## Announces Two Additional Executive Hires to Support Transformation

GRAPEVINE, Texas, March 23, 2021 (GLOBE NEWSWIRE) -- GameStop Corp. (NYSE: GME) ("GameStop" or the "Company") today announced that it has appointed Jenna Owens to the role of Chief Operating Officer. Ms. Owens has a start date of March 29, 2021.

Ms. Owens brings approximately two decades of technology, operations, fulfillment, and supply chain experience to GameStop. Most recently, she was Director and General Manager for Distribution and Multi-Channel Fulfillment at Amazon. She previously held senior operations roles at Google and Honeywell. At GameStop, Ms. Owens will be responsible for overseeing functions that include business intelligence, fulfillment, supply chain, and store operations.

Additionally, the Company has made two other executive hires

Neda Pacifico, Senior Vice President of E-Commerce - Ms. Pacifico, who previously served as Chewy's Vice President of E-Commerce, has a start date of March 29, 2021. She spent nearly four-and-a-half years at Amazon in a variety of customer insights and marketing roles prior to joining Chewy. In her new role, Ms. Pacifico will lead initiatives in areas that include analytics, UI/UX and product design.

Ken Suzuki, Vice President of Supply Chain Systems - Mr. Suzuki, who previously served as Zulily's Vice President of Supply Chain Technology, has a start date of March 29,2021. He has more than two decades of experience in the e-commerce, informational technology and software engineering areas. In his new role, Mr. Suzuki will be responsible for all systems and software related to GameStop's supply chain, including order management systems (OMS) and warehouse management systems (WMS).

# Achieved 6.5\% Increase in Comparable Store Sales During Fourth Quarter, With Global E-Commerce Sales Increasing 175\% for the Fourth Quarter and 191\% 

 for Fiscal 2020Expense Reduction Initiatives Drove \$409 Million, or 21\%, SG\&A Improvement in Fiscal 2020

Strengthened the Balance Sheet and Ended Fiscal 2020 With \$635 Million in Total Cash, Laying the Foundation for Transformation
Announces the Appointment of Technology Veteran Jenna Owens as New Chief Operating Officer

Net sales were \$2.122 billion compared to \$2.194 billion in the fiscal 2019 fourth quarter, reflecting an operating environment that included a $12 \%$ decrease in the store base due to the Company's strategic de-densification efforts and a reduction of approximately $27 \%$ in European store operating days during the quarter as a result of temporary store closures in response to the COVID-19 pandemic

Global E-Commerce sales (included in comparable store sales) increased 175\% and represented 34\% of net sales in the fiscal 2020 fourth quarter versus $12 \%$ of net sales in the fiscal 2019 fourth quarter;

Gross margin was $21.1 \%$, a decline of 610 basis points compared to the fiscal 2019 fourth quarter, reflecting an expected mix shift toward lower margin console sales in response to the launch of generation $\Theta$ consoles, increased freight and credit card fees associated with the shift to E-Commerce sales, and a broader promotional stance

Selling, general and administrative expenses were $\$ 419.1$ million, a decline of $\$ 92.6$ million, or $18 \%$, from $\$ 511.7$ million in the fiscal 2019 fourth quarter, driven by the Company's cost optimization initiatives;

Comparable store sales decreased $9.5 \%$;

Net sales were $\$ 5.090$ billion compared to $\$ 6.466$ billion in fiscal 2019, reflecting an operating environment that included the impact of operating during the wind-down of the seven-year-old prior console cycle, a $12 \%$ decrease in the store base due to the Company's strategic de-densification efforts, which was partially offset by recaptured sales via nearby stores and E-commerce, and a significant reduction in global store operating days as a result of temporary store closures in response to the COVID-19 pandemic at various times throughout the year;

Global E-Commerce sales (included in comparable stores sales) increased 191\% increase for the fiscal year and represented nearly 30\% of total net sales;

Gross margin was $24.7 \%$, a decline of 480 basis points compared to the prior year primarily driven by the expected mix shift toward lower margin console sales in response to the launch of generation 9 consoles, increased freight and credit card fees associated with the shift to E-Commerce sales and a broader promotional stance;

Selling, general and administrative expenses were $\$ 1.514$ billion compared to $\$ 1.923$ billion from the prior year, a reduction of $\$ 408.5$ million, or $21.2 \%$ from the prior fiscal year;

- Delivered a $\$ 408.5$ million, or a $21.2 \%$ reduction in SG\&A expense in fiscal 2020 compared to fiscal 2019 , primarily driven by continued cost optimization initiatives
- Strategically de-densified the Company's store base by closing a net 693 stores in fiscal 2020 while transferring sales to online platforms and neighboring locations;
- Achieved 30\% decrease in inventory at fiscal year-end, leading to annualized inventory turns of $5.9 x$ as compared to $4.4 x$ in the prior year, and a $10 \%$ decrease in accounts payable at fiscal year-end as compared to fiscal 2019.
- Ended fiscal 2020 with \$635 million of cash and restricted cash;
- Reduced overall debt by \$57 million, including a \$125 million voluntary redemption of the Company's 6.75\% senior notes due 2021;
- Completed exchange offer and consent solicitation for \$216.4 million of unsecured notes;


## Capital Structure and Liquidity Update

As of January 30, 2021, the Company had $\$ 635$ million in cash and restricted cash compared to $\$ 513.5$ million in cash and restricted cash in the prior year. The Company's outstanding borrowings under its asset-based revolving credit facility were $\$ 25$ million, which were subsequently repaid as of March 15, 2021.

As of January 30, 2021, the Company had $\$ 146.7$ million of short-term debt and $\$ 216.0$ million of long-term debt on its balance sheet. During the fourth quarter, as previously announced on November 10, 2020, the Company announced the voluntary early redemption of $\$ 125$ million in principal amount of its $6.75 \%$ senior notes due 2021, on December 11, 2020. On March 15,2021 , the Company fully redeemed the remaining $\$ 73.2$ million of its $6.75 \%$ senior notes due 2021, reflecting the Company's strategy to strengthen its balance sheet, improve its debt profile and optimize its capital structure.

As of March 15,2021 , following the pay down of outstanding borrowings under the Company's asset-based revolving credit facility and the redemption of its $6.75 \%$ senior notes due in 2021 , the Company had $\$ 48.5$ million of short-term debt and $\$ 216.0$ million of long-term debt remaining on its balance sheet.

Net sales
Cost of sales
Gross profit
Selling, general and administrative expenses
Goodwill and asset impairments
Operating earnings
Interest expense, net
Earnings from continuing operations before income taxes
Income tax (benefit) expense
Net income from continuing operations
Income from discontinued operations, net of tax
Net income

Net sales
Cost of sales
Gross profit
Selling, general and administrative expenses
Goodwill and asset impairments
Gain on sale of assets
Operating loss
Interest expense, net
Loss from continuing operations before income taxes
Income tax (benefit) expense
Net loss from continuing operations
Loss from discontinued operations, net of tax
Net loss

| 13 weeks ended January 30, 2021 |  | 13 weeks ended <br> February 1,2020 |  |
| :---: | :---: | :---: | :---: |
| \$ | 2,122.1 | \$ | 2,194.1 |
|  | 1,673.5 |  | 1,596.8 |
|  | 448.6 |  | 597.3 |
|  | 419.1 |  | 511.7 |
|  | 10.7 |  | 10.4 |
|  | 18.8 |  | 75.2 |
|  | 8.2 |  | 6.5 |
|  | 10.6 |  | 68.7 |
|  | (69.7) |  | 43.8 |
|  | 80.3 |  | 24.9 |
|  | 0.2 |  | (3.9) |
| \$ | 80.5 | \$ | 21.0 |



Current assets:
Cash and cash equivalents
Restricted cash
Receivables, net
Merchandise inventories
Prepaid expenses and other current assets
Assets held-for-sale

## Total current assets

Property and equipment, net
Operating lease right-of-use assets
Deferred income taxes
Long-term restricted cash
Other noncurrent assets Total assets

Current liabilities:
Accounts payable
Accrued liabilities and other current liabilities
Current portion of operating lease liabilities
Short-term debt, including current portion of long-term debt, net
Borrowings under revolving line of credit
Total current liabilities
Long-term debt, net
Operating lease liabilities
Other long-term liabilities
Total liabilities
Stockholders' equity
Total liabilities and stockholders' equity

| January 30,2021 |  | $\begin{gathered} \text { February l, } \\ 2020 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| \$ | 508.5 | \$ | 499.4 |
|  | 110.0 |  | 0.3 |
|  | 105.3 |  | 141.9 |
|  | 602.5 |  | 859.7 |
|  | 224.9 |  | 120.6 |
|  | - |  | 11.8 |
|  | 1,551.2 |  | 1,633.7 |
|  | 201.2 |  | 275.9 |
|  | 662.1 |  | 767.0 |
|  | - |  | 83.0 |
|  | 16.5 |  | 13.8 |
|  | 41.6 |  | 46.3 |
| \$ | 2,472.6 | \$ | 2,819.7 |


| \$ | 341.8 | \$ | 380.8 |
| :---: | :---: | :---: | :---: |
|  | 626.8 |  | 617.5 |
|  | 227.4 |  | 239.4 |
|  | 121.7 |  | - |
|  | 25.0 |  | - |
|  | 1,342.7 |  | 1,237.7 |
|  | 216.0 |  | 419.8 |
|  | 456.7 |  | 529.3 |
|  | 20.5 |  | 21.4 |
|  | 2,035.9 |  | 2,208.2 |
|  | 436.7 |  | 611.5 |
| \$ | 2,472.6 | \$ | 2,819.7 |


|  | 13 weeks ended January 30, 2021 |  | 13 weeks ended February l, 2020 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income | s | 80.5 | \$ | 21.0 |
| Adjustments to reconcile net loss to net cash flows from operating activities: |  |  |  |  |
| Depreciation and amortization (including amounts in cost of sales) |  | 19.6 |  | 26.1 |
| Goodwill and asset impairments |  | 10.7 |  | 10.4 |
| Stock-based compensation expense |  | 1.8 |  | 0.8 |
| Deferred income taxes |  | 34.9 |  | 73.2 |
| Loss on disposal of property and equipment, net |  | 3.3 |  | - |
| Loss on divestiture |  | - |  | 7.8 |
| Other |  | (1.7) |  | 1.0 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Receivables, net |  | (26.0) |  | (4.2) |
| Merchandise inventories |  | 270.8 |  | 422.7 |
| Prepaid expenses and other current assets |  | 11.3 |  | 14.3 |
| Prepaid income taxes and income taxes payable |  | (98.7) |  | (31.7) |
| Accounts payable and accrued liabilities |  | (157.5) |  | (304.4) |
| Operating lease right-of-use assets and liabilities |  | 17.9 |  | 3.4 |
| Changes in other long-term liabilities |  | (2.1) |  | (0.1) |
| Net cash flows used in operating activities |  | 164.8 |  | 240.3 |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
|  |  |  |  |  |
| Purchase of property and equipment |  | (27.4) |  | (17.1) |
| Proceeds from sale of property and equipment |  | - |  | 5.2 |
| Proceeds from company-owned life insurance |  | - |  | 12.0 |
| Proceeds from divestitures |  | - |  | (5.2) |
| Other |  | 1.0 |  | 1.1 |
| Net cash flows provided by (used in) investing activities |  | (26.4) |  | (4.0) |
| Cash flows from financing activities: |  |  |  |  |
| Repurchase of common shares |  | - |  | (21.8) |
| Repayments of senior notes |  | (125.0) |  | - |
| Settlement of stock-based awards |  | 4.1 |  | (0.2) |
| Net cash flows provided by (used in) financing activities |  | (120.9) |  | (22.0) |
| Exchange rate effect on cash, cash equivalents and restricted cash |  | 14.9 |  | (5.2) |
| Increase in cash, cash equivalents and restricted cash |  | 32.4 |  | 209.1 |
| Cash, cash equivalents and restricted cash at beginning of period |  | 602.6 |  | 304.4 |
| Cash, cash equivalents and restricted cash at end of period |  | 635.0 | s | 513.5 |
|  |  |  |  |  |
|  |  |  |  |  |
|  | 52 weeks ended January 30,2021 |  | 52 weeks ended February 1 , 2020 |  |
|  |  |  |  |  |
| Cash flows from operating activities: |  |  |  |  |
| Net loss | \$ | (215.3) | \$ | (470.9) |
| Adjustments to reconcile net loss to net cash flows from operating activities: |  |  |  |  |
| Depreciation and amortization (including amounts in cost of sales) |  | 80.7 |  | 96.2 |
| Goodwill and asset impairments |  | 15.5 |  | 385.6 |
| Stock-based compensation expense |  | 7.9 |  | 8.9 |
| Deferred income taxes |  | 80.3 |  | 61.4 |
| Loss on disposal of property and equipment, net |  | (27.3) |  | 1.9 |
| Loss on divestiture |  | - |  | 9.1 |
| Other |  | 0.9 |  | 4.1 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Receivables, net |  | 39.8 |  | (10.9) |
| Merchandise inventories |  | 282.4 |  | 361.1 |
| Prepaid expenses and other current assets |  | 8.4 |  | 3.6 |
| Prepaid income taxes and income taxes payable |  | (87.0) |  | (75.9) |
| Accounts payable and accrued liabilities |  | (78.6) |  | (792.8) |
| Operating lease right-of-use assets and liabilities |  | 19.0 |  | 4.1 |
| Changes in other long-term liabilities |  | (3.0) |  | - |
| Net cash flows (used in) provided by operating activities |  | 123.7 |  | (414.5) |
| Cash flows from investing activities: |  |  |  |  |
| Purchase of property and equipment |  | (60.0) |  | (78.5) |
| Proceeds from sale of property and equipment |  | 95.5 |  | - |
| Proceeds from divestiture |  | - |  | 5.2 |
| Proceeds from company-owned life insurance |  | - |  | 12.0 |
| Other |  | 1.4 |  | 0.4 |
| Net cash flows (used in) provided by investing activities |  | 36.9 |  | (60.9) |

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    Cash flows from financing activities:
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    Repayments of senior notes
    |  | (130.3) |  | (404.5) |
| :---: | :---: | :---: | :---: |
|  | - |  | (198.7) |
|  | 47.1 |  | - |
|  | (0.3) |  | (40.5) |
|  | 150.0 |  | - |
|  | (125.0) |  | - |
|  | 3.1 |  | (1.0) |
|  | (55.4) |  | (644.7) |
|  | 16.3 |  | (6.9) |
|  | 121.5 |  | $(1,127.0)$ |
|  | 513.5 |  | 1,640.5 |
| \$ | 635.0 | \$ | 513.5 |

## 4816 stores total

## 3192 in the US

|  | Fiscal Year |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 |  | 2019 |  | 2018 |  | $2017{ }^{(3)}$ |  | 2016 |  |
| (In millions, except statistical and per share data) |  |  |  |  |  |  |  |  |  |  |
| Statement of Operations Data: |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 5,089.8 | \$ | 6,466.0 | \$ | 8,285.3 | \$ | 8,547.1 | \$ | 7,965.0 |
| Net (loss) income from continuing operations ${ }^{(1)}$ | \$ | (214.6) | \$ | (464.4) | \$ | (794.8) | \$ | 230.4 | \$ | 304.5 |
| Diluted Per Share Data: |  |  |  |  |  |  |  |  |  |  |
| (Loss) earnings per share from continuing operations | \$ | (3.30) | \$ | (5.31) | \$ | (7.79) | \$ | 2.27 | \$ | 2.93 |
| Dividends per common share | \$ | - | \$ | 0.38 | \$ | 1.52 | \$ | 1.52 | \$ | 1.48 |
| Weighted-average common shares outstanding: |  |  |  |  |  |  |  |  |  |  |
| Diluted |  | 65.0 |  | 87.5 |  | 102.1 |  | 101.5 |  | 103.8 |
| Store Operating Data: |  |  |  |  |  |  |  |  |  |  |
| Comparable store sales (decrease) increase |  | (9.5)\% |  | (19.4)\% |  | (0.3)\% |  | 5.8 \% |  | (11.0)\% |
| Number of stores at fiscal year end |  | 4,816 |  | 5,509 |  | 5,830 |  | 5,947 |  | 6,132 |
| Balance Sheet Data at Fiscal Year End: |  |  |  |  |  |  |  |  |  |  |
| Total assets | \$ | 2,472.6 | \$ | 2,819.7 | \$ | 4,044.3 | \$ | 5,041.6 | \$ | 4,975.9 |
| Total debt, net ${ }^{(2)}$ | \$ | 362.7 | \$ | 419.8 | \$ | 820.8 | \$ | 817.9 | \$ | 815.0 |
| Total liabilities | \$ | 2,035.9 | \$ | 2,208.2 | \$ | 2,708.1 | \$ | 2,827.1 | \$ | 2,721.8 |

STORE COUNT INFORMATION
The following table presents the number of stores by segment as of the end of fiscal 2020 compared to the end of fiscal 2019.

|  | February 1, 2020 | Net Disposals | January 30, 2021 |
| :---: | :---: | :---: | :---: |
| United States | 3,642 | (450) | 3,192 |
| Canada | 299 | (46) | 253 |
| Australia | 426 | (9) | 417 |
| Europe | 1,142 | (188) | 954 |
| Total Stores | 5,509 | (693) | 4,816 |


|  | Fiscal Year 2020 |  |  | Fiscal Year 2019 |  |  | Fiscal Year 2018 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Sales |  | Percent of Net Sales | Net Sales |  | Percent of Net Sales | Net Sales |  | Percent of Net Sales |
| Hardware and accessories | \$ | 2,530.8 | 49.7 \% | \$ | 2,722.2 | 42.1 \% | \$ | 3,717.8 | 44.9 \% |
| Software |  | 1,979.1 | 38.9 |  | 3,006.3 | 46.5 |  | 3,856.5 | 46.5 |
| Collectibles |  | 579.9 | 11.4 |  | 737.5 | 11.4 |  | 711.0 | 8.6 |
| Total | \$ | 5,089.8 | 100.0 \% | \$ | 6,466.0 | 100.0 \% | \$ | 8,285.3 | 100.0 \% |

## CONTRACTUAL OBLIGATIONS

The following table sets forth our contractual obligations as of January 30, 2021 (in millions):

|  | Payments Due by Fiscal Period |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  | FY 2021 |  | FY 2022 |  | FY 2023 |  | FY 2024 |  | FY 2025 |  | Thereafter |  |
| Operating leases | \$ | 755.3 | \$ | 258.2 | \$ | 168.0 | \$ | 112.1 | \$ | 78.8 | \$ | 51.0 | \$ | 87.2 |
| Purchase obligations ${ }^{(1)}$ |  | 462.5 |  | 462.5 |  | - |  | - |  | - |  | - |  | - |
| French term loans |  | 48.6 |  | 48.6 |  | - |  | - |  | - |  | - |  | - |
| 2021 Senior Notes |  | 73.2 |  | 73.2 |  | - |  | - |  | - |  | - |  | - |
| 2023 Senior Notes |  | 216.4 |  | - |  | - |  | 216.4 |  | - |  | - |  | - |
| Interest payments on senior notes |  | 56.5 |  | 24.1 |  | 21.6 |  | 10.8 |  | - |  | - |  | - |
| Total ${ }^{(2)}$ | \$ | 1,612.5 | \$ | 866.6 | \$ | 189.6 | \$ | 339.3 | \$ | 78.8 | \$ | 51.0 | \$ | 87.2 |

