Differences between Projects and Business as Usual

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| **Projects** | **Business as Usual** |
| Temporary effort | On-going efforts |
| Temporary team | On-going team |
| Unique | Repeatable |
| Introduce change | Maintain status quo |
| Introduce risk | Eliminate or mitigate risk |
| Cross functional | Functional |
| Outside the organisational hierarchy | Inside the organisational hierarchy |
| Matrix management | Line management |
| Use of Go/No Go decisions by senior management | Use of annual budgeting (or similar) by senior management |
| Can have external team members (e.g., external suppliers on the team) | Teams made up of internal (temporary or permanent) staff |
| Roles end at the end of the project | Jobs on-going |
| Focus on Deliverables within constraints | Focus on Business functions to remain viable |
| Team reports to a Sponsor | Department, function, or directorate report via organisational hierarchy |