG's five pillars of growth are our key drivers for long-term shareholder value creation:

Live Goods	Omnichannel	HGC	HGC
Bunnie	Greendigs Scotts.com / Retailer.com / Brand.com	HAWTHORNE GARDENING	◆ HAWTHORNE COLLECTIVE
Engage new consumers in veggies, herbs and color	Partner, educate and grow L&G category  Design solutions for	Extend market leading brand positions	Focus on vertical licenses in key NE/MW markets
Expand to succulents, indoor plants, trees and shrubs	new consumer values & lifestyles	organic growth Win in emerging states	Construct portfolio of recognized brands
Bring new, innovative products to market with		Capture longer-term shift to ProHort	Maximize value from proprietary genetics
	Engage new consumers in veggies, herbs and color Expand to succulents, indoor plants, trees and shrubs Bring new, innovative	Engage new consumers in veggies, herbs and color Expand to succulents, indoor plants, trees and shrubs  Bring new, innovative products to market with	Engage new consumers in veggies, herbs and color  Expand to succulents, indoor plants, trees and shrubs  Bring new, innovative products to market with  Errendigs Scotts.com / Retailer.com / Brand.com  Partner, educate and grow L&G category Design solutions for new consumer values & lifestyles  Extend market leading brand positions Innovate to sustain organic growth Win in emerging states Capture longer-term shift to ProHort

They are focused in making and selling end products.

https://scottsmiraclegro.gcs-web.com/static-files/a204e078-6ff4-4c3c-b33b-8c7ca17d9d87

		Sep 2013	Sep 2014	Sep 2015	Sep 2016	Sep 2017	Sep 2018	Sep 2019	Sep 2020	Sep 2021	Sep 2022	TTM
Net Income	min.lil <sub>l</sub>	161.1	166.5	159.8	315.3	218.3	63.7	460.7	387.4	512.5	(437.5)	(131.7)
Cash Flow From Operating Activities												
Depreciation & Amortization	mmil	47.6	42.3	45.0	47.7	50.0	49.5	53.0	62.2	125.2	143.4	150.2
Amort. of Goodwill and Intangibles	autHH	10.4	13.0	16.8	18.9	24.2	29.2	33.4	32.5	30.9	37.1	29.4
Depreciation & Amortization, Total	muull	58.0	55.3	61.8	66.6	74.2	78.7	86.4	94.7	156.1	180.5	179.6
(Gain) Loss From Sale Of Asset	rγ	(2.1)	0.9	-	(0.8)	(3.3)	(0.6)	-	-	-	-	-
(Gain) Loss on Sale of Investments	I	-	-	-	-	-	-	(262.6)	-	-	-	-
Asset Writedown & Restruc. Costs	1	16.2	33.7	4.3	0.2	1.2	121.5	-	-	-	666.8	75.0
Stock-Based Compensation	Illi	10.3	11.1	13.2	15.6	25.2	40.4	38.4	57.9	40.6	34.3	58.4
Other Operating Activities		24.2	15.3	0.2	85.3	(16.9)	(75.9)	(27.9)	9.4	(49.7)	(257.0)	(101.9)
Change In Accounts Receivable	I <sub>a</sub>	17.9	(29.4)	(12.5)	(29.8)	48.6	(2.7)	0.6	(188.1)	15.5	102.8	(205.4)
Change In Inventories		89.0	(38.7)	(17.5)	(29.4)	3.6	14.3	(65.0)	(80.6)	(496.5)	(203.8)	501.4
Change In Accounts Payable	all <sub>1</sub>	(5.2)	52.6	6.9	(45.3)	9.0	(3.9)	54.3	172.2	202.5	(171.2)	81.4
Change in Other Net Operating Assets	$_{\alpha },I_{\beta }I_{\mu }$	(35.9)	(28.6)	23.5	(9.1)	(3.5)	106.5	(61.0)	105.1	(106.9)	(56.8)	78.8
Cash from Operations	mith.	342.0	240.9	246.9	244.0	363.2	342.5	226.8	558.0	271.5	(129.0)	546.3
Cash Flow From Investing Activities												
Capital Expenditure	domall	(60.1)	(87.6)	(61.7)	(58.3)	(69.6)	(68.2)	(42.4)	(62.7)	(106.9)	(113.5)	(88.3)

We can note that the company has high stock-based compensations.

And recorded a loss in 2022.

	Year Ended September 30,					
	2022	% of Net Sales	2021	% of Net Sales	2020	% of Net Sales
Net sales	\$ 3,924.1	100.0 %	\$ 4,925.0	100.0 %	\$ 4,131.6	100.0 %
Cost of sales	2,891.1	73.7	3,431.3	69.7	2,768.6	67.0
Cost of sales—impairment, restructuring and other	160.1	4.1	24.7	0.5	16.0	0.4
Gross margin	872.9	22.2	1,469.0	29.8	1,347.0	32.6
Operating expenses:						
Selling, general and administrative	613.0	15.6	743.5	15.1	757.8	18.3
Impairment, restructuring and other	693.1	17.7	4.3	0.1	0.8	_
Other (income) expense, net	0.8		(1.8)		3.2	0.1
Income (loss) from operations	(434.0)	(11.1)	723.0	14.7	585.2	14.2
Equity in (income) loss of unconsolidated affiliates	12.9	0.3	(14.4)	(0.3)	_	_
Costs related to refinancing	_	_	_	_	15.1	0.4
Interest expense	118.1	3.0	78.9	1.6	79.6	1.9
Other non-operating income, net	(6.9)	(0.2)	(18.6)	(0.4)	(20.1)	(0.5)
Income (loss) from continuing operations before income taxes	(558.1)	(14.2)	677.1	13.7	510.6	12.4
Income tax expense (benefit) from continuing operations	(120.6)	(3.1)	159.8	3.2	123.7	3.0
Income (loss) from continuing operations	(437.5)	(11.1)	517.3	10.5	386.9	9.4
Income (loss) from discontinued operations, net of tax			(3.9)	(0.1)	1.7	_
Net income (loss)	\$ (437.5)	(11.1)%	\$ 513.4	10.4 %	\$ 388.6	9.4 %

The sum of the components may not equal due to rounding.

#### Impairment, Restructuring and Other

Activity described herein is classified within the "Cost of sales—impairment, restructuring and other," "Impairment, restructuring and other" and "Income (loss) from discontinued operations, net of tax" lines in the Consolidated Statements of Operations. The following table details impairment, restructuring and other charges (recoveries) for each of the periods presented:

_	Year Ended September 30,			
	2022	2021	2020	
Cost of sales—impairment, restructuring and other:				
COVID-19 related costs	S —	\$ 25.0	\$ 15.5	
Restructuring and other charges (recoveries), net	143.6	(0.3)	(0.1)	
Property, plant and equipment impairments	16.6	_	0.6	
Operating expenses—impairment, restructuring and other:				
COVID-19 related costs	_	4.2	3.9	
Restructuring and other charges (recoveries), net	40.9	0.1	(3.1)	
Gains on sale of property, plant and equipment	(16.2)	_	_	
Goodwill and intangible asset impairments	668.3			
Impairment, restructuring and other charges from continuing operations	853.2	29.0	16.8	
Restructuring and other charges (recoveries), net, from discontinued				
operations			(3.1)	
Total impairment, restructuring and other charges	853.2	\$ 29.0	\$ 13.7	

During fiscal 2022, we recognized non-cash, pre-tax goodwill and intangible asset impairment charges of \$632.4 as a result of interim impairment testing of our Hawthorne segment in the "Impairment, restructuring and other" line in the Consolidated Statements of Operations, comprised of \$522.4 of goodwill impairment charges and \$110.0 of finite-lived intangible asset impairment charges.

That's because of impairment and we will ignore it.

Let's calculate OE.

OE = \$1.570 B or \$314 M/year

The debt of the company has been increasing rapidly recently.

Because of the debt, it is overvalued.

## Conclusion

Fertilizers and Agricultural Chemicals Stocks (30 Sep 23)										
Stock	Mark	et Cap	Margin	ROIC	Net Debt/OE	OE Yield	Intrinsic Value	Discount		
MOS	\$	11,829	7.8%	6.4%	3.5	7.8%	\$ 13,454	12.1%		
CF	\$	16,543	28.4%	24.0%	0	10.9%	\$ 31,836	48.0%		
CTVA	\$	36,134								
NTR	\$	30,498	9.8%	7.2%	5.3	7.7%	\$ 30,656	0.5%		
YARIY	\$	9,631	5.9%	4.9%	4.2	9.6%	\$ 12,888	25.3%		
FMC	\$	8,353					\$ 4,420	-89.0%		
ICL	\$	7,151	7.2%	7.2%	4.7	6.6%	\$ 6,365	-12.3%		
OCINF	\$	5,854	22.3%	23.7%	2.2	18.9%	\$ 18,367	68.1%		
KPLUF	\$	3,473	6.2%	3.1%	0	7.2%	\$ 4,859	28.5%		
SMG	\$	3,072	8.4%	11.1%	10.6	10.2%	\$ 2,380	-29.1%		

The two companies that I should look deeper into are CF and OCI.

While CF has better fundamentals. OCI looks better in terms of growth potential.